

# CITY OF PHILADELPHIA



## FY2019 - FY2023 FIVE YEAR FINANCIAL PLAN

PER COUNCIL APPROVED BUDGET

JUNE 2018

**JAMES F. KENNEY**  
**MAYOR**

**City of Philadelphia**

**SUMMARY OF OPERATIONS**

**Five Year Financial Plan FY2019-2023**

**FISCAL YEARS 2017 TO 2023**

(Amounts in Thousands)

FUND								
General								
NO.	ITEM	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b>OPERATIONS OF FISCAL YEAR</b>								
<b><u>REVENUES</u></b>								
1	Taxes	3,071,422	3,349,427	3,445,678	3,597,063	3,709,257	3,823,820	3,938,669
2	Locally Generated Non-Tax Revenues	309,481	308,248	291,684	315,338	290,147	292,916	293,616
3	Revenue from Other Governments	717,229	753,184	806,439	830,823	860,279	880,244	914,578
4	<b>Sub-Total</b>	<b>4,098,132</b>	<b>4,410,859</b>	<b>4,543,801</b>	<b>4,743,224</b>	<b>4,859,683</b>	<b>4,996,980</b>	<b>5,146,863</b>
5	Revenue from Other Funds of City	60,072	63,570	73,108	64,555	65,086	65,644	66,230
6	<b>Total - Revenue</b>	<b>4,158,204</b>	<b>4,474,429</b>	<b>4,616,909</b>	<b>4,807,779</b>	<b>4,924,769</b>	<b>5,062,624</b>	<b>5,213,093</b>
7	Other	0	0	0	0	0	0	0
8	<b>Total Revenue and Other Sources</b>	<b>4,158,204</b>	<b>4,474,429</b>	<b>4,616,909</b>	<b>4,807,779</b>	<b>4,924,769</b>	<b>5,062,624</b>	<b>5,213,093</b>
<b><u>OBLIGATIONS/APPROPRIATIONS</u></b>								
9	Personal Services	1,589,003	1,693,365	1,738,441	1,780,718	1,782,030	1,782,564	1,783,221
10	Personal Services-Pensions	646,052	692,101	671,496	698,635	705,092	711,359	720,768
11	Personal Services-Pensions - Sales Tax	19,177	27,226	48,262	54,181	59,698	64,994	70,317
12	Personal Services-Other Employee Benefits	575,760	612,335	640,480	660,364	687,584	716,582	747,465
13	<b>Sub-Total Employee Compensation</b>	<b>2,829,992</b>	<b>3,025,027</b>	<b>3,098,679</b>	<b>3,193,898</b>	<b>3,234,404</b>	<b>3,275,499</b>	<b>3,321,771</b>
14	Purchase of Services	851,447	922,556	951,665	973,922	990,693	1,016,588	1,031,754
15	Materials, Supplies and Equipment	94,408	108,049	114,356	117,821	115,420	112,678	112,091
16	Contributions, Indemnities, and Taxes	186,559	196,510	282,185	309,963	338,190	352,734	357,939
17	Debt Service	140,893	157,322	169,496	178,903	190,109	214,712	227,770
18	Payments to Other Funds	36,493	36,026	38,096	33,909	35,193	36,545	37,746
19	Advances & Misc. Pmts. / Labor Reserve	0	12,578	16,447	20,000	20,000	20,648	25,648
20	Adv & Misc. Pmts. / Federal Funding Reserve	0	0	54,573	55,108	56,705	58,356	58,356
21	<b>Total Obligations</b>	<b>4,139,792</b>	<b>4,458,068</b>	<b>4,725,497</b>	<b>4,883,524</b>	<b>4,980,714</b>	<b>5,087,760</b>	<b>5,173,075</b>
22	Oper.Surplus (Deficit) for Fiscal Year	18,412	16,361	(108,588)	(75,745)	(55,945)	(25,136)	40,018
<b>Prior Year Adjustments:</b>								
23	Revenue Adjustments	0	0	0	0	0	0	0
24	Other Adjustments	22,516	22,941	19,500	19,500	19,500	19,500	19,500
25	<b>Total Prior Year Adjustments</b>	<b>22,516</b>	<b>22,941</b>	<b>19,500</b>	<b>19,500</b>	<b>19,500</b>	<b>19,500</b>	<b>19,500</b>
26	<b>Adjusted Oper. Surplus/ (Deficit)</b>	<b>40,928</b>	<b>39,302</b>	<b>(89,088)</b>	<b>(56,245)</b>	<b>(36,445)</b>	<b>(5,636)</b>	<b>59,518</b>
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>								
Fund Balance Available for Appropriation								
27	June 30 of Prior Fiscal Year	148,315	189,243	228,545	139,457	83,212	46,767	41,130
28	Residual Equity Transfer	0	0	0	0	0	0	0
29	<b>Fund Balance Available for Appropriation June 30</b>	<b>189,243</b>	<b>228,545</b>	<b>139,457</b>	<b>83,212</b>	<b>46,767</b>	<b>41,130</b>	<b>100,648</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Taxes								
NO.	AGENCY AND REVENUE SOURCE	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b>A. Real Property</b>							
1	1. Current	542,940	612,206	630,748	666,565	690,059	714,037	739,295
2	2. Prior	44,159	38,332	38,332	38,332	38,332	38,332	38,332
3	<b>Subtotal</b>	<b>587,099</b>	<b>650,538</b>	<b>669,080</b>	<b>704,897</b>	<b>728,391</b>	<b>752,369</b>	<b>777,627</b>
	<b>B. Wage and Earnings</b>							
4	1. Current	1,440,605	1,527,590	1,580,313	1,646,036	1,697,261	1,749,399	1,802,436
5	2. Prior	8,256	8,250	8,250	8,250	8,250	8,250	8,250
6	<b>Subtotal</b>	<b>1,448,861</b>	<b>1,535,840</b>	<b>1,588,563</b>	<b>1,654,286</b>	<b>1,705,511</b>	<b>1,757,649</b>	<b>1,810,686</b>
	<b>C. Business Taxes</b>							
7	<b>1. Business Income &amp; Receipts</b>	<b>417,526</b>	<b>413,525</b>	<b>425,192</b>	<b>453,065</b>	<b>465,788</b>	<b>481,444</b>	<b>494,818</b>
	<b>2. Net Profits</b>							
8	a. Current	25,330	27,507	28,670	29,682	30,612	31,030	31,398
9	b. Prior	(3,007)	2,500	2,500	2,500	2,500	2,500	2,500
10	<b>Subtotal</b>	<b>22,323</b>	<b>30,007</b>	<b>31,170</b>	<b>32,182</b>	<b>33,112</b>	<b>33,530</b>	<b>33,898</b>
11	<b>Total, Business Taxes</b>	<b>439,849</b>	<b>443,532</b>	<b>456,362</b>	<b>485,247</b>	<b>498,900</b>	<b>514,974</b>	<b>528,716</b>
	<b>D. Other Taxes</b>							
12	1. Sales	154,178	162,226	168,262	174,181	179,698	184,995	190,317
13	2. Sales (Pension)	19,177	27,226	48,262	54,181	59,697	64,994	70,317
14	3. Sales (Debt Service)	15,000	15,000	0	0	0	0	0
15	4. Amusement	20,577	21,287	22,213	23,208	24,146	25,044	25,963
16	5. Real Property Transfer	247,290	313,173	293,600	299,686	309,659	318,737	328,134
17	6. Real Property Transfer (SDP Homestead)	0	0	16,898	16,898	16,898	16,898	16,898
18	7. Parking	96,105	98,017	100,673	103,462	106,080	108,615	111,189
19	8. Smokeless Tobacco	880	779	783	787	791	795	799
20	9. Philadelphia Beverage	39,525	78,826	78,038	77,258	76,485	75,720	74,963
21	10. Other	2,881	2,983	2,944	2,972	3,001	3,030	3,060
22	<b>Subtotal</b>	<b>595,613</b>	<b>719,517</b>	<b>731,673</b>	<b>752,633</b>	<b>776,455</b>	<b>798,828</b>	<b>821,640</b>
23	<b>Total Taxes</b>	<b>3,071,422</b>	<b>3,349,427</b>	<b>3,445,678</b>	<b>3,597,063</b>	<b>3,709,257</b>	<b>3,823,820</b>	<b>3,938,669</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b><u>Office of Innovation &amp; Technology</u></b>								
1	Cable Franchise Fees	24,532	23,236	24,363	23,693	23,925	24,159	24,159
2	Telephone Commissions	622	620	0	0	0	0	0
3	Other	236	235	235	235	235	235	235
4	Subtotal	25,390	24,091	24,598	23,928	24,160	24,394	24,394
<b><u>Mavor</u></b>								
5	Other	101	103	103	103	103	103	103
<b><u>Managing Director</u></b>								
6	Other	982	1,289	824	824	824	824	824
<b><u>Police</u></b>								
7	Prior Year Reimb.- Special Services	4,328	3,000	3,000	3,000	3,000	3,000	3,000
8	Carry Arms Fees	228	150	150	150	150	150	150
9	Witness & Jury Fees	72	70	70	70	70	70	70
10	Other	3,537	2,692	1,050	1,050	1,050	1,050	1,050
11	Subtotal	8,165	5,912	4,270	4,270	4,270	4,270	4,270
<b><u>Streets</u></b>								
12	Survey Charges	816	879	1,659	1,659	1,659	1,659	1,659
13	Streets Issued Permits	4,950	5,250	5,250	5,250	5,250	5,250	5,250
14	Prior Year Reimbursements	128	25	25	25	25	25	25
15	Collection Fee - Housing Authority	1,325	1,260	1,300	1,300	1,300	1,300	1,300
16	Disposal of Salvage (Recyclables)	10	10	10	10	10	10	10
17	Right of Way Fees	885	1,190	3,990	3,990	3,990	3,990	3,990
18	Commercial Property Collection Fee	14,430	15,120	15,120	15,120	15,120	15,120	15,120
19	Other	456	800	800	800	800	800	800
20	Subtotal	23,000	24,534	28,154	28,154	28,154	28,154	28,154
<b><u>Fire</u></b>								
21	Emergency Medical Services	40,606	41,500	40,000	40,000	40,000	40,000	40,000
22	Other	1,129	950	950	950	950	950	950
23	Subtotal	41,735	42,450	40,950	40,950	40,950	40,950	40,950
<b><u>Public Health</u></b>								
24	Payments for Patient Care (HC's)	20,545	20,510	17,145	15,143	12,960	12,960	12,960
25	Pharmacy Fees	2,785	2,000	2,000	2,000	2,000	2,000	2,000
26	Environment User Fees	2,465	3,696	4,125	4,025	3,975	3,875	3,775
27	Other	516	500	500	500	500	500	500
28	Subtotal	26,311	26,706	23,770	21,668	19,435	19,335	19,235

