

CITY OF PHILADELPHIA

OFFICE OF THE DIRECTOR OF FINANCE

1401 John F. Kennedy Blvd
Room 1330 Municipal Services Bldg.
Philadelphia, PA 19102
(215) 686-6140
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July 7, 2011

Uri Monson, Executive Director
Pennsylvania Intergovernmental Cooperation Authority
1500 Walnut Street, Suite 1600
Philadelphia, PA 19102

Dear Mr. Monson:

In accordance with the PICA Act, please find the FY2012-2016 Five Year Financial Plan. The Five Year Financial Plan addresses changes required as a result of the FY12 budget passed by City Council. In addition, the Five Year Plan includes changes to revenues and expenditures to reflect updates to current estimates through June 2011.

The budget passed by City Council and signed by the Mayor includes a \$10 million additional contribution to the School District. In addition, several other changes were added to the budget by City Council without agreement from the Administration which together totaled a net increase of \$3.1 million in FY12. These changes include:

- \$500,000 to the Office of Housing and Community Development for lot cleaning;
- An increase of \$4 million to the First Judicial District's budget to fund an expanded electronic monitoring program coupled with a \$4 million reduction to the Prisons budget;
- An increase to the Legal Services (Defender's Association) budget of \$500,000;
- A \$1 million increase to the Streets budget for fixing city-owned alley lights;
- Several smaller increases to departmental budgets.

The Administration is still reviewing these proposals by City Council to determine if funding will be provided, but has conservatively put all of these budgetary changes into the Five Year Plan. The Plan

submitted to PICA therefore includes all of the budgeted changes annually from FY12-FY16 except for costs which were one time in nature. In addition, although the Administration remains fully committed to reducing wage tax rates, recognizing the importance such reductions have to future economic growth, in order to balance the Five Year Plan and have adequate fund balance levels in each year of the plan, it was necessary to slightly reduce the level of wage tax cuts in FY14 through FY16. The resident wage tax rate in fiscal 2016 is now expected to be 0.038364, a 0.00025 change from the tax rate assumed in the Proposed Five Year Financial Plan. For a resident making \$50,000 per year, this equates to \$4.75 less in savings.

After two years of painful budget balancing actions forced by dramatic declines in tax revenues and steep increases in pension costs, tax revenues are stabilizing. Tax revenues, however, are still considerably lower than they were a few fiscal years earlier. Based on FY11 collections through the end of June, the Plan the Administration is submitting to PICA includes revised estimates for the Business Privilege Tax (BPT) for FY11 and revised Real Estate Transfer Tax receipts for FY11-16. The BPT is coming in stronger than anticipated so projected receipts have been revised upwards by \$10 million in FY11. FY12-16 BPT revenue projections have not been changed because the majority of the BPT revenues are from corporate profits, which had a strong year in calendar year 2010 but are volatile. Real Estate Transfer Tax receipts are coming in lower than anticipated for FY11 so projected receipts have been revised downward by \$2.5 million in FY11, and FY12-16 projections have been revised downward based off of this. Overall, non-tax revenues in FY11 are down \$4.9 million and revenues from other governments are down \$35 million from third quarter projections largely as a result of late state reimbursements for the Department of Human Services. These changes, taken together with expenditures anticipated to be \$31 million below third quarter projections, result in a projected fund balance for FY11 of positive \$3.5 million. The expectation for a positive fund balance depends on the timely receipt of \$126 million of state reimbursements for the Department of Human Services by the end of August. If these funds are not received by then, the fund balance would be negative at the beginning of FY12.

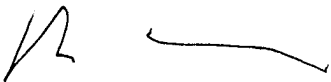
The City will feel the impact of state and federal cuts in FY12 and throughout the Five Year Plan. The state budget for FY12 includes cuts to portions of the City's budget including the Office of Supportive Housing, the Department of Human Services, and the Commerce Department among other departments. The City plans to handle these cuts by reducing spending in certain areas or shifting funds from one area to another. Federal cuts to CDBG and CSBG funding resulted in cuts across many departments. Additional general fund budget support to compensate for these cuts is not included in the FY12-FY16 Plan.

Details for the Five Year Plan that the Administration will use to manage the City's resources are provided in the attachments. The attachments also include a revised monthly cash flow for FY12 based on revised revenue and expenditure levels. In addition, information on property tax revenue projections is included, showing what the tax rate would need to be lowered to for fiscal 2013 when the Actual Value Initiative takes effect to produce the amount of revenue projected in the Plan.

There are a number of remaining risks to the Plan including the appeal of the October 2010 interest arbitration award to the Firefighters, the potential for additional state and federal budget cuts, continued weakness in the economy, and the timing issue of DHS reimbursements highlighted above.

We look forward to working with PICA's Board and Staff as you continue your review of the Plan. Please let me know if you have any questions about the Plan as you and the staff conduct that review.

Sincerely,

A handwritten signature in black ink, appearing to be 'Rob Dubow', with a long horizontal flourish extending to the right.

Rob Dubow

Finance Director

Cc: Mayor Michael A. Nutter

Anna Verna, President, City Council

Alan Butkovitz, City Controller

Suzanne Biemiller, Acting Chief of Staff to Mayor Nutter

Rebecca Rhynhart, Budget Director

City of Philadelphia

SUMMARY OF OPERATIONS

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
NO.	ITEM	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015	F.Y. 2016
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
OPERATIONS OF FISCAL YEAR								
<u>REVENUES</u>								
1	Taxes	2,316,641	2,489,042	2,539,452	2,614,063	2,670,726	2,578,109	2,627,820
2	Locally Generated Non-Tax Revenues	229,359	266,086	259,959	265,951	273,252	275,383	275,981
3	Revenue from Other Governments	1,076,381	1,076,562	651,800	667,137	620,838	633,140	645,453
4	Sub-Total (1)+(2)+(3)	3,622,381	3,831,690	3,451,211	3,547,151	3,564,816	3,486,632	3,549,254
5	Revenue from Other Funds of City	31,945	64,224	51,510	50,773	51,244	43,453	43,745
6	Total - Revenue (4)+(5)	3,654,326	3,895,914	3,502,721	3,597,924	3,616,060	3,530,085	3,592,999
7	Other	0	0	0	0	0	0	0
8	Total Revenue and Other Sources (6)+(7)	3,654,326	3,895,914	3,502,721	3,597,924	3,616,060	3,530,085	3,592,999
<u>OBLIGATIONS/APPROPRIATIONS</u>								
9	Personal Services	1,358,456	1,363,788	1,330,088	1,331,929	1,332,627	1,333,117	1,333,482
10	Personal Services-Pensions	346,730	492,478	554,325	661,009	657,416	588,930	595,786
11	Personal Services-Other Employee Benefits	484,670	487,409	468,378	487,158	503,433	518,691	534,365
12	Sub-Total Employee Compensation	2,189,856	2,343,675	2,352,791	2,480,096	2,493,476	2,440,738	2,463,633
13	Purchase of Services	1,111,393	1,130,776	758,994	768,395	772,573	768,054	768,902
14	Materials, Supplies and Equipment	68,694	80,694	78,960	76,164	77,594	77,594	77,594
15	Contributions, Indemnities, and Taxes	128,042	109,417	117,544	117,104	117,165	117,726	117,288
16	Debt Service	105,513	110,414	130,739	134,682	149,835	149,708	152,465
17	Capital Budget Financing	0	0	0	0	0	0	0
18	Advances and Miscellaneous Payments	24,172	0	4,000	4,000	4,000	4,000	4,000
19	Sub-Total (12 thru 18)	3,627,670	3,774,976	3,443,028	3,580,441	3,614,643	3,557,820	3,583,882
20	Payments to Other Funds	26,056	27,956	27,066	31,138	32,219	33,291	33,291
21	Total - Obligations (19+20)	3,653,726	3,802,932	3,470,094	3,611,579	3,646,862	3,591,111	3,617,173
22	Oper.Surplus (Deficit) for Fiscal Year (8-21)	600	92,982	32,627	(13,655)	(30,802)	(61,026)	(24,174)
23	Prior Year Adjustments:							
24	Revenue Adjustments	0	0	0	0	0	0	0
25	Other Adjustments	22,560	24,500	24,500	24,500	24,500	24,500	24,500
27	Total Prior Year Adjustments	22,560	24,500	24,500	24,500	24,500	24,500	24,500
28	Adjusted Oper. Surplus/ (Deficit) (22+27)	23,160	117,482	57,127	10,845	(6,302)	(36,526)	326
<u>OPERATIONS IN RESPECT TO</u>								
<u>PRIOR FISCAL YEARS</u>								
Fund Balance Available for Appropriation								
29	June 30 of Prior Fiscal Year	(137,188)	(114,028)	3,454	60,581	71,426	65,124	28,598
30	Residual Equity Transfer	0	0	0	0	0	0	0
31	Fund Balance Available for Appropriation June 30 (28)+(29)+(30)	(114,028)	3,454	60,581	71,426	65,124	28,598	28,924

