

CITY OF PHILADELPHIA



FY2016 - FY2020 FIVE YEAR FINANCIAL PLAN

PER COUNCIL APPROVED BUDGET

MICHAEL A. NUTTER
MAYOR

City of Philadelphia

Five Year Financial Plan FY2016-2020

SUMMARY OF OPERATIONS

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
NO.	ITEM	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
OPERATIONS OF FISCAL YEAR								
<u>REVENUES</u>								
1	Taxes	2,795,884	2,781,895	2,912,279	2,994,335	3,081,798	3,137,626	3,193,540
2	Locally Generated Non-Tax Revenues	301,755	301,302	275,807	275,361	275,986	276,394	276,975
3	Revenue from Other Governments	666,009	639,291	651,815	668,604	695,399	720,442	737,099
4	Sub-Total	3,763,648	3,722,488	3,839,901	3,938,300	4,053,184	4,134,462	4,207,613
5	Revenue from Other Funds of City	42,001	64,249	65,240	65,809	66,297	66,804	67,331
6	Total - Revenue	3,805,649	3,786,737	3,905,141	4,004,109	4,119,481	4,201,266	4,274,944
7	Other	0	0	0	0	0	0	0
8	Total Revenue and Other Sources	3,805,649	3,786,737	3,905,141	4,004,109	4,119,481	4,201,266	4,274,944
<u>OBLIGATIONS/APPROPRIATIONS</u>								
9	Personal Services	1,450,615	1,503,412	1,534,426	1,556,356	1,562,834	1,562,834	1,562,834
10	Personal Services-Pensions	646,393	576,053	611,701	621,303	626,400	635,253	642,298
11	Personal Services-Add'l Pensions (Sales Tax)	0	0	0	3,457	8,026	27,031	31,442
12	Personal Services-Other Employee Benefits	547,698	535,606	560,482	581,989	604,270	627,731	649,699
13	Sub-Total Employee Compensation	2,644,706	2,615,071	2,706,609	2,763,105	2,801,530	2,852,849	2,886,273
14	Purchase of Services	787,615	832,966	832,668	833,962	849,380	826,385	824,638
15	Materials, Supplies and Equipment	88,814	95,046	97,082	96,588	96,944	96,944	96,944
16	Contributions, Indemnities, and Taxes	208,587	151,167	187,631	182,817	184,141	183,481	185,310
17	Debt Service	122,481	133,851	141,398	150,739	160,299	178,555	178,873
18	Advances & Misc. Pmts. / Labor Obligations	0	0	0	0	0	0	0
19	Sub-Total	3,852,203	3,828,101	3,965,388	4,027,211	4,092,294	4,138,214	4,172,038
20	Payments to Other Funds	34,361	37,455	32,715	34,372	36,120	37,964	39,909
21	Payment to Budget Stabilization Reserve Fund	0	0	0	0	0	0	26,029
22	Total - Obligations	3,886,564	3,865,556	3,998,103	4,061,583	4,128,414	4,176,178	4,237,976
23	Oper.Surplus (Deficit) for Fiscal Year	(80,915)	(78,819)	(92,962)	(57,474)	(8,933)	25,088	36,968
24	Prior Year Adjustments:							
25	Revenue Adjustments	0	0	0	0	0	0	0
26	Other Adjustments	26,148	16,085	22,885	22,138	22,138	22,138	22,138
27	Total Prior Year Adjustments	26,148	16,085	22,885	22,138	22,138	22,138	22,138
28	Adjusted Oper. Surplus/ (Deficit)	(54,767)	(62,734)	(70,077)	(35,336)	13,205	47,226	59,106
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>								
Fund Balance Available for Appropriation								
30	June 30 of Prior Fiscal Year	256,902	202,135	139,401	69,324	33,988	47,193	94,419
31	Residual Equity Transfer	0	0	0	0	0	0	0
32	Fund Balance Available for Appropriation June 30	202,135	139,401	69,324	33,988	47,193	94,419	153,525

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2016-2020		FISCAL YEARS 2014 TO 2020						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Taxes								
NO.	AGENCY AND REVENUE SOURCE	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(4)	(5)	(6)	(7)	(8)	(9)	(9)
	A. Real Property							
1	1. Current	483,955	483,715	535,416	542,821	558,871	574,756	589,495
2	2. Prior	42,469	44,234	45,701	46,388	46,388	46,388	46,388
3	Subtotal	526,424	527,949	581,117	589,209	605,259	621,144	635,883
	B. Wage and Earnings							
4	1. Current	1,255,871	1,314,584	1,364,063	1,414,041	1,458,800	1,470,769	1,482,599
5	2. Prior	5,718	8,500	6,500	6,908	7,099	7,099	7,099
6	Subtotal	1,261,589	1,323,084	1,370,563	1,420,949	1,465,899	1,477,868	1,489,698
	C. Business Taxes							
7	1. Business Income & Receipts	461,655	466,332	453,874	462,514	475,355	487,931	500,802
	2. Net Profits							
8	a. Current	13,179	14,807	15,493	15,934	16,355	16,765	17,186
9	b. Prior	3,083	5,000	3,000	3,068	3,101	3,101	3,101
10	Subtotal	16,262	19,807	18,493	19,002	19,456	19,866	20,287
11	Total, Business Taxes	477,917	486,139	472,367	481,516	494,811	507,797	521,089
	D. Other Taxes							
12	1. Sales	263,050	143,831	149,371	156,914	166,052	174,061	182,883
13	2. Amusement	19,974	18,874	19,174	19,275	19,376	19,478	19,581
14	3. Real Property Transfer	168,068	201,682	221,850	226,287	230,812	235,429	240,137
15	4. Parking	75,152	76,866	88,636	90,852	93,123	95,451	97,838
16	5. Smokeless Tobacco Tax	698	637	640	643	647	650	653
17	6. Other	3,012	2,833	2,861	2,890	2,919	2,948	2,978
18	Subtotal	529,954	444,723	482,532	496,861	512,929	528,017	544,070
	E. Data Warehouse Project							
19	1. Additional Tax Collection	0	0	5,700	5,800	2,900	2,800	2,800
20	Total Taxes	2,795,884	2,781,895	2,912,279	2,994,335	3,081,798	3,137,626	3,193,540