**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2019-2023**

**FISCAL YEARS 2017 TO 2023**

(Amounts in Thousands)

FUND								
<b>General</b>								
REVENUE								
<b>Locally Generated Non - Tax</b>								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Parks &amp; Recreation</u></b>							
29	Other Leases	1	60	60	60	60	60	60
30	Rent from Land, Real Estate	144	80	80	80	80	80	80
31	Permits	1,265	1,254	1,254	1,254	1,254	1,254	1,254
32	Other	604	2,125	575	575	575	575	575
33	Subtotal	2,014	3,519	1,969	1,969	1,969	1,969	1,969
	<b><u>Public Property</u></b>							
34	Rent from Real Estate	439	650	650	650	650	650	650
35	PATCO Lease Payment	3,291	0	0	0	0	0	0
36	Sale/Lease of Capital Assets	1,843	553	1,250	24,750	1,250	1,250	1,250
37	Commission from Other Leases	2,243	2,700	2,800	3,000	3,000	3,000	3,000
38	Prior Year Refunds & Reimbursements	2,354	1,810	1,600	1,600	1,600	1,600	1,600
39	Other	6	50	50	50	50	50	50
40	Subtotal	10,176	5,763	6,350	30,050	6,550	6,550	6,550
	<b><u>Human Services</u></b>							
41	Payments for Child Care - S.S.I.	3,253	3,395	3,395	3,395	3,395	3,395	3,395
42	Other	205	100	100	100	100	100	100
43	Subtotal	3,458	3,495	3,495	3,495	3,495	3,495	3,495
	<b><u>Philadelphia Prisons</u></b>							
44	Telephone Commissions	0	0	620	620	620	620	620
45	Work Release	37	100	100	100	100	100	100
46	Inmate Account Fees	251	275	275	275	275	275	275
47	Other	21	25	25	25	25	25	25
48	Subtotal	309	400	1,020	1,020	1,020	1,020	1,020
	<b><u>Office of Homeless Services</u></b>							
49	Payments for Patient Care	629	720	720	720	720	720	720
50	Other	2	20	20	20	20	20	20
51	Subtotal	631	740	740	740	740	740	740
	<b><u>Fleet Management</u></b>							
52	Sale of Vehicles	621	775	775	500	500	500	500
53	Fuel and Warranty Reimbursements	2,333	2,500	3,000	3,775	3,775	3,775	3,775
54	Other	869	300	300	300	300	300	300
55	Subtotal	3,823	3,575	4,075	4,575	4,575	4,575	4,575