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Taxes								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015	F.Y. 2016
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
A. Real Property								
1	1. Current	364,313	451,238	449,243	449,243	454,334	462,686	469,485
2	2. Prior	37,874	37,500	37,500	37,500	37,500	37,500	37,500
3	Subtotal	402,187	488,738	486,743	486,743	491,834	500,186	506,985
B. Wage and Earnings								
4	1. Current	1,102,285	1,137,888	1,176,577	1,223,640	1,252,117	1,278,728	1,305,482
5	2. Prior	11,918	12,000	12,000	12,000	12,000	12,000	12,000
6	Subtotal	1,114,203	1,149,888	1,188,577	1,235,640	1,264,117	1,290,728	1,317,482
C. Business Taxes								
1. Business Privilege								
7	a. Current	329,275	350,800	349,320	358,053	363,122	360,732	364,105
8	b. Prior	35,428	20,000	20,000	20,000	20,000	20,000	20,000
9	Subtotal	364,703	370,800	369,320	378,053	383,122	380,732	384,105
2. Net Profits								
10	a. Current	12,058	14,603	14,968	15,342	15,576	15,812	16,063
11	b. Prior	2,447	2,500	2,500	2,500	2,500	2,500	2,500
12	Subtotal	14,505	17,103	17,468	17,842	18,076	18,312	18,563
13	Total, Business Taxes	379,208	387,903	386,788	395,895	401,198	399,044	402,668
D. Other Taxes								
14	1. Sales	207,114	247,510	256,450	266,419	275,377	142,069	146,446
15	2. Amusement	21,850	21,103	21,631	22,171	22,726	23,294	23,876
16	3. Real Property Transfer	119,236	117,332	120,852	126,895	133,239	138,569	144,112
17	4. Parking	70,453	72,493	74,305	76,163	78,067	80,019	82,019
18	5. Smokeless Tobacco Tax	0	1,000	1,000	1,000	1,000	1,000	1,000
19	6. Other	2,390	3,075	3,106	3,137	3,168	3,200	3,232
20	Subtotal	421,043	462,513	477,344	495,785	513,577	388,151	400,685
21	Total Taxes	2,316,641	2,489,042	2,539,452	2,614,063	2,670,726	2,578,109	2,627,820

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2010 Actual	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate	F.Y. 2016 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Div. of Technology</u>								
1	Cable Franchise Fees	12,452	19,550	17,600	18,500	20,396	20,800	20,800
2	Other	1,344	1,200	1,110	1,110	1,110	1,110	1,110
3	Subtotal	13,796	20,750	18,710	19,610	21,506	21,910	21,910
<u>Mayor</u>								
4	Other	28	15	3	3	3	3	3
<u>Managing Director</u>								
5	Strategic Marketing Fees	0	0	1,400	1,400	1,400	1,400	1,400
6	Other	38	200	275	275	275	275	275
7	Subtotal	38	200	1,675	1,675	1,675	1,675	1,675
<u>Police</u>								
8	Prior Year Reimb.- Special Services	2,834	3,000	3,000	3,000	3,000	3,000	3,000
9	Carry Arms Fees	82	120	120	120	120	120	120
10	Towing of Recovered Stolen Vehicles	49	0	0	0	0	0	0
11	Other	561	650	650	650	650	650	650
12	Subtotal	3,526	3,770	3,770	3,770	3,770	3,770	3,770
<u>Streets</u>								
13	Survey Charges	1,085	1,000	1,250	1,250	1,250	1,250	1,250
14	Streets Issued Permits	1,463	1,500	1,500	1,500	1,500	1,500	1,500
15	Prior Year Reimbursements	31	50	50	50	50	50	50
16	Collection Fee - Housing Authority	1,602	1,500	1,500	1,500	1,500	1,500	1,500
17	Disposal of Salvage (Recyclables)	120	4,800	3,000	3,000	3,000	3,000	3,000
18	Right of Way Fees	1,213	700	700	700	700	700	700
19	Commercial Property Collection Fee	227	5,231	14,031	14,031	14,031	14,031	14,031
20	Other	622	1,995	1,995	995	995	995	995
21	Subtotal	6,363	16,776	24,026	23,026	23,026	23,026	23,026
<u>Fire</u>								
22	Emergency Medical Services	34,111	34,900	36,900	36,900	36,900	36,900	36,900
23	Other	521	500	300	300	300	300	300
24	Subtotal	34,632	35,400	37,200	37,200	37,200	37,200	37,200
<u>Public Health</u>								
25	Payments for Patient Care (D.H.C.)	8,284	7,455	7,455	7,455	7,455	7,455	7,455
26	Pharmacy Fees	2,586	2,000	2,000	2,000	2,000	2,000	2,000
27	Environment User Fees	1,851	2,200	2,200	2,200	2,200	2,200	2,200
28	Other	932	677	502	502	502	502	502
29	Subtotal	13,653	12,332	12,157	12,157	12,157	12,157	12,157

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2010 Actual	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate	F.Y. 2016 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Parks & Recreation</u>								
30	Other Leases	382	300	300	300	300	300	300
31	Rent from Land, Real Estate	63	15	15	15	15	15	15
32	Other	1,102	474	994	394	394	394	394
33	Subtotal	1,547	789	1,309	709	709	709	709
<u>Public Property</u>								
34	Rent from Real Estate	811	600	600	600	600	600	600
35	PATCO Lease Payment	2,973	3,060	3,418	3,555	3,697	3,697	3,697
36	Sale/Lease of Capital Assets	3,457	5,325	2,500	2,500	2,500	2,500	2,500
37	Prior Year Reimbursements	1,080	1,100	1,100	1,100	1,100	1,100	1,100
38	Other	548	400	1,000	1,000	1,000	1,000	1,000
39	Subtotal	8,869	10,485	8,618	8,755	8,897	8,897	8,897
<u>Human Services</u>								
40	Payments for Child Care - S.S.I.	3,820	4,500	0	0	0	0	0
41	Other	389	500	0	0	0	0	0
42	Subtotal	4,209	5,000	0	0	0	0	0
<u>Philadelphia Prisons</u>								
43	Work Release	163	200	200	200	200	200	200
44	Inmate Account Fees	305	308	308	308	308	308	308
45	Other	27	42	42	42	42	42	42
46	Subtotal	495	550	550	550	550	550	550
<u>Office of the Homeless</u>								
47	Payments for Patient Care	1,374	1,300	1,300	1,300	1,300	1,300	1,300
48	Other	18	38	38	38	38	38	38
49	Subtotal	1,392	1,338	1,338	1,338	1,338	1,338	1,338
<u>Fleet Management</u>								
50	Sale of Vehicles	641	700	700	700	700	700	700
51	Fuel and Warranty Reimbursements	1,940	3,000	2,000	2,000	2,000	2,000	2,000
52	Other	337	100	100	100	100	100	100
53	Subtotal	2,918	3,800	2,800	2,800	2,800	2,800	2,800