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	<u>Office of Innovation & Technology</u>							
1	Cable Franchise Fees	21,559	22,135	21,442	23,508	21,863	22,977	22,293
2	Telephone Commissions	1,716	1,375	1,500	1,500	1,500	1,500	1,500
3	Other	104	400	235	235	235	235	235
4	Subtotal	23,379	23,910	23,177	25,243	23,598	24,712	24,028
	<u>Mavor</u>							
5	Other	36	36	3	3	3	3	3
	<u>Managing Director</u>							
6	Other	346	500	500	500	500	500	500
	<u>Police</u>							
7	Prior Year Reimb.- Special Services	2,369	3,000	3,000	3,000	3,000	3,000	3,000
8	Carry Arms Fees	150	150	150	150	150	150	150
9	Witness & Jury Fees	71	70	70	70	70	70	70
10	Other	1,378	1,050	1,050	1,050	1,050	1,050	1,050
11	Subtotal	3,968	4,270	4,270	4,270	4,270	4,270	4,270
	<u>Streets</u>							
12	Survey Charges	609	700	729	779	829	879	879
13	Streets Issued Permits	3,858	4,700	4,750	4,750	4,750	4,750	4,750
14	Prior Year Reimbursements	23	25	25	25	25	25	25
15	Collection Fee - Housing Authority	1,356	1,500	1,500	1,500	1,500	1,500	1,500
16	Disposal of Salvage (Recyclables)	2,400	900	0	0	0	0	0
17	Right of Way Fees	364	800	1,190	1,190	1,190	1,190	1,190
18	Commercial Property Collection Fee	19,815	16,000	16,000	16,000	16,000	16,000	16,000
19	Other	581	800	800	800	800	800	800
20	Subtotal	29,006	25,425	24,994	25,044	25,094	25,144	25,144
	<u>Fire</u>							
21	Emergency Medical Services	35,918	37,000	37,400	37,400	37,400	37,400	37,400
22	Other	667	950	950	950	950	950	950
23	Subtotal	36,585	37,950	38,350	38,350	38,350	38,350	38,350
	<u>Public Health</u>							
24	Payments for Patient Care (HC's)	7,774	7,460	7,960	8,460	8,460	8,460	8,460
25	Pharmacy Fees	1,638	2,000	2,000	2,000	2,000	2,000	2,000
26	Environment User Fees	2,267	2,140	2,140	2,140	2,140	2,140	2,140
27	Other	675	500	500	500	500	500	500
28	Subtotal	12,354	12,100	12,600	13,100	13,100	13,100	13,100

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
<u>Parks & Recreation</u>								
29	Other Leases	45	60	60	60	60	60	60
30	Rent from Land, Real Estate	56	80	80	80	80	80	80
31	Permits	1,140	1,254	1,254	1,254	1,254	1,254	1,254
32	Other	430	375	375	375	375	375	375
33	Subtotal	1,671	1,769	1,769	1,769	1,769	1,769	1,769
<u>Public Property</u>								
34	Rent from Real Estate	455	650	650	650	650	650	650
35	PATCO Lease Payment	3,245	3,281	3,350	3,425	3,485	3,550	3,615
36	Sale/Lease of Capital Assets	506	3,500	5,250	1,250	1,250	1,250	1,250
37	Sale of Love Park Garage	28,100	80	0	0	0	0	0
38	Commission from Other Leases	1,808	2,100	2,300	2,500	2,700	2,800	3,000
39	Prior Year Refunds & Reimbursements	1,923	1,600	1,600	1,600	1,600	1,600	1,600
40	Other	4	50	50	50	50	50	50
41	Subtotal	36,041	11,261	13,200	9,475	9,735	9,900	10,165
<u>Human Services</u>								
42	Payments for Child Care - S.S.I.	3,927	4,250	4,250	4,250	4,250	4,250	4,250
43	Other	604	100	100	100	100	100	100
44	Subtotal	4,531	4,350	4,350	4,350	4,350	4,350	4,350
<u>Philadelphia Prisons</u>								
45	Work Release	73	100	100	100	100	100	100
46	Inmate Account Fees	310	325	325	325	325	325	325
47	Other	15	25	25	25	25	25	25
48	Subtotal	398	450	450	450	450	450	450
<u>Office of Supportive Housing</u>								
49	Payments for Patient Care	834	850	850	850	850	850	850
50	Other	7	20	20	20	20	20	20
51	Subtotal	841	870	870	870	870	870	870
<u>Fleet Management</u>								
52	Sale of Vehicles	284	500	500	500	500	500	500
53	Fuel and Warranty Reimbursements	3,921	4,000	4,000	4,000	4,000	4,000	4,000
54	Other	155	300	300	300	300	300	300
55	Subtotal	4,360	4,800	4,800	4,800	4,800	4,800	4,800