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b><u>Licenses and Inspections</u></b>								
56	Amusement	31	25	25	25	25	25	25
57	Health and Sanitation	17,103	17,500	17,500	17,500	17,500	17,500	17,500
58	Police and Fire Protection	561	875	875	875	875	875	875
59	Street Use	2,957	2,980	2,900	2,900	2,900	2,900	2,900
60	Professional & Occupational	1,034	800	800	800	800	800	800
61	Building Structure & Equipment	28,935	30,151	30,351	30,351	30,351	33,386	33,386
62	Business	90	200	200	200	200	200	200
63	Other Licenses & Permits	164	175	175	175	175	175	175
64	Code Violation Fines	1,315	1,425	1,125	1,125	1,125	1,125	1,125
65	Other	7,783	8,225	5,725	5,725	5,725	5,725	5,725
66	Subtotal	59,973	62,356	59,676	59,676	59,676	62,711	62,711
<b><u>Zoning Board of Adjustment</u></b>								
67	Zoning Permits	319	0	0	0	0	0	0
68	Accelerated Review Fees	281	0	0	0	0	0	0
69	Subtotal	600	0	0	0	0	0	0
<b><u>Records</u></b>								
70	Recording of Legal Instrument Fees	12,832	12,500	12,950	12,950	12,950	12,950	12,950
71	Preparation of Records	302	400	400	400	400	400	400
72	Commission on Tax Stamps	755	450	450	450	450	450	450
73	Accident Investigation Reports	919	1,500	1,800	1,800	1,800	1,800	1,800
74	Document Technology Fee	2,383	2,450	2,450	2,450	2,450	2,450	2,450
75	Other	790	700	700	700	700	700	700
76	Subtotal	17,981	18,000	18,750	18,750	18,750	18,750	18,750
<b><u>Director of Finance</u></b>								
77	Prior Year Refunds	0	200	200	200	200	200	200
78	SWEEP Fines	4,995	0	0	0	0	0	0
79	Burglar Alarm Licenses	2,808	0	0	0	0	0	0
80	False Alarm Fines	1,629	0	0	0	0	0	0
81	Reimbursements - Other	3,772	6,892	3,385	3,385	3,385	2,585	3,385
82	Reimbursement - Prescription Program	4,580	6,408	2,250	2,250	2,250	2,250	2,250
83	Health Benefit Charges	1,564	1,750	1,750	1,750	1,750	1,750	1,750
84	Other	52	370	10	10	10	10	10
85	Subtotal	19,400	15,620	7,595	7,595	7,595	6,795	7,595

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
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FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b>Revenue</b>							
86	Miscellaneous Fines	352	75	75	75	75	75	75
87	Non-Profit Org. Voluntary Payments	2,729	2,600	2,600	2,600	2,600	2,600	2,600
88	Casino Settlement Payments	3,648	614	614	2,350	2,350	2,350	2,350
89	Other	635	1,010	1,010	1,010	1,010	1,010	1,010
90	Subtotal	7,364	4,299	4,299	6,035	6,035	6,035	6,035
	<b>Procurement</b>							
91	Performance Bonds	10	15	15	15	15	15	15
92	Master Performance Bonds	36	30	30	30	30	30	30
93	Bid Application Fees etc.	119	60	60	60	60	60	60
94	Other	152	135	135	135	135	135	135
95	Subtotal	317	240	240	240	240	240	240
	<b>City Treasurer</b>							
96	Interest Earnings	2,993	1,700	1,900	1,900	1,900	1,900	1,900
97	Other	482	600	600	600	600	600	600
98	Subtotal	3,475	2,300	2,500	2,500	2,500	2,500	2,500
	<b>Commerce</b>							
99	Other	190	302	302	302	302	302	302
	<b>Law</b>							
100	Legal Fees & Charges	301	250	250	250	250	250	250
101	Court Awarded Damages	735	700	500	500	500	500	500
102	Other	63	50	50	50	50	50	50
103	Subtotal	1,099	1,000	800	800	800	800	800
	<b>Board of Ethics</b>							
104	Other	91	15	15	15	15	15	15
	<b>Inspector General</b>							
105	Other	77	0	0	0	0	0	0
	<b>City Planning Commission</b>							
106	Other	1	0	0	0	0	0	0
	<b>Free Library</b>							
107	Library Fees & Fines	276	277	277	277	277	277	277
108	Other	742	1,020	1,020	1,020	1,020	1,020	1,020
109	Subtotal	1,018	1,297	1,297	1,297	1,297	1,297	1,297

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FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Personnel</u></b>							
110	Other	3	2	2	2	2	2	2
	<b><u>Office of Property Assessment</u></b>							
111	Other	14	2	2	2	2	2	2
	<b><u>Board of Revision of Taxes</u></b>							
112	Other	2	1	1	1	1	1	1
	<b><u>Planning and Development</u></b>							
113	Zoning Permits	0	350	350	350	350	350	350
114	Accelerated Review Fees	0	260	260	260	260	260	260
115	Other	0	251	1	1	1	1	1
116	Subtotal	0	861	611	611	611	611	611
	<b><u>Chief Administrator's Office</u></b>							
117	SWEEP Fines	0	5,375	5,375	5,375	5,375	5,375	5,375
118	Burglar Alarm Licenses	0	2,965	2,965	2,965	2,965	2,965	2,965
119	False Alarm Fines	0	1,910	1,910	1,910	1,910	1,910	1,910
120	Reimbursements - Other	1,214	1,200	0	0	0	0	0
121	Subtotal	1,214	11,450	10,250	10,250	10,250	10,250	10,250
	<b><u>Register of Wills</u></b>							
122	Court Costs, Fees & Charges	632	700	700	700	700	700	700
123	Recording Fees	2,132	2,365	2,365	2,365	2,365	2,365	2,365
124	Other	803	885	885	885	885	885	885
125	Subtotal	3,567	3,950	3,950	3,950	3,950	3,950	3,950
	<b><u>District Attorney</u></b>							
126	Other	17	30	30	30	30	30	30
	<b><u>Sheriff</u></b>							
127	Sheriff Fees	6,179	6,000	6,000	6,000	6,000	6,000	6,000
128	Commission Fees	4,843	5,246	5,246	5,246	5,246	5,246	5,246
129	Other	4,623	50	50	50	50	50	50
130	Subtotal	15,645	11,296	11,296	11,296	11,296	11,296	11,296
	<b><u>City Commissioners</u></b>							
131	Other	5	25	25	25	25	25	25



**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2019-2023**

**FISCAL YEARS 2017 TO 2023**

(Amounts in Thousands)