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2010 Actual	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate	F.Y. 2016 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Licenses and Inspections</u>							
54	Amusement	34	40	40	40	40	40	40
55	Health and Sanitation	15,186	16,725	16,900	17,300	17,700	17,750	17,750
56	Police and Fire Protection	709	725	732	735	745	750	750
57	Street Use	2,360	2,550	2,575	2,600	2,625	2,650	2,650
58	Professional & Occupational	904	800	808	820	850	875	875
59	Building Structure & Equipment	14,656	15,900	16,060	17,200	18,200	19,500	19,500
60	Business	3,598	3,725	3,762	3,775	3,800	3,825	3,825
61	Other Licenses & Permits	912	500	505	515	525	550	550
62	Code Violation Fines	665	525	530	545	550	555	555
63	Other	5,436	4,529	4,575	4,600	4,620	4,625	4,625
64	Subtotal	44,460	46,019	46,487	48,130	49,655	51,120	51,120
	<u>Zoning Board of Adjustment</u>							
65	Accelerated Review Fees	327	300	300	300	300	300	300
66	Zoning Permits	275	375	375	375	375	375	375
67	Subtotal	602	675	675	675	675	675	675
	<u>Records</u>							
68	Recording of Legal Instrument Fees	10,541	10,400	11,000	11,700	12,400	12,400	12,400
69	Preparation of Records	377	350	350	350	350	350	350
70	Commission on Tax Stamps	359	620	620	620	620	620	620
71	Accident Investigation Reports	1,716	1,700	1,700	1,700	1,700	1,700	1,700
72	Document Technology Fee	2,262	2,250	2,500	2,750	3,000	3,000	3,000
73	Other	700	900	900	900	900	900	900
74	Subtotal	15,955	16,220	17,070	18,020	18,970	18,970	18,970
	<u>Director of Finance</u>							
75	Prior Year Refunds	151	240	200	200	200	200	200
76	SWEEP Fines	3,718	4,570	3,750	3,750	3,750	3,750	3,750
77	Burglar Alarm Licenses	2,657	2,500	2,800	2,800	2,800	2,800	2,800
78	False Alarm Fines	2,077	1,777	1,800	1,800	1,800	1,800	1,800
79	Reimbursement - Pr. Yr. Expenditures	3,661	8,040	2,170	2,170	2,170	2,170	2,170
80	Reimbursement - Prescription Program	2,223	1,500	1,500	1,500	1,500	1,500	1,500
81	Health Benefit Charges	1,169	1,190	1,200	1,200	1,200	1,200	1,200
82	Subtotal	15,656	19,817	13,420	13,420	13,420	13,420	13,420

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2010 Actual	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate	F.Y. 2016 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Revenue							
83	Miscellaneous Fines	80	100	100	100	100	100	100
84	Search Costs	36	45	45	45	45	45	45
85	Non-Profit Org. Voluntary Payments	2,090	2,950	3,240	3,240	3,240	3,240	3,240
86	Gaming Fees (see Rev. - Other Govts.)	0	0	0	0	0	0	0
87	Other	1,059	1,055	305	305	305	305	305
88	Subtotal	3,265	4,150	3,690	3,690	3,690	3,690	3,690
	Procurement							
92	Performance Bonds	100	265	265	265	265	265	265
93	Master Performance Bonds	47	298	88	300	88	300	88
94	Bid Application Fees etc.	181	165	165	165	165	165	165
95	Other	176	350	350	350	350	350	350
96	Subtotal	504	1,078	868	1,080	868	1,080	868
	City Treasurer							
97	Interest Earnings	3,517	4,626	6,226	9,226	12,226	12,226	13,036
98	Other	537	650	600	600	600	600	600
99	Subtotal	4,054	5,276	6,826	9,826	12,826	12,826	13,636
	Commerce							
100	Other	201	250	336	336	336	336	336
	Law							
101	Legal Fees & Charges	154	250	250	250	250	250	250
102	Court Awarded damages	20	950	950	950	950	950	950
103	Other	216	50	50	50	50	50	50
104	Subtotal	390	1,250	1,250	1,250	1,250	1,250	1,250
	Board of Ethics							
105	Other Fines	60	15	50	50	50	50	50
	City Planning Commission							
106	Other	2	1	1	1	1	1	1
	Free Library							
107	Library Fees & Fines	299	277	277	277	277	277	277
108	Other	536	925	925	925	925	925	925
109	Subtotal	835	1,202	1,202	1,202	1,202	1,202	1,202

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2010 Actual	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate	F.Y. 2016 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Personnel</u>							
110	Employment Application Fee	2	0	0	0	0	0	0
	<u>Auditing</u>							
111	Other	1,118	50	50	50	50	50	50
	<u>Office of Property Assessment</u>							
112	Other	0	0	4	4	4	4	4
	<u>Board of Revision of Taxes</u>							
113	Other	1	4	0	0	0	0	0
	<u>Clerk of Quarter Sessions</u>							
114	Other Fines	586	600	0	0	0	0	0
115	Court Costs, Fees & Charges	1,537	1,500	0	0	0	0	0
116	Bail Forfeited	151	9,300	0	0	0	0	0
117	Cash Bail Fees	3,301	4,500	0	0	0	0	0
118	Other	3,002	125	0	0	0	0	0
119	Subtotal	8,577	16,025	0	0	0	0	0
	<u>Register of Wills</u>							
120	Court Costs, Fees & Charges	745	1,044	1,544	1,544	1,544	1,544	1,544
121	Recording Fees	2,190	2,000	2,000	2,000	2,000	2,000	2,000
122	Other	647	650	650	650	650	650	650
123	Subtotal	3,582	3,694	4,194	4,194	4,194	4,194	4,194
	<u>District Attorney</u>							
124	Other	3	25	25	25	25	25	25
	<u>Sheriff</u>							
125	Sheriff Fees	2,087	1,500	3,000	3,000	3,000	3,000	3,000
126	Commission Fees	4,183	2,100	4,300	4,300	4,300	4,300	4,300
127	Sheriff Mileage Fees	153	100	200	200	200	200	200
128	Interest Earnings	900	1,300	1,500	1,750	1,750	1,800	1,800
129	Other	17	50	50	50	50	50	50
130	Subtotal	7,340	5,050	9,050	9,300	9,300	9,350	9,350
	<u>City Commissioners</u>							
131	Other	6	30	30	30	30	30	30

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND

General

REVENUE

Locally Generated Non - Tax

No.	Agency and Revenue Source	F.Y. 2010 Actual	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate	F.Y. 2016 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>1st Judicial District - Clerk of Courts</u>							
132	Other Fines	0	0	600	600	600	600	600
133	Court Costs, Fees & Charges	0	0	1,500	1,500	1,500	1,500	1,500
134	Bail Forefeited	0	0	1,300	1,300	1,300	1,300	1,300
135	Cash Bail Fees	0	0	4,500	4,500	4,500	4,500	4,500
136	Other	0	0	125	125	125	125	125
137	Subtotal	0	0	8,025	8,025	8,025	8,025	8,025
	<u>1st Judicial District - Traffic Court</u>							
138	Traffic Court Fines	8,887	9,250	9,750	10,250	10,250	10,250	10,250
	<u>1st Judicial District - CP & Mun. Court</u>							
139	Court Costs, Fees & Charges	20,437	20,500	20,500	20,500	20,500	20,500	20,500
140	Other	210	1,050	1,050	1,050	1,050	1,050	1,050
141	Other Fines	1,516	3,250	3,250	3,250	3,250	3,250	3,250
142	Subtotal	22,163	24,800	24,800	24,800	24,800	24,800	24,800
143	Other Adjustments	230	0	0	0	0	0	0
144	Total Locally Generated Non-Tax	229,359	266,086	259,959	265,951	273,252	275,383	275,981