FUND								
<b>General</b>								
REVENUE								
<b>Locally Generated Non - Tax</b>								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>1st Judicial District - Clerk of Courts</u></b>							
132	Other Fines	158	350	350	350	350	350	350
133	Court Costs, Fees & Charges	1,774	1,750	1,750	1,750	1,750	1,750	1,750
134	Bail Forfeited	425	400	0	0	0	0	0
135	Cash Bail Fees	2,922	2,900	0	0	0	0	0
136	Other	0	125	125	125	125	125	125
137	Subtotal	5,279	5,525	2,225	2,225	2,225	2,225	2,225
	<b><u>1st Judicial District - Traffic Court</u></b>							
138	Traffic Court Fines	5,198	6,800	7,200	7,690	8,000	8,400	8,400
	<b><u>1st Judicial District - CP &amp; Mun. Court</u></b>							
139	Court Costs, Fees & Charges	19,674	18,250	18,250	18,250	18,250	18,250	18,250
140	Other Fines	951	1,500	1,500	1,500	1,500	1,500	1,500
141	Other	161	550	550	550	550	550	550
142	Subtotal	20,786	20,300	20,300	20,300	20,300	20,300	20,300
143	Other Adjustments	70	0	0	0	0	0	0
144	<b>Total Locally Generated Non-Tax</b>	<b>309,481</b>	<b>308,248</b>	<b>291,684</b>	<b>315,338</b>	<b>290,147</b>	<b>292,916</b>	<b>293,616</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Managing Director</u></b>							
	Federal:							
1	Emergency Management	3,733	202	202	202	202	202	202
	State:							
2	Special Event - Reimbursement	4,005	0	0	0	0	0	0
3	Subtotal	7,738	202	202	202	202	202	202
	<b><u>Police</u></b>							
	State:							
4	Police Training - Reimbursement	1,788	2,500	3,200	3,200	3,200	3,200	3,200
	<b><u>Streets</u></b>							
	Federal:							
5	Highways	1,394	350	350	350	350	350	350
6	Bridge Design	496	215	215	215	215	215	215
7	Delaware Valley Reg. Planning Comm.	370	185	185	185	185	185	185
	State:							
8	Snow Removal	2,500	2,500	2,500	2,500	2,500	2,500	2,500
9	PennDot Bridge Design	131	50	50	50	50	50	50
10	PennDot Highways	0	25	25	25	25	25	25
11	Subtotal	4,891	3,325	3,325	3,325	3,325	3,325	3,325
	<b><u>Public Health</u></b>							
	Federal:							
12	Medicare - Outpatient / HC's	3,095	2,791	2,791	2,791	2,791	2,791	2,791
13	Medicare - PNH	919	1,476	1,476	1,476	1,476	1,476	1,476
14	Medical Assistance - Outpatient / HC's	2,390	2,765	14,015	14,015	14,015	14,015	14,015
15	Medical Assistance - PNH	22,935	22,775	22,775	22,775	22,775	22,775	22,775
16	Summer Food Inspection	61	60	60	60	60	60	60
	State:							
17	County Health	6,138	9,706	9,706	9,706	9,706	9,706	9,706
18	Medical Assistance - Outpatient / HC's	1,966	2,216	13,466	13,466	13,466	13,466	13,466
19	Medical Assistance - PNH	18,742	18,607	18,607	18,607	18,607	18,607	18,607
20	Subtotal	56,246	60,396	82,896	82,896	82,896	82,896	82,896
	<b><u>Public Property</u></b>							
	Other Governments:							
21	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000
	<b><u>Human Services</u></b>							
	Federal:							
22	Title IV-E Adoption Services	1,789	0	0	0	0	0	0

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Philadelphia Prisons</u></b>							
	Federal:							
23	SSA Prisoner Incentive Payments	306	480	480	480	480	480	480
	<b><u>Director of Finance</u></b>							
	Federal:							
24	Medicare Part D-Retirees	4	200	200	200	200	200	200
	State:							
25	Pension Aid - State Act 205	70,774	72,448	70,550	70,550	70,550	70,550	70,550
26	Juror Fee Reimbursement	396	500	500	500	500	500	500
27	State Police Fines (Phila. County)	631	700	700	700	700	700	700
28	Wage Tax Relief Funding	86,283	86,278	86,278	86,278	86,278	86,278	86,278
29	Gaming - Local Share Assessment	3,812	7,352	5,400	5,400	5,400	5,400	5,400
	Other Governments:							
30	PATCO Community Impact Fund	75	75	75	75	75	75	75
31	PAID - Parametric Garage	256	500	500	500	500	500	500
32	Subtotal	162,231	168,053	164,203	164,203	164,203	164,203	164,203
	<b><u>Revenue</u></b>							
	Federal:							
33	Reimb. - PILOT	0	3	3	3	3	3	3
34	Tinicum Wildlife Preserve	5	2	2	2	2	2	2
	Other Governments:							
35	PPA - Parking/Violations/Fines (on St.)	39,894	40,087	42,753	44,272	45,846	47,478	49,169
36	Burlington County Bridge Comm.	7	7	7	7	7	7	7
37	Subtotal	39,906	40,099	42,765	44,284	45,858	47,490	49,181
	<b><u>City Treasurer</u></b>							
	State:							
38	Retail Liquor License	1,074	1,175	1,100	1,100	1,100	1,100	1,100
39	Public Utility Tax Refund	3,637	3,571	3,809	3,809	3,809	3,809	3,809
40	Subtotal	4,711	4,746	4,909	4,909	4,909	4,909	4,909
	<b><u>Commission on Human Relations</u></b>							
	Federal:							
41	Deferred EEOC Cases	139	125	125	125	125	125	125
	<b><u>District Attorney</u></b>							
	State:							
42	Reimbursement - DA Salary	126	126	126	126	126	126	126

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2019-2023		FISCAL YEARS 2017 TO 2023						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>1st Judicial District</u></b>							
	Federal:							
43	Title IV-E	8	200	200	200	200	200	200
	State:							
44	Intensive Probation - Adult	4,638	3,650	3,650	3,650	3,650	3,650	3,650
45	Intensive Probation - Juvenile	1,232	1,232	1,232	1,232	1,232	1,232	1,232
46	Reimbursement - Court Costs	6,634	6,634	10,075	10,075	10,075	10,075	10,075
47	Reimbursement - Attorney Fees	169	82	82	82	82	82	82
48	Subtotal	12,681	11,798	15,239	15,239	15,239	15,239	15,239
49	PICA City Account	409,518	441,334	468,969	491,834	519,716	538,049	570,692
	<b><u>Totals</u></b>							
50	Federal	37,644	31,829	43,079	43,079	43,079	43,079	43,079
51	State	214,676	219,352	231,056	231,056	231,056	231,056	231,056
52	Other Governments	58,232	58,669	61,335	62,854	64,428	66,060	67,751
53	PICA Funding	409,518	441,334	468,969	491,834	519,716	538,049	570,692
54	Other Authorized Adjustments	(2,841)	2,000	2,000	2,000	2,000	2,000	2,000
55	<b>Total, Revenue From Other Govts.</b>	<b>717,229</b>	<b>753,184</b>	<b>806,439</b>	<b>830,823</b>	<b>860,279</b>	<b>880,244</b>	<b>914,578</b>

**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2019-2023**

**FISCAL YEARS 2017 TO 2023**

(Amounts in Thousands)

FUND								
<b>General</b>								
REVENUE								
<b>Revenue from Other Funds</b>								
No.	Agency and Revenue Source	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b><u>Water Fund</u></b>								
1	Services performed & costs borne by General Fund	7,076	9,144	9,624	10,129	10,660	11,218	11,804
2	Excess interest on Sinking Fund reserve	1,866	1,500	1,500	1,500	1,500	1,500	1,500
3	Sub-total	8,942	10,644	11,124	11,629	12,160	12,718	13,304
<b><u>Aviation Fund</u></b>								
4	Services performed & costs borne by General Fund	2,913	3,000	3,000	3,000	3,000	3,000	3,000
<b><u>Grants Revenue Fund</u></b>								
5	Services performed & costs borne by General Fund	475	750	750	750	750	750	750
6	911 Surcharge	42,592	43,976	53,034	43,976	43,976	43,976	43,976
7	Sub-total	43,067	44,726	53,784	44,726	44,726	44,726	44,726
<b><u>Other Funds</u></b>								
8	Services performed & costs borne by General Fund	5,150	5,200	5,200	5,200	5,200	5,200	5,200
9	<b>Total Revenue from Other Funds</b>	<b>60,072</b>	<b>63,570</b>	<b>73,108</b>	<b>64,555</b>	<b>65,086</b>	<b>65,644</b>	<b>66,230</b>

**City of Philadelphia  
General Fund  
FY 2019- 2023 Five Year Financial Plan  
Summary by Class**

<u>Expenditure Class</u>	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
	Actual	Budget	Estimate	Budget	Estimate	Estimate	Estimate	Estimate
<b>Class 100 - Wages</b>	1,589,003,244	1,628,902,681	1,693,365,071	1,738,440,262	1,780,718,303	1,782,029,965	1,782,563,747	1,783,220,996
<b>Class 100 - Benefits</b>	1,240,988,145	1,307,799,345	1,331,662,147	1,360,238,207	1,413,180,427	1,452,374,274	1,492,934,916	1,538,550,162
<b>Class 200 - Contracts / Leases</b>	851,446,444	935,078,065	922,555,853	951,665,336	973,921,902	990,692,707	1,016,587,602	1,031,754,253
<b>Class 300/400 - Supplies, Equipment</b>	94,407,804	105,677,764	108,048,893	114,356,297	117,820,833	115,420,501	112,678,063	112,090,814
<b>Class 500 - Indemnities / Contributions</b>	186,559,030	196,009,581	196,509,581	282,184,841	309,962,710	338,189,858	352,734,501	357,938,890
<b>Class 700 - Debt Service</b>	140,892,996	157,322,070	157,322,070	169,496,126	178,902,625	190,108,996	214,711,821	227,769,515
<b>Class 800 - Payments to Other Funds</b>	36,493,498	36,026,394	36,026,394	38,095,798	33,908,693	35,192,559	36,544,945	37,746,171
<b>Class 900 - Advances / Misc. Payments</b>	0	70,893,100	12,577,952	71,020,472	75,108,100	76,705,100	79,004,417	84,004,417
<b>Total</b>	<b>4,139,791,161</b>	<b>4,437,709,000</b>	<b>4,458,067,961</b>	<b>4,725,497,339</b>	<b>4,883,523,593</b>	<b>4,980,713,960</b>	<b>5,087,760,012</b>	<b>5,173,075,218</b>

**City of Philadelphia**  
**FY 2019 - 2023 Five Year Financial Plan**  
**General Fund**  
**Summary by Department**

Department	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Art Museum	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000
Atwater Kent Museum	298,440	301,897	297,148	250,000	200,000	200,000	200,000	200,000
Auditing	8,477,318	8,949,215	8,695,504	8,893,008	8,915,788	8,915,788	8,915,788	8,915,788
Board of Ethics	950,743	1,095,489	1,073,764	1,074,792	1,076,057	1,076,057	1,076,057	1,076,057
Board of Revision of Taxes	1,024,765	1,048,926	1,024,977	1,046,903	1,029,272	1,029,272	1,029,272	1,029,272
City Commissioners	10,983,892	9,911,167	9,877,982	10,351,881	10,640,122	10,119,122	9,938,122	9,938,122
City Council	15,604,515	17,707,946	17,325,693	17,225,693	17,325,693	17,325,693	17,325,693	17,325,693
City Planning Commission	2,514,423	0	0	0	0	0	0	0
City Representative	858,744	1,217,420	1,212,949	1,158,249	1,159,420	1,159,420	1,159,420	1,159,420
City Treasurer	1,092,563	1,203,537	1,161,245	1,692,315	1,194,774	1,194,774	1,194,774	1,194,774
Civil Service Commission	190,912	196,970	193,031	198,056	199,392	199,392	199,392	199,392
Civil Service Comm - Provision for Future Labor Obligations	0	20,000,000	12,577,852	16,447,372	20,000,000	20,000,000	20,648,317	25,648,317
Commerce	5,098,560	5,667,596	5,617,326	6,013,658	5,249,692	5,249,692	5,249,692	5,249,692
Commerce - Convention Center Subsidy	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Commerce - Economic Stimulus	3,354,448	2,794,448	2,854,448	2,397,004	5,597,004	2,597,004	2,597,004	2,597,004
District Attorney	36,257,653	37,810,487	36,524,364	41,792,293	38,245,965	38,245,965	38,245,965	38,245,965
Finance	12,482,995	14,861,198	14,557,786	23,790,260	19,247,359	19,247,359	18,297,359	19,247,359
Finance - Reg #32 Payroll	1,987,825	0	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000
Finance - Provision for Federal Funding	0	50,893,000	0	54,573,000	55,108,000	56,705,000	58,356,000	58,356,000
Finance - Community College Subsidy	29,909,207	30,409,207	30,409,207	32,409,207	31,109,207	31,109,207	31,109,207	31,109,207
Finance - Employee Benefits	1,240,988,145	1,307,799,345	1,331,662,147	1,360,238,207	1,413,180,427	1,452,374,274	1,492,934,916	1,538,550,162
Finance - Hero Awards	15,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Finance - Indemnities	0	44,920,000	44,920,000	48,780,000	49,840,000	47,930,000	49,030,000	50,170,000
Finance - Refunds	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Finance - School District Contribution	104,263,617	104,348,281	104,348,281	180,870,541	214,006,410	244,128,558	258,503,201	261,602,590
Finance - Witness Fees	107,655	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Fire	236,274,906	247,546,034	271,299,332	277,613,180	287,472,291	288,004,851	288,375,132	288,375,132
First Judicial District	109,120,853	111,442,508	109,498,628	109,556,573	109,627,845	109,627,845	109,627,845	109,627,845
Fleet Management	41,824,587	49,576,866	48,870,252	49,062,057	50,524,093	50,524,093	50,524,093	50,524,093
Fleet Management - Vehicle Lease/Purchases	18,994,042	13,965,000	16,047,739	14,797,739	14,797,739	14,797,739	14,797,739	14,797,739
Free Library	40,470,907	40,937,562	41,102,030	41,286,517	41,736,373	41,736,373	41,736,373	41,736,373
Historical Commission	400,662	0	0	0	0	0	0	0
Human Relations Commission	2,004,001	2,204,279	2,154,570	2,202,336	2,206,862	2,206,862	2,206,862	2,206,862
Human Services	103,046,621	109,035,530	109,035,530	112,073,598	112,876,916	113,530,607	114,061,732	114,061,732
Labor	937,484	1,617,396	1,558,598	1,746,946	1,746,946	1,846,946	1,746,946	1,746,946
Law	16,465,732	15,743,191	15,215,686	15,835,164	16,146,295	16,046,295	16,146,295	16,146,295
Licenses & Inspections	32,913,392	35,755,266	35,428,244	37,507,876	37,815,947	37,815,947	37,815,947	37,815,947
L&I: Board of Building Standards	69,683	75,419	73,911	75,419	75,419	75,419	75,419	75,419
L&I: Board of L+I Review	157,864	171,785	168,349	172,720	173,870	173,870	173,870	173,870
L&I: Zoning Board of Adjustment	344,504	0	0	0	0	0	0	0
Managing Director	38,699,744	40,285,836	42,792,612	46,633,137	46,138,873	46,044,327	46,044,327	46,044,327
Managing Director - Legal Services	46,490,832	48,414,381	48,824,041	50,375,841	48,589,541	48,589,541	48,589,541	48,589,541
Mayor	4,817,236	4,634,141	4,425,997	5,316,168	5,291,168	5,291,168	5,291,168	5,291,168
Mayor - Scholarships	190,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000