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015	F.Y. 2016
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Managing Director</u>							
	Federal:							
1	Emergency Management	145	100	100	100	100	100	100
2	Snow Emergency	217	3,145	0	0	0	0	0
3	Subtotal	362	3,245	100	100	100	100	100
	<u>Police</u>							
	State:							
4	Police on Patrol	4,955	0	0	0	0	0	0
5	Other	93	0	0	0	0	0	0
6	Police Training - Reimbursement	3,838	1,350	2,350	2,350	2,350	2,350	2,350
7	Subtotal	8,886	1,350	2,350	2,350	2,350	2,350	2,350
	<u>Streets</u>							
	Federal:							
6	Highways	487	650	650	650	650	650	650
7	Bridge Design	916	500	500	500	500	500	500
8	Delaware Valley Reg. Planning Comm.	76	140	140	140	140	140	140
	State:							
9	Snow Removal	2,500	2,500	2,500	2,500	2,500	2,500	2,500
10	PennDot Bridge Design	170	200	200	200	200	200	200
11	PennDot Highways	0	10	10	10	10	10	10
12	Subtotal	4,149	4,000	4,000	4,000	4,000	4,000	4,000
	<u>Public Health</u>							
	Federal:							
13	Medicare - Outpatient	1,543	2,422	2,422	2,422	2,422	2,422	2,422
14	Medicare - PNH	1,786	1,700	1,700	1,700	1,700	1,700	1,700
15	Medical Assistance - Outpatient	274	5,420	5,420	5,420	5,420	5,420	5,420
16	Medical Assistance - PNH	19,744	18,649	18,649	18,649	18,649	18,649	18,649
17	Summer Food Inspection	0	49	49	49	49	49	49
	State:							
18	County Health	10,872	10,866	10,866	10,866	10,866	10,866	10,866
19	Medical Assistance - Outpatient	1,351	4,436	4,436	4,436	4,436	4,436	4,436
20	Medical Assistance - PNH	15,047	15,258	15,258	15,258	15,258	15,258	15,258
21	Subtotal	50,617	58,800	58,800	58,800	58,800	58,800	58,800
	<u>Public Property</u>							
	Other Governments:							
22	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015	F.Y. 2016
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Human Services</u>								
Federal:								
23	T.A.N.F.	5,796	49,720	0	0	0	0	0
24	Title IV-B Reimbursement	2,735	2,735	0	0	0	0	0
25	Title IV-E Reimbursement	103,204	78,841	59,830	0	0	0	0
State:								
26	Reimbursement - Act 148	361,347	354,591	0	43,156	0	0	0
27	Overmatch Recovery - Act 148	13,500	0	0	15,762	0	0	0
28	Title IV-B State Match	729	729	0	0	0	0	0
29	Subtotal	487,311	486,616	59,830	58,918	0	0	0
<u>Philadelphia Prisons</u>								
Federal:								
30	Reimb. for Prisoner Hospitalization	110	0	0	0	0	0	0
31	SSA Prisoner Incentive Payments	397	325	325	325	325	325	325
32	Subtotal	507	325	325	325	325	325	325
<u>Director of Finance</u>								
Federal:								
33	Medicare Part D-Retirees	138	200	200	200	200	200	200
State:								
34	Pension Aid- State Act 205	59,194	61,821	60,000	60,000	60,000	60,000	60,000
35	Juror Fee Reimbursement	734	650	650	650	650	650	650
36	State Police Fines (Phila. County)	987	1,000	1,000	1,000	1,000	1,000	1,000
37	Wage Tax Relief Funding	86,271	86,277	86,277	86,277	86,277	86,277	86,277
38	Gaming - Local Share Assessment	0	1,000	8,800	10,800	10,800	10,800	10,800
Other Governments:								
39	PATCO Community Impact Fund	75	94	94	94	94	94	94
40	Parking-Community College	153	120	120	120	120	120	120
41	Subtotal	147,552	151,162	157,141	159,141	159,141	159,141	159,141
<u>Revenue</u>								
Federal:								
42	Reim. - PILOT	93	0	0	0	0	0	0
43	Tinicum Wildlife Preserve	1	3	3	3	3	3	3
Other Governments:								
44	Parking Authority (Violation Fines)	33,711	32,000	32,000	32,000	32,000	32,000	32,000
45	Burlington County Bridge Comm.	7	7	7	7	7	7	7
46	Subtotal	33,812	32,010	32,010	32,010	32,010	32,010	32,010

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015	F.Y. 2016
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>City Treasurer</u>							
	State:							
47	Retail Liquor License	1,153	1,118	1,200	1,200	1,200	1,200	1,200
48	Public Utility Tax Refund	3,909	3,598	4,000	4,000	4,000	4,000	4,000
49	Subtotal	5,062	4,716	5,200	5,200	5,200	5,200	5,200
	<u>Commerce</u>							
	Other Governments:							
50	Convention Center Service Fee Offset	1,659	0	0	0	0	0	0
	<u>Commission on Human Relations</u>							
	Federal:							
51	Deferred Cases (EEOC Partial Reim.)	110	250	250	250	250	250	250
	<u>Office of Property Assessment</u>							
	Other Governments:							
52	Reimbursement - Property Assessment	0	3,500	3,500	3,500	3,500	3,500	3,500
	<u>1st Judicial District</u>							
	Federal:							
53	Title IV-E	2,106	300	300	300	300	300	300
	State:							
54	Intensive Probation - Adult	4,231	4,750	4,750	4,750	4,750	4,750	4,750
55	Intensive Probation - Juvenile	910	1,425	1,425	1,425	1,425	1,425	1,425
56	Reimbursement - Court Costs	8,882	8,882	8,882	8,882	8,882	8,882	8,882
57	Reimbursement - Other	105	15	15	15	15	15	15
58	Subtotal	16,234	15,372	15,372	15,372	15,372	15,372	15,372
57	PICA City Account	275,787	291,216	290,922	305,171	317,790	330,092	342,405
58	PICA - Excess Interest Earnings	25,000	2,000	0	0	0	0	0
	<u>Totals</u>							
59	Federal	139,878	165,149	90,538	30,708	30,708	30,708	30,708
60	State	580,778	560,476	212,619	273,537	214,619	214,619	214,619
61	Other Governments	78,605	55,721	53,721	53,721	53,721	53,721	53,721
62	PICA Funding	275,787	291,216	290,922	305,171	317,790	330,092	342,405
63	Other Authorized Adjustments	1,333	4,000	4,000	4,000	4,000	4,000	4,000
64	Total, Revenue From Other Govts.	1,076,381	1,076,562	651,800	667,137	620,838	633,140	645,453