**City of Philadelphia**  
**FY 2019 - 2023 Five Year Financial Plan**  
**General Fund**  
**Summary by Department**

Department	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Mayor - Office of Chief Administrative Officer	5,437,723	5,753,587	8,141,455	6,619,329	6,193,868	5,958,868	5,898,868	5,838,868
Mayor - Office of Education	13,876,366	42,551,677	23,191,679	24,949,452	49,364,059	59,452,621	69,568,185	74,621,041
Mayor - Planning and Development	976,527	0	0	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity	679,347	1,675,000	2,141,500	90,000	90,000	90,000	90,000	90,000
Mural Arts Program	1,673,843	1,924,602	1,909,016	2,034,016	1,984,016	1,984,016	1,984,016	1,984,016
Office of Arts and Culture and the Creative Economy	4,139,300	4,179,966	4,152,056	4,172,855	4,172,855	4,172,855	4,172,855	4,172,855
Office of Behavioral Health and Intellectual disAbilities	14,131,779	14,218,574	14,200,404	14,202,289	14,204,608	14,204,608	14,204,608	14,204,608
Office of Homeless Services	46,784,518	48,247,957	48,012,584	52,761,498	52,689,374	51,589,374	50,089,374	50,089,374
Office of Housing and Community Development	3,373,000	0	0	0	0	0	0	0
Office of Human Resources	6,188,896	6,011,608	5,867,729	6,343,869	6,344,735	6,344,735	6,344,735	6,344,735
Office of Innovation and Technology	56,458,858	63,141,494	61,830,372	65,491,927	72,010,784	72,624,330	70,069,863	74,276,344
Office of Innovation and Technology - 911	20,453,737	20,596,014	20,670,120	35,380,008	24,687,485	23,184,314	24,262,626	24,262,626
Office of Inspector General	1,483,102	1,648,011	1,636,311	1,636,311	1,636,311	1,636,311	1,636,311	1,636,311
Office of Property Assessment	12,694,377	13,923,826	13,815,630	14,216,425	14,642,086	14,317,086	14,317,086	14,317,086
Office of Sustainability	800,940	969,138	929,944	949,327	949,327	949,327	949,327	949,327
Parks and Recreation	61,134,109	61,733,041	61,058,911	66,062,181	64,610,807	64,610,807	64,610,807	64,610,807
Planning & Development	0	8,195,882	8,769,306	12,811,669	8,228,494	8,228,494	8,228,494	8,228,494
Police	666,275,720	652,106,097	691,342,170	709,492,944	733,709,760	733,709,760	733,709,760	733,709,760
Prisons	260,892,091	258,958,360	262,744,745	249,371,806	246,933,301	246,933,301	246,933,301	246,933,301
Procurement	4,803,825	4,932,053	4,881,345	4,938,442	4,964,086	4,964,086	4,964,086	4,964,086
Public Health	132,974,083	136,362,067	136,325,462	156,633,875	155,971,125	155,739,074	155,800,823	155,750,823
Public Property	63,941,277	65,448,723	65,180,347	67,881,546	69,632,992	71,367,998	73,185,058	74,864,898
Public Property - SEPTA Subsidy	79,720,000	82,749,000	82,749,000	84,608,000	87,859,000	91,327,000	94,540,000	98,299,000
Public Property - Space Rentals	19,816,086	20,950,268	24,450,268	22,457,948	21,860,396	22,138,884	22,389,486	22,792,563
Public Property - Utilities	29,294,870	24,655,024	24,655,024	25,008,269	25,652,953	26,514,416	27,404,881	28,325,325
Records	4,439,439	4,878,928	4,774,091	4,768,507	4,824,461	4,824,461	4,824,461	4,824,461
Register of Wills	3,916,424	4,244,282	4,381,203	4,438,881	4,551,645	4,551,645	4,551,645	4,551,645
Revenue	29,160,445	30,492,518	30,044,546	30,707,541	30,448,813	30,448,813	30,448,813	30,448,813
Sheriff	26,388,399	23,071,824	26,315,276	26,150,422	26,976,652	26,976,652	26,976,652	26,976,652
Sinking Fund Commission (Debt Service)	238,367,244	296,019,214	296,019,214	295,032,504	313,231,686	329,423,297	364,260,284	377,050,470
Streets-Disposal	38,634,506	38,520,282	38,020,282	39,490,785	40,249,785	41,024,998	41,816,770	42,625,457
Streets	103,645,860	98,812,142	98,182,230	102,490,485	105,456,851	105,456,851	105,456,851	105,456,851
<b>Total</b>	<b>4,139,791,161</b>	<b>4,437,709,000</b>	<b>4,458,067,961</b>	<b>4,725,497,339</b>	<b>4,883,523,593</b>	<b>4,980,713,960</b>	<b>5,087,760,012</b>	<b>5,173,075,218</b>



City of Philadelphia  
 General Fund  
 FY 2019 - 2023 Five Year Financial Plan  
 Estimated Fringe Benefit Allocation

<u>Expenditure Category</u>	<u>FY 2017 Actual</u>	<u>FY 2018 Budget</u>	<u>FY 2018 Estimate</u>	<u>FY 2019 Budget</u>	<u>FY 2020 Estimate</u>	<u>FY 2021 Estimate</u>	<u>FY 2022 Estimate</u>	<u>FY 2023 Estimate</u>
Unemployment Comp.	1,970,599	4,080,260	4,080,260	4,080,260	4,080,260	4,080,260	4,080,260	4,080,260
Employee Disability	56,192,257	67,087,798	64,437,798	61,799,849	64,012,282	66,321,451	68,731,775	71,247,883
Pension	536,570,498	544,877,667	580,770,667	561,418,620	588,557,303	595,014,182	601,281,395	610,690,461
Pension - Plan 10	81,476	0	0	0	0	0	0	0
Pension Obligation Bonds	109,480,673	111,330,520	111,330,520	110,077,649	110,077,649	110,077,649	110,077,649	110,077,649
Pension Relief - Sales Tax	19,177,417	24,041,450	27,226,166	48,262,124	54,181,070	59,697,603	64,994,484	70,317,157
FICA	75,096,960	76,057,992	76,057,992	78,631,100	80,083,641	80,109,577	80,127,936	80,127,936
Health / Medical	429,069,103	466,427,163	453,862,249	481,764,702	497,926,911	522,812,241	549,380,106	577,747,505
Group Life	7,986,237	8,100,386	8,100,386	8,407,794	8,465,202	8,465,202	8,465,202	8,465,202
Group Legal	4,639,379	4,849,842	4,849,842	4,849,842	4,849,842	4,849,842	4,849,842	4,849,842
Tool Allowance	124,000	146,267	146,267	146,267	146,267	146,267	146,267	146,267
Flex Cash Payments	599,546	800,000	800,000	800,000	800,000	800,000	800,000	800,000
<b>Total</b>	<u>1,240,988,145</u>	<u>1,307,799,345</u>	<u>1,331,662,147</u>	<u>1,360,238,207</u>	<u>1,413,180,427</u>	<u>1,452,374,274</u>	<u>1,492,934,916</u>	<u>1,538,550,162</u>