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Funds								
No.	Agency and Revenue Source	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015	F.Y. 2016
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Water Fund</u>								
1	Services performed & costs borne by General Fund	9,499	10,045	10,245	10,450	10,659	10,872	11,090
2	Excess interest on Sinking Fund reserve	2,304	3,004	3,788	3,788	3,979	4,322	4,322
3	Sub-total	11,803	13,049	14,033	14,238	14,638	15,194	15,412
<u>Aviation Fund</u>								
4	Services performed & costs borne by General Fund	3,737	3,300	3,500	3,570	3,641	3,714	3,789
<u>Grants Revenue Fund</u>								
5	Services performed & costs borne by General Fund	116	1,660	1,762	750	750	750	750
6	Productivity Bank Distribution	1,162	0	0	0	0	0	0
7	HAVA Grant reimbursement	0	2,000	0	0	0	0	0
8	911 Surcharge	12,098	40,965	28,965	28,965	28,965	20,545	20,545
9	Sub-total	13,376	44,625	30,727	29,715	29,715	21,295	21,295
<u>Other Funds</u>								
10	Services performed & costs borne by General Fund	3,029	3,250	3,250	3,250	3,250	3,250	3,250
11	Total Revenue from Other Funds	31,945	64,224	51,510	50,773	51,244	43,453	43,745

**CITY OF PHILADELPHIA-OFFICE OF THE DIRECTOR OF FINANCE
FIVE YEAR PLAN - REAL ESTATE TAX FORECASTS**

<u>Forecast Component</u>	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Current Assessment	11,975,264	12,005,577	12,076,291	12,105,816	36,000,000	36,000,000	37,080,000	38,192,400
(1) Estimated Growth	1.019	1.023	1.019	1.000	1.000	1.030	1.030	1.030
Estimated Assessments	12,205,577	12,276,291	12,305,816	12,105,816	36,000,000	37,080,000	38,192,400	39,338,172
(2) Assessment Appeals & TIF's	(200,000)	(200,000)	(200,000)	(200,000)				
Revised Assessment	12,005,577	12,076,291	12,105,816	11,905,816	36,000,000	37,080,000	38,192,400	39,338,172
Tax Rate	0.03305	0.03305	0.04123	0.04123	0.01357	0.01357	0.01357	0.01357
Gross Taxes Due	396,784	399,121	499,123	490,877	488,520	503,176	518,271	533,819
(3) Collection Factor - 8 mos.	0.880	0.869	0.869	0.876	0.876	0.876	0.876	0.876
Collections 1/1-8/30	349,356	346,896	433,738	430,008	427,944	440,782	454,005	467,625
Collections 9/1-12/31	16,281	17,417	17,500	17,500	17,500	17,500	17,500	17,500
(4) Subtotal Real Estate	365,637	364,313	451,238	447,508	445,444	458,282	471,505	485,125
Abatements Returning	0	0	0	1,735	3,816	3,444	6,169	7,172
(5) Real Estate - Current Year	365,637	364,313	451,238	449,243	449,260	461,726	477,674	492,297
(6) Prior Year Collections	34,420	37,874	37,500	37,500	37,500	37,500	37,500	37,500
(7) Total Real Estate	400,057	402,187	488,738	486,743	486,760	499,226	515,174	529,797

<u>Forecast Component</u>	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Current Assessment	11,975,264	12,005,577	12,076,291	12,105,816	40,000,000	40,000,000	41,200,000	42,436,000
(1) Estimated Growth	1.019	1.023	1.019	1.000	1.000	1.030	1.030	1.030
Estimated Assessments	12,205,577	12,276,291	12,305,816	12,105,816	40,000,000	41,200,000	42,436,000	43,709,080
(2) Assessment Appeals & TIF's	(200,000)	(200,000)	(200,000)	(200,000)				
Assessment @ \$41 Billion	12,005,577	12,076,291	12,105,816	11,905,816	40,000,000	41,200,000	42,436,000	43,709,080
Tax Rate	0.03305	0.03305	0.04123	0.04123	0.01222	0.01222	0.01222	0.01222
Gross Taxes Due	396,784	399,121	499,123	490,877	488,800	503,464	518,568	534,125
(3) Collection Factor - 8 mos.	0.880	0.869	0.869	0.876	0.876	0.876	0.876	0.876
Collections 1/1-8/30	349,356	346,896	433,738	430,008	428,189	441,034	454,265	467,893
Collections 9/1-12/31	16,281	17,417	17,500	17,500	17,500	17,500	17,500	17,500
(4) Subtotal Real Estate	365,637	364,313	451,238	447,508	445,689	458,534	471,765	485,393
Abatements Returning	0	0	0	1,735	3,816	3,444	6,169	7,172
(5) Real Estate - Current Year	365,637	364,313	451,238	449,243	449,505	461,978	477,934	492,565
(6) Prior Year Collections	34,420	37,874	37,500	37,500	37,500	37,500	37,500	37,500
(7) Total Real Estate	400,057	402,187	488,738	486,743	487,005	499,478	515,434	530,065

<u>Forecast Component</u>	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Current Assessment	11,975,264	12,005,577	12,076,291	12,105,816	43,000,000	43,000,000	44,290,000	45,618,700
(1) Estimated Growth	1.019	1.023	1.019	1.000	1.000	1.030	1.030	1.030
Estimated Assessments	12,205,577	12,276,291	12,305,816	12,105,816	43,000,000	44,290,000	45,618,700	46,987,261
(2) Assessment Appeals & TIF's	(200,000)	(200,000)	(200,000)	(200,000)				
Assessment @ \$43 Billion	12,005,577	12,076,291	12,105,816	11,905,816	43,000,000	44,290,000	45,618,700	46,987,261
Tax Rate	0.03305	0.03305	0.04123	0.04123	0.01137	0.01137	0.01137	0.01137
Gross Taxes Due	396,784	399,121	499,123	490,877	488,910	503,577	518,685	534,245
(3) Collection Factor - 8 mos.	0.880	0.869	0.869	0.876	0.876	0.876	0.876	0.876
Collections 1/1-8/30	349,356	346,896	433,738	430,008	428,285	441,134	454,368	467,999
Collections 9/1-12/31	16,281	17,417	17,500	17,500	17,500	17,500	17,500	17,500
(4) Subtotal Real Estate	365,637	364,313	451,238	447,508	445,785	458,634	471,868	485,499
Abatements Returning	0	0	0	1,735	3,816	3,444	6,169	7,172
(5) Real Estate - Current Year	365,637	364,313	451,238	449,243	449,601	462,078	478,037	492,671
(6) Prior Year Collections	34,420	37,874	37,500	37,500	37,500	37,500	37,500	37,500
(7) Total Real Estate	400,057	402,187	488,738	486,743	487,101	499,578	515,537	530,171

**City of Philadelphia
General Fund
FY 2012 - 2016 Five Year Financial Plan
Summary by Class**

<u>Expenditure Class</u>	<u>Actual FY 10</u>	<u>Budgeted FY 11</u>	<u>Projected FY 11</u>	<u>Projected FY 12</u>	<u>Projected FY 13</u>	<u>Projected FY 14</u>	<u>Projected FY 15</u>	<u>Projected FY 16</u>
Class 100 - Wages	1,360,000,423	1,369,164,221	1,363,788,383	1,330,088,233	1,331,929,519	1,332,627,385	1,333,117,312	1,333,481,563
Class 100 - Benefits	829,855,069	964,887,316	979,887,316	1,022,702,609	1,148,167,205	1,160,848,491	1,107,620,760	1,130,151,425
Class 200 - Contracts / Leases	1,111,393,188	1,153,830,801	1,130,775,677	758,994,393	768,395,384	772,573,403	768,054,302	768,901,999
Class 300/400 - Supplies, Equipment	68,693,694	80,098,146	80,694,252	78,960,385	76,163,874	77,593,874	77,593,874	77,593,874
Class 500 - Indemnities / Contributions	128,042,365	135,765,046	109,416,853	117,543,800	117,103,800	117,164,400	117,725,600	117,287,400
Class 700 - Debt Service	105,513,466	121,394,847	110,414,263	130,739,164	134,681,761	149,834,740	149,707,708	152,465,005
Class 800 - Payments to Other Funds	26,055,692	27,955,623	27,955,623	27,065,946	31,137,816	32,219,276	33,291,441	33,291,441
Class 900 - Advances / Misc. Payments	24,171,817	0	0	4,000,100	4,000,100	4,000,100	4,000,100	4,000,100
Total	<u>3,653,725,714</u>	<u>3,853,096,000</u>	<u>3,802,932,366</u>	<u>3,470,094,630</u>	<u>3,611,579,459</u>	<u>3,646,861,669</u>	<u>3,591,111,097</u>	<u>3,617,172,807</u>