CASH FLOW PROJECTIONS  
GENERAL FUND - FY2019

OFFICE OF THE DIRECTOR OF FINANCE

Amounts in Millions

Projection

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
<b>REVENUES</b>																
Real Estate Tax	10.1	9.3	8.4	8.4	7.8	18.6	55.4	352.8	142.8	30.5	15.7	9.2	669.1			669.1
Total Wage, Earnings, Net Profits	138.4	122.9	119.2	140.6	127.2	117.6	164.6	127.0	143.2	164.5	133.8	121.0	1619.7			1619.7
Realty Transfer Tax	30.9	26.5	24.2	25.0	23.6	28.5	26.2	19.9	24.9	26.3	28.5	30.0	310.5			310.5
Sales Tax	30.3	30.7	12.8	12.3	15.2	13.2	12.3	16.7	12.6	12.2	18.1	27.8	214.4	2.1		216.5
Business Income & Receipts Tax	4.3	4.4	15.1	14.1	1.4	7.4	15.1	4.3	48.3	237.8	65.6	7.5	425.2			425.2
Beverage Tax	7.0	6.6	6.8	7.7	6.2	6.0	6.6	5.8	5.6	6.6	6.3	6.9	78.0			78.0
Other Taxes	10.3	12.7	10.5	9.9	10.3	9.9	9.9	10.4	9.6	13.2	10.3	9.6	126.6			126.6
Locally Generated Non-tax	24.8	25.3	21.5	23.3	23.1	21.6	26.4	23.0	26.2	24.0	27.6	25.0	291.7			291.7
Total Other Governments	22.9	52.3	77.9	59.9	16.8	7.0	15.2	11.8	15.4	10.2	9.1	36.4	335.0	2.5		337.5
Total PCA Other Governments	31.8	35.8	37.1	28.7	42.7	29.0	44.5	42.6	45.1	47.5	57.8	26.2	469.0			469.0
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	28.1	28.1			73.1
<b>Total Current Revenue</b>	<b>310.9</b>	<b>326.5</b>	<b>333.4</b>	<b>329.9</b>	<b>274.4</b>	<b>254.9</b>	<b>376.1</b>	<b>614.3</b>	<b>473.6</b>	<b>572.9</b>	<b>372.7</b>	<b>327.7</b>	<b>4567.3</b>	<b>4.6</b>	<b>45.0</b>	<b>4616.9</b>
Collection of prior year(s) revenue	18.1	6.4	1.8	6.3	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	32.9			32.9
Other fund balance adjustments	329.0	332.9	335.2	336.1	274.4	254.9	376.4	614.3	473.6	572.9	372.7	327.8	4600.2			4600.2
<b>TOTAL CASH RECEIPTS</b>																
<b>EXPENSES AND OBLIGATIONS</b>																
Payroll	86.1	187.6	134.6	130.4	142.9	130.4	187.6	129.8	130.4	130.4	142.9	134.6	1667.8	67.2	3.5	1738.4
Employee Benefits	32.2	70.2	50.3	48.8	53.5	48.8	70.2	48.5	48.8	48.8	53.5	50.3	623.9	16.1	0.5	640.5
Pension	3.7	(6.5)	4.8	64.2	(6.0)	(2.5)	(6.5)	(3.1)	504.6	113.1	(2.0)	(2.5)	661.3	58.5		719.8
Purchase of Services	39.0	40.5	71.9	100.5	61.9	74.6	53.2	53.3	78.0	75.5	67.3	87.2	803.0	24.8	123.9	951.7
Materials, Equipment	3.9	4.9	10.8	9.2	6.9	7.4	7.5	6.8	8.0	7.7	7.2	9.8	90.1	7.1	17.2	114.4
Contributions, Indemnities	13.9	2.3	57.2	6.2	2.0	59.3	7.7	2.8	55.6	4.8	22.4	47.9	282.2			282.2
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	7.2	7.2			7.2
Debt Service-Long Term	19.0	92.8	0.6	0.1	0.1	9.4	7.3	29.9	0.6	0.1	0.1	2.3	162.3			162.3
Interfund Charges	2.7	0.9	0.0	0.0	0.0	0.0	0.1	2.8	0.0	3.6	0.5	5.4	16.0	22.1		38.1
Advances & Misc. Pmts. / Labor Obligations	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	71.0			71.0
<b>Current Year Appropriation</b>	<b>206.5</b>	<b>398.7</b>	<b>336.1</b>	<b>365.3</b>	<b>267.1</b>	<b>333.4</b>	<b>333.0</b>	<b>276.7</b>	<b>831.9</b>	<b>390.0</b>	<b>297.9</b>	<b>348.2</b>	<b>4384.8</b>	<b>195.7</b>	<b>145.1</b>	<b>4725.5</b>
Prior Yr. Expenditures against Encumbrances	56.5	32.2	21.3	12.5	6.9	4.4	9.9	6.3	4.1	3.7	1.6	1.8	161.1			161.1
Prior Yr. Salaries & Vouchers Payable	118.2	71.7	50.1	38.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	278.6			278.6
<b>TOTAL DISBURSEMENTS</b>	<b>381.1</b>	<b>502.6</b>	<b>407.5</b>	<b>416.4</b>	<b>274.0</b>	<b>337.8</b>	<b>342.9</b>	<b>283.0</b>	<b>836.0</b>	<b>393.7</b>	<b>299.4</b>	<b>350.0</b>	<b>4824.5</b>			<b>4824.5</b>
Excess (Def) of Receipts over Disbursements	(52.1)	(169.8)	(72.3)	(80.3)	0.4	(82.9)	33.5	331.3	(362.4)	179.2	73.3	(22.2)				
Opening Balance	765.4	713.3	543.6	471.2	391.0	491.4	408.5	442.0	773.3	410.8	590.0	563.3				
TRAN	0.0	0.0	0.0	0.0	100.0	0.0	0.0	0.0	0.0	0.0	(100.0)	0.0				
<b>CLOSING BALANCE</b>	<b>713.3</b>	<b>543.6</b>	<b>471.2</b>	<b>391.0</b>	<b>491.4</b>	<b>408.5</b>	<b>442.0</b>	<b>773.3</b>	<b>410.8</b>	<b>590.0</b>	<b>563.3</b>	<b>541.1</b>				