City of Philadelphia
FY 2012 - 2016 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 10	Budgeted FY 11	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14	Projected FY 15	Projected FY 16
Art Museum Subsidy	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000
Atwater Kent Museum Subsidy	298,059	248,630	268,630	268,630	268,630	268,630	268,630	268,630
Auditing Department (City Controller's Office)	7,408,017	7,291,566	7,948,052	7,556,052	7,356,052	7,356,052	7,356,052	7,356,052
Board of Building Standards	61,283	71,601	71,601	71,601	71,601	71,601	71,601	71,601
Board of Ethics	705,545	810,000	810,000	810,000	810,000	810,000	810,000	810,000
Board of L & I Review	127,040	155,721	155,721	155,721	155,721	155,721	155,721	155,721
Board of Revision of Taxes	7,463,012	6,502,559	2,084,029	723,000	723,000	723,000	723,000	723,000
City Commissioners	9,021,144	8,794,177	9,221,677	9,104,177	9,029,177	9,029,177	9,029,177	9,029,177
City Council	13,373,484	15,048,972	15,048,972	15,049,272	15,049,272	15,049,272	15,049,272	15,049,272
City Planning Commission	2,904,020	2,551,249	2,257,200	2,257,200	2,257,200	2,257,200	2,257,200	2,257,200
City Representative	906,162	945,591	907,766	907,766	907,766	907,766	907,766	907,766
Commerce Department	1,696,371	2,190,276	2,124,813	2,274,813	2,124,813	2,124,813	2,124,813	2,124,813
Commerce Department-Economic Stimulus	1,452,386	1,452,386	1,372,143	1,372,143	1,372,143	1,372,143	1,372,143	1,372,143
City Treasurer	647,559	904,699	904,699	904,699	904,699	904,699	904,699	904,699
Civil Service Commission	154,111	170,309	170,309	170,309	170,309	170,309	170,309	170,309
Clerk of Quarter Sessions	4,509,567	4,549,313	0	0	0	0	0	0
Community College Subsidy	26,467,924	26,467,924	25,409,207	25,409,207	25,409,207	25,409,207	25,409,207	25,409,207
Convention Center Subsidy	24,171,817	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Debt Service (Sinking Fund)	185,464,327	211,035,690	197,918,470	223,906,507	233,290,528	249,566,713	249,298,594	248,693,173
District Attorney	30,071,519	29,062,121	30,522,121	31,054,996	31,054,996	31,054,996	31,054,996	31,054,996
Division of Technology	38,521,370	67,432,032	63,582,751	63,942,751	63,942,751	63,942,751	55,521,887	55,521,887
Finance Department	15,895,412	12,171,642	13,583,509	12,703,760	12,023,542	12,023,542	12,523,542	12,023,542
Finance - Contib. School Dist./Tax Cuts	38,540,000	38,600,000	38,600,000	48,930,000	48,990,000	49,050,600	49,111,800	49,173,600
Finance - Employee Benefits	829,855,069	964,887,316	979,887,316	1,022,702,609	1,148,167,205	1,160,848,491	1,107,620,760	1,130,151,425
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	0	0	0	0	0	0
Fire Department	188,887,804	188,762,090	190,998,695	190,031,950	188,466,528	188,967,406	189,468,310	189,468,310
First Judicial District	107,227,069	99,096,983	110,113,478	110,817,323	109,380,935	109,380,935	109,380,935	109,380,935
Fleet Management Office	44,600,981	47,437,489	45,539,989	45,151,989	45,151,989	45,151,989	45,151,989	45,151,989
Fleet Mgmt. - Vehicle Purchase	2,722,425	4,000,000	5,500,000	8,500,000	9,500,000	11,500,000	11,500,000	11,500,000
Free Library	32,481,012	32,968,362	32,968,362	33,863,362	33,863,362	33,863,362	33,863,362	33,863,362
Hero Scholarship Awards	42,500	25,000	37,000	25,000	25,000	25,000	25,000	25,000
Historical Commission	386,824	403,942	387,784	387,784	387,784	387,784	387,784	387,784
Human Relations Commission	1,983,420	2,066,937	1,984,260	2,039,260	2,039,260	2,039,260	2,039,260	2,039,260
Human Services Department	561,082,074	576,365,473	549,365,506	111,934,770	111,934,770	111,934,770	111,934,770	111,934,770
Indemnities	32,718,289	42,000,000	35,040,904	33,120,000	33,120,000	33,120,000	33,120,000	33,120,000
Labor Relations, Mayor's Office of	523,171	523,350	502,416	552,416	552,416	552,416	552,416	552,416
Law Department	17,889,976	18,665,480	17,918,861	13,119,245	13,119,245	13,119,245	13,119,245	13,119,245
Legal Services (incl. Defenders Assoc.)	35,941,188	35,941,187	36,616,187	37,566,187	37,566,187	37,566,187	37,566,187	37,566,187

City of Philadelphia
FY 2012 - 2016 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 10	Budgeted FY 11	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14	Projected FY 15	Projected FY 16
Licenses and Inspections Department	22,696,814	23,068,925	19,146,168	21,780,905	21,780,905	21,780,905	21,780,905	21,780,905
Managing Director's Office	16,471,347	17,983,836	16,413,517	22,972,270	22,972,270	22,972,270	22,972,270	22,972,270
Mayor's Office	3,597,579	3,838,884	3,639,665	3,786,915	3,786,915	3,786,915	3,786,915	3,786,915
Mayor - Mural Arts Program	973,182	1,000,000	960,000	1,060,000	960,000	960,000	960,000	960,000
Mayor's Office of Transportation	482,014	500,000	480,000	480,000	480,000	480,000	480,000	480,000
Mayor - Scholarships	193,305	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Off. of Arts and Culture and the Creative Economy	3,943,042	3,905,113	2,545,113	2,670,238	2,670,238	2,670,238	2,670,238	2,670,238
Off. of Behavioral Health/Mental Retardation Svcs.	14,238,870	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572
Office of Housing & Community Development	2,800,000	2,800,000	1,820,000	3,020,000	3,020,000	3,020,000	3,020,000	3,020,000
Office of Human Resources	4,047,043	5,185,757	5,055,127	5,228,327	4,978,327	4,978,327	4,978,327	4,978,327
Office of the Inspector General	1,145,973	1,379,677	1,281,451	1,281,451	1,211,451	1,211,451	1,211,451	1,211,451
Office of Property Assessment	0	0	6,108,530	11,740,696	11,650,696	11,650,696	11,650,696	11,650,696
Office of Supportive Housing	38,386,664	38,473,558	36,466,253	36,466,253	36,466,253	36,466,253	36,466,253	36,466,253
Parks and Recreation	45,407,386	49,828,904	44,787,748	46,325,925	46,325,925	46,325,925	46,325,925	46,325,925
Police Department	528,853,734	538,403,280	530,035,214	550,686,244	551,514,375	551,642,241	552,132,168	552,496,419
Prisons System	233,814,188	234,139,870	233,139,870	227,172,870	228,672,870	228,672,870	228,672,870	228,672,870
Procurement Department	4,397,299	4,238,574	4,151,574	4,151,574	4,151,574	4,151,574	4,151,574	4,151,574
Public Health Department	111,098,894	113,962,348	113,724,556	110,426,170	112,459,882	112,459,882	112,459,882	112,459,882
Public Property Department	51,545,939	51,027,711	53,227,711	52,027,433	55,598,451	56,179,033	56,750,294	56,750,294
Public Property - SEPTA Subsidy	64,164,000	65,878,000	65,878,000	66,360,000	69,244,000	71,064,000	72,909,000	74,805,000
Public Property - Space Rentals	15,039,531	15,083,108	15,421,472	18,221,209	17,568,450	17,819,751	18,148,902	18,486,204
Public Property - Utilities	32,537,690	32,890,000	32,890,000	32,224,809	32,071,440	31,777,280	32,326,136	32,947,232
Records	5,194,997	4,009,212	4,009,212	4,009,212	4,009,212	4,009,212	4,009,212	4,009,212
Refunds	781	250,000	125,500	250,000	250,000	250,000	250,000	250,000
Register of Wills	3,208,695	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278
Revenue Department	16,399,279	15,049,812	15,538,009	19,899,715	19,665,715	19,665,715	19,665,715	19,665,715
Sheriff's Office	15,261,499	13,088,657	14,288,657	13,088,657	13,088,657	13,088,657	13,088,657	13,088,657
Streets Department	38,117,652	25,051,137	36,162,311	30,407,311	29,807,311	29,807,311	29,807,311	29,807,311
Streets - Sanitation Division	92,238,646	88,139,331	89,533,157	90,945,823	92,187,330	93,465,002	94,784,845	96,140,862
Witness Fees	104,142	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Youth Commission	85,281	100,000	96,000	96,000	96,000	96,000	96,000	96,000
Zoning Board of Adjustment	310,775	377,871	362,756	362,756	362,756	362,756	362,756	362,756
Zoning Code Commission	467,542	500,000	480,000	225,000	0	0	0	0
Total	3,653,725,714	3,853,096,000	3,802,932,366	3,470,094,630	3,611,579,459	3,646,861,669	3,591,111,097	3,617,172,807

City of Philadelphia
FY 2012 - 2016 Five Year Financial Plan
General Fund
Estimated Fringe Benefit Allocation

	Actual FY 10	Budgeted FY 11	Projected FY11	Budgeted FY 12	Budgeted FY 13	Budgeted FY 14	Budgeted FY 15	Budgeted FY 16
Unemployment Compensation	5,276,822	2,547,968	5,047,968	3,180,260	3,180,260	3,180,260	3,180,260	3,180,260
Employee Disability	50,256,169	54,031,478	54,031,478	55,853,503	60,124,277	62,045,657	63,045,657	63,045,657
Pension	250,009,741	381,363,000	393,863,000	452,250,487	554,671,487	549,986,487	477,233,487	480,926,487
Pension Obligation Bonds	96,719,881	98,615,000	98,615,000	102,075,000	106,338,000	107,430,000	111,697,000	114,860,000
FICA	65,177,998	70,227,016	70,227,016	62,145,805	64,893,903	66,308,797	66,335,253	66,354,923
Health / Medical	349,697,600	369,977,854	356,844,854	346,140,249	357,901,973	370,839,985	385,071,798	400,726,793
Group Life	7,703,547	7,600,000	7,600,000	7,690,367	7,690,367	7,690,367	7,690,367	7,690,367
Group Legal	4,140,577	4,425,000	4,425,000	4,133,938	4,133,938	4,133,938	4,133,938	4,133,938
Tool Allowance	94,600	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Flex Cash Payments	778,134	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reserve for Wage/Health Benefits Increases	0	0	0	0	0	0	0	0
Anticipated Workforce Savings	0	(25,000,000)	(11,867,000)	(11,867,000)	(11,867,000)	(11,867,000)	(11,867,000)	(11,867,000)
TOTAL	<u>829,855,069</u>	<u>964,887,316</u>	<u>979,887,316</u>	<u>1,022,702,609</u>	<u>1,148,167,205</u>	<u>1,160,848,491</u>	<u>1,107,620,760</u>	<u>1,130,151,425</u>

CASH FLOW PROJECTIONS
GENERAL FUND FY2012

OFFICE OF THE DIRECTOR OF FINANCE

Projection

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Estimated Revenues
REVENUES															
Real Estate Tax	8.3	8.5	6.6	6.3	5.6	14.9	38.0	242.7	117.1	22.6	7.7	8.4	486.7		486.7
Total Wage, Earnings, Net Profits	99.1	108.4	85.8	95.8	107.0	88.9	113.8	97.9	101.8	103.3	111.5	92.7	1206.0		1206.0
Realty Transfer Tax	13.6	12.9	10.5	9.7	8.7	10.2	9.6	6.2	8.4	9.6	10.2	11.1	120.9		120.9
Sales Tax	20.3	22.3	19.9	18.5	21.7	20.0	21.6	25.7	20.0	20.9	23.8	21.8	256.5		256.5
Business Privilege Tax	3.1	5.7	11.8	7.3	(2.1)	9.0	8.2	5.6	26.2	158.5	115.1	20.9	369.3		369.3
Other Taxes	7.6	10.7	8.1	7.6	8.5	7.3	7.2	6.8	7.1	12.8	8.3	8.1	100.0		100.0
Locally Generated Non-tax	19.4	22.5	23.2	16.9	21.4	24.1	21.5	20.9	24.3	18.0	21.0	26.8	260.0		260.0
Total Other Governments	9.8	41.1	21.5	45.7	30.2	5.9	30.1	23.1	44.8	16.6	25.1	32.0	325.9	35.0	360.9
Total PICA Other Governments	23.5	21.1	16.9	27.2	24.7	18.2	28.9	25.5	21.1	29.7	29.2	24.9	290.9		290.9
Interfund Transfers	8.4	0.4	3.2	0.2	0.5	3.1	0.2	0.7	1.1	3.0	0.2	10.5	31.5	20.0	51.5
Total Current Revenue	213.1	253.6	207.5	235.2	226.2	201.6	279.1	455.1	371.9	395.0	352.1	257.2	3447.7	55.0	3502.7
Collection of prior year(s) revenue	84.1	102.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	186.9		
Other fund balance adjustments															
TOTAL CASH RECEIPTS	297.2	356.4	207.5	235.2	226.2	201.6	279.1	455.1	371.9	395.0	352.1	257.2	3634.6		