CASH FLOW PROJECTIONS  
CONSOLIDATED CASH - ALL FUNDS - FY2019

OFFICE OF THE DIRECTOR OF FINANCE

Projection	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	713.3	543.6	471.2	391.0	491.4	408.5	442.0	773.3	410.8	590.0	563.3	541.1
Grants Revenue	(85.6)	(12.3)	(28.9)	(82.3)	(134.9)	(192.9)	(136.1)	(171.4)	(185.4)	(180.3)	(179.0)	(144.7)
Community Development	(7.6)	(7.1)	(5.6)	(3.8)	(4.3)	(4.8)	(6.5)	(5.2)	(4.7)	(1.0)	(0.4)	(7.1)
Vehicle Rental Tax	6.6	7.2	2.0	2.4	2.9	3.3	3.7	4.1	4.4	4.9	5.3	6.0
Hospital Assessment Fund	12.1	14.5	24.6	11.6	11.4	20.1	12.2	11.2	20.1	11.6	31.4	13.3
Housing Trust Fund	22.6	23.3	23.9	23.2	24.7	25.9	24.9	25.1	25.1	25.0	25.3	24.4
Other Funds	8.7	9.0	7.8	7.9	8.4	8.1	8.2	8.2	7.7	7.8	7.8	7.5
<b>TOTAL OPERATING FUNDS</b>	<b>670.1</b>	<b>578.3</b>	<b>494.9</b>	<b>350.0</b>	<b>399.6</b>	<b>268.3</b>	<b>348.4</b>	<b>645.2</b>	<b>278.1</b>	<b>457.9</b>	<b>453.7</b>	<b>440.5</b>
Capital Improvement	149.2	137.7	126.2	114.7	103.2	91.7	80.2	68.7	57.2	45.7	34.2	22.7
Industrial & Commercial Dev.	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8
<b>TOTAL CAPITAL FUNDS</b>	<b>159.0</b>	<b>147.5</b>	<b>136.0</b>	<b>124.5</b>	<b>113.0</b>	<b>101.5</b>	<b>90.0</b>	<b>78.5</b>	<b>67.0</b>	<b>55.5</b>	<b>44.0</b>	<b>32.5</b>
<b>TOTAL FUND EQUITY</b>	<b>829.1</b>	<b>725.8</b>	<b>630.9</b>	<b>474.5</b>	<b>512.6</b>	<b>369.8</b>	<b>438.4</b>	<b>723.8</b>	<b>345.1</b>	<b>513.4</b>	<b>497.7</b>	<b>473.1</b>

**City of Philadelphia**  
**Fiscal Year 2019 Operating Budget**  
**FY 2019-2023 Five Year Plan**  
**General Fund Full-Time Positions**

Department	Filled Positions 6/30/17	FY 2018 Adopted Budget	December 2017 Actual	FY 2019 Adopted Budget	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Atwater Kent Museum	4	4	4	0	0	0	0	0
Auditing	127	140	130	134	134	134	134	134
Board of Ethics	11	12	11	12	12	12	12	12
Board of Revision of Taxes	13	16	12	15	15	15	15	15
City Commissioners	99	102	101	105	105	105	105	105
City Council	194	195	194	195	195	195	195	195
City Planning Commission	30	0	0	0	0	0	0	0
City Representative	6	8	7	9	9	9	9	9
City Treasurer	14	16	16	16	16	16	16	16
Civil Service Commission	2	2	2	2	2	2	2	2
Commerce	28	33	30	32	32	32	32	32
<i>District Attorney Civilian</i>	459	489	461	470	470	470	470	470
<i>District Attorney Uniform</i>	33	36	40	43	43	43	43	43
District Attorney - Total	492	525	501	513	513	513	513	513
Finance	111	118	111	123	123	123	123	123
<i>Fire Civilian</i>	110	120	113	141	141	141	141	141
<i>Fire Uniform</i>	2,171	2,486	2,343	2,531	2,531	2,531	2,531	2,531
Fire - Total	2,281	2,606	2,456	2,672	2,672	2,672	2,672	2,672
First Judicial District	1,856	1,877	1,860	1,841	1,841	1,841	1,841	1,841
Fleet Management	270	316	283	306	306	306	306	306
Free Library	643	692	651	692	692	692	692	692
Historical Commission	6	0	0	0	0	0	0	0
Human Relations Commission	31	34	31	34	34	34	34	34
Human Services	385	517	437	460	460	460	460	460
Labor Relations	16	23	21	23	23	23	23	23
Law	119	155	121	129	129	129	129	129
Licenses & Inspections	348	429	379	429	429	429	429	429
L&I-Board of Building Standards	1	1	1	1	1	1	1	1
L&I-Board of L & I Review	2	2	2	2	2	2	2	2
L&I-Zoning Board of Adjustment	5	0	0	0	0	0	0	0
Managing Director	296	302	303	312	312	312	312	312
Mayor	42	47	41	53	53	53	53	53
Mayor - Office of the Chief Administrative Officer	55	62	61	64	64	64	64	64
Mayor - Office of Education	32	36	32	36	36	36	36	36
Mayor's Office of Community Empowerment and Opportunity	0	2	2	0	0	0	0	0
Mayor - Planning & Development	4	0	0	0	0	0	0	0
Mural Arts Program	10	11	10	12	12	12	12	12
Office of Arts and Culture	4	4	4	5	5	5	5	5
Office of Behavioral Health and Intellectual disAbility	16	16	16	16	16	16	16	16
Office of Human Resources	85	81	74	85	85	85	85	85
Office of Innovation & Technology	274	294	282	293	293	293	293	293
Office of Inspector General	18	19	19	21	21	21	21	21
Office of Property Assessment	199	223	192	225	225	225	225	225
Office of Homeless Services	146	157	150	157	157	157	157	157
Office of Sustainability	7	8	8	8	8	8	8	8
Parks & Recreation	607	748	652	750	750	750	750	750
Planning & Development	0	47	45	58	58	58	58	58
<i>Police Civilian</i>	812	846	795	846	846	846	846	846
<i>Police Uniform</i>	6,174	6,525	6,333	6,525	6,525	6,525	6,525	6,525
Police - Total	6,986	7,371	7,128	7,371	7,371	7,371	7,371	7,371
Prisons	2,277	2,325	2,234	2,325	2,325	2,325	2,325	2,325
Procurement	44	51	45	50	50	50	50	50
Public Health	687	826	724	834	835	835	835	835
Public Property	146	158	136	150	150	150	150	150
Records	57	63	56	59	59	59	59	59
Register of Wills	72	74	69	70	70	70	70	70
Revenue	402	436	406	437	437	437	437	437
Sheriff	348	408	370	410	410	410	410	410
Streets	1,702	1,819	1,700	1,912	1,912	1,912	1,912	1,912
<b>TOTAL GENERAL FUND</b>	<b>21,610</b>	<b>23,411</b>	<b>22,120</b>	<b>23,458</b>	<b>23,459</b>	<b>23,459</b>	<b>23,459</b>	<b>23,459</b>

Note: The Adopted and Proposed Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year.