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Estimated Obligations
EXPENSES AND OBLIGATIONS																
Payroll	102.2	102.2	114.8	102.2	102.2	114.8	102.2	102.2	114.8	102.2	102.2	114.8	1276.9	53.2		1330.1
Employee Benefits	36.0	36.0	40.5	36.0	36.0	40.5	36.0	36.0	40.5	36.0	36.0	40.5	450.0	18.4		468.4
Pension	0.0	0.0	0.0	55.0	0.0	0.0	0.0	0.0	397.2	102.1	0.0	0.0	554.3			554.3
Purchase of Services	16.8	38.3	60.9	77.8	60.2	50.9	57.2	60.7	64.3	76.8	54.8	41.5	660.2	22.8	75.9	759.0
Materials, Equipment	4.4	3.4	6.9	4.9	5.0	4.8	5.4	4.4	5.4	6.1	5.4	5.2	61.5	4.1	13.4	79.0
Contributions, Indemnities	11.1	4.0	6.8	4.4	3.1	8.7	3.0	3.9	8.5	7.9	17.9	33.0	112.3	5.2		117.5
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	11.0	11.0			11.0
Debt Service-Long Term	36.5	5.7	2.8	0.6	9.5	7.3	27.9	3.2	0.4	0.6	20.2	5.0	119.7			119.7
Interfund Charges	0.9	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.7	5.0	22.1		27.1
Advances, Subsidies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.0	0.0	0.0	0.0	4.0			4.0
Current Year Appropriation	207.9	190.0	232.7	280.9	216.0	227.1	231.7	210.4	635.1	331.7	236.6	254.8	3255.0	125.8	89.3	3470.1
Prior Yr. Expenditures against Encumbrances	42.9	26.6	12.3	12.2	4.8	8.9	6.6	3.7	3.9	4.0	2.2	2.3	130.3			
Prior Yr. Vouchers Payable	76.2	43.1	4.9	0.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	124.9			
TOTAL DISBURSEMENTS	327.0	259.7	249.9	293.8	220.8	236.0	238.3	214.1	639.0	335.7	238.8	257.1	3510.2			
Excess (Def) of Receipts over Disbursements	(29.7)	96.7	(42.4)	(58.6)	5.4	(34.4)	40.8	241.0	(267.1)	59.3	113.3	0.1				
Opening Balance	108.9	79.2	175.9	333.5	274.9	280.3	246.0	286.8	527.8	260.7	320.0	233.3				
TRANS	0.0	0.0	200.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(200.0)	0.0				
CLOSING BALANCE	79.2	175.9	333.5	274.9	280.3	246.0	286.8	527.8	260.7	320.0	233.3	233.4				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH--ALL FUNDS--FY2012

OFFICE OF THE DIRECTOR OF FINANCE

Projection

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	79.2	175.9	333.5	274.9	280.3	246.0	286.8	527.8	260.7	320.0	233.3	233.4
Grants Revenue	82.8	116.0	32.5	33.6	(0.9)	(63.0)	(87.6)	(143.7)	(82.4)	(126.6)	(62.4)	(87.3)
Community Development	(9.8)	(5.0)	(5.2)	(7.7)	(5.7)	(3.8)	(6.8)	(6.4)	(4.4)	(5.2)	(7.4)	(7.5)
Vehicle Rental Tax	5.4	5.9	3.5	3.9	4.3	4.7	5.1	5.4	3.9	4.3	4.8	5.2
Hospital Assessment Fund	4.1	3.8	19.6	16.9	5.4	7.3	7.6	7.1	20.1	8.6	23.4	19.8
Housing Trust Fund	18.9	19.1	19.0	19.0	17.8	17.1	16.5	16.5	15.7	14.7	14.4	14.7
Other Funds	12.7	16.6	14.2	13.2	22.2	15.2	10.9	10.5	4.2	11.2	11.1	20.6
TOTAL OPERATING FUNDS	193.1	332.2	417.0	353.7	323.4	223.4	232.3	417.1	217.7	227.0	217.1	198.9
Capital Improvement	184.4	179.4	168.4	160.4	153.4	143.4	139.4	133.4	125.4	118.4	110.4	96.4
Industrial & Commercial Dev.	4.6	4.6	4.7	4.8	4.8	4.4	4.4	4.1	4.1	4.1	4.2	4.2
TOTAL CAPITAL FUNDS	189.0	184.0	173.1	165.2	158.2	147.8	143.8	137.5	129.5	122.5	114.6	100.6
TOTAL FUND EQUITY	382.1	516.2	590.1	518.9	481.6	371.2	376.1	554.6	347.2	349.5	331.7	299.5

City of Philadelphia
Fiscal Year 2012 Operating Budget
FY 2012-2016 Five Year Plan
General Fund Full-Time Positions

Department	Filled Positions 6/30/10	FY 2011 Adopted Budget	Filled 12/10 Increment Run	FY 2012 Adopted Budget	FY 2013 Proposed Budget	FY 2014 Proposed Budget	FY 2015 Proposed Budget	FY 2016 Proposed Budget
Atwater Kent Museum	4	4	4	4	4	4	4	4
Auditing	120	123	113	122	122	122	122	122
Board of Building Standards	1	1	1	1	1	1	1	1
Board of L & I Review	2	2	2	2	2	2	2	2
Board of Ethics	7	9	7	9	9	9	9	9
Bd. of Revision of Taxes	112	110	6	10	10	10	10	10
City Commissioners	102	88	99	98	98	98	98	98
City Council	176	195	171	195	195	195	195	195
City Planning Commission	40	38	34	38	38	38	38	38
City Representative	7	7	7	7	7	7	7	7
City Treasurer	11	14	12	14	14	14	14	14
Civil Service Commission	2	2	2	2	2	2	2	2
Commerce	24	25	24	25	25	25	25	25
Clerk of Quarter Sessions	106	115	0	0	0	0	0	0
District Attorney - Total	410	421	419	422	422	422	422	422
<i>Civilian</i>	400	407	408	410	410	410	410	410
<i>Uniformed</i>	10	14	11	12	12	12	12	12
Division of Technology	174	283	262	284	284	284	284	284
Finance	141	144	141	145	145	145	145	145
Fire	2,187	2,327	2,149	2,229	2,327	2,327	2,327	2,327
<i>Civilian</i>	103	110	103	110	110	110	110	110
<i>Uniformed</i>	2,084	2,217	2,046	2,119	2,217	2,217	2,217	2,217
First Judicial District	1,756	1,776	1,857	1,977	1,977	1,977	1,977	1,977
Fleet Management	292	283	275	283	283	283	283	283
Free Library	602	636	593	641	641	641	641	641
Historical Commission	6	6	6	6	6	6	6	6
Human Relations Commission	33	33	32	32	32	32	32	32
Human Services	1,751	1,828	1,680	807	807	807	807	807
Labor Relations	7	7	6	8	8	7	7	7
Law	176	190	171	148	148	148	148	148
Licenses & Inspections	305	320	278	312	312	312	312	312
Managing Director	112	122	122	145	145	145	145	145
Mayor	38	39	35	35	35	35	35	35
Mayor's Office of Transportation	8	8	8	10	10	10	10	10
Mural Arts Program	12	12	11	12	12	12	12	12
Office of Arts and Culture	2	2	2	2	2	2	2	2
Office of Behavioral Health	22	24	21	21	20	19	19	19
Office of Human Resources	53	79	69	80	80	80	80	80
Office of Inspector General	15	19	14	18	18	18	18	18
Office of Property Assessment	0	0	136	228	228	228	228	228
Office of Supportive Housing	124	132	117	118	118	118	118	118
Parks & Recreation	591	689	592	627	627	627	627	627
Police	7,378	7,470	7,248	7,371	7,371	7,371	7,371	7,371
<i>Civilian</i>	782	846	779	846	846	846	846	846
<i>Uniformed</i>	6,596	6,624	6,469	6,525	6,525	6,525	6,525	6,525
Prisons	2,254	2,360	2,218	2,310	2,310	2,310	2,310	2,310
Procurement	46	50	42	49	49	49	49	49
Public Health	662	742	659	731	744	744	744	744
Public Property	123	136	125	129	129	129	129	129
Records	59	63	55	63	63	63	63	63
Register of Wills	63	64	62	65	65	65	65	65
Revenue	250	262	248	298	298	298	298	298
Sheriff	230	245	221	245	245	245	245	245
Streets	1,693	1,783	1,659	1,785	1,785	1,785	1,785	1,785
Youth Commission	1	1	1	1	1	1	1	1
Zoning Code Commission	2	2	2	2	0	0	0	0
Zoning Board of Adjustment	5	5	5	5	5	5	5	5
TOTAL GENERAL FUND	22,297	23,296	22,023	22,171	22,279	22,277	22,277	22,277

- The Adopted Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year.