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2016-2020		FISCAL YEARS 2014 TO 2020						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	<u>Licenses and Inspections</u>							
56	Amusement	18	25	25	25	25	25	25
57	Health and Sanitation	19,059	19,300	19,350	19,400	19,500	19,500	19,500
58	Police and Fire Protection	670	875	875	875	875	875	875
59	Street Use	2,544	2,625	2,650	2,650	2,650	2,650	2,650
60	Professional & Occupational	801	800	800	800	800	800	800
61	Building Structure & Equipment	21,024	21,115	22,851	23,101	23,351	23,351	23,351
62	Business	828	200	200	200	200	200	200
63	Other Licenses & Permits	159	150	160	175	175	175	175
64	Code Violation Fines	723	625	625	625	625	625	625
65	Other	5,569	5,475	5,475	5,475	5,475	5,475	5,475
66	Subtotal	51,395	51,190	53,011	53,326	53,676	53,676	53,676
	<u>Zoning Board of Adjustment</u>							
67	Zoning Permits	276	350	350	350	350	350	350
68	Accelerated Review Fees	231	260	260	260	260	260	260
69	Subtotal	507	610	610	610	610	610	610
	<u>Records</u>							
70	Recording of Legal Instrument Fees	10,962	11,500	12,000	12,500	12,950	12,950	12,950
71	Preparation of Records	359	400	400	400	400	400	400
72	Commission on Tax Stamps	502	450	450	450	450	450	450
73	Accident Investigation Reports	1,243	1,200	1,200	1,200	1,200	1,200	1,200
74	Document Technology Fee	2,128	2,450	2,450	2,450	2,450	2,450	2,450
75	Other	663	700	700	700	700	700	700
76	Subtotal	15,857	16,700	17,200	17,700	18,150	18,150	18,150
	<u>Director of Finance</u>							
77	Prior Year Refunds	693	28,200	200	200	200	200	200
78	SWEEP Fines	5,082	5,100	5,100	5,100	5,100	5,100	5,100
79	Burglar Alarm Licenses	3,042	2,800	2,800	2,800	2,800	2,800	2,800
80	False Alarm Fines	1,762	1,800	1,800	1,800	1,800	1,800	1,800
81	Reimbursements - Other	8,473	5,250	4,585	3,785	4,585	3,785	4,585
82	Reimbursement - Prescription Program	2,692	2,250	2,250	2,250	2,250	2,250	2,250
83	Health Benefit Charges	1,648	1,700	1,700	1,750	1,750	1,750	1,750
84	Other	36	10	10	10	10	10	10
85	Subtotal	23,428	47,110	18,445	17,695	18,495	17,695	18,495

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	Revenue							
86	Miscellaneous Fines	156	75	75	75	75	75	75
87	Non-Profit Org. Voluntary Payments	2,577	2,400	2,400	2,400	2,400	2,400	2,400
88	Casino Settlement Payments	1,551	3,411	1,578	1,578	1,578	1,057	1,057
89	Other	701	675	650	650	650	650	650
90	Subtotal	4,985	6,561	4,703	4,703	4,703	4,182	4,182
	Procurement							
91	Performance Bonds	115	150	150	150	150	150	150
92	Master Performance Bonds	18	100	60	100	60	60	60
93	Bid Application Fees etc.	234	225	225	225	225	225	225
94	Other	183	200	244	244	244	244	244
95	Subtotal	550	675	679	719	679	679	679
	City Treasurer							
96	Interest Earnings	809	800	1,100	1,500	1,700	1,900	1,900
97	Other	357	600	600	600	600	600	600
98	Subtotal	1,166	1,400	1,700	2,100	2,300	2,500	2,500
	Commerce							
99	Other	264	302	302	302	302	302	302
	Law							
100	Legal Fees & Charges	259	250	250	250	250	250	250
101	Court Awarded damages	58	100	100	100	100	100	100
102	Other	86	50	50	50	50	50	50
103	Subtotal	403	400	400	400	400	400	400
	Board of Ethics							
104	Other	52	103	57	15	15	15	15
	Inspector General							
105	Other	593	0	0	0	0	0	0
	City Planning Commission							
106	Other	1	1	1	1	1	1	1
	Free Library							
107	Library Fees & Fines	276	277	277	277	277	277	277
108	Other	1,337	900	1,207	1,207	1,207	1,207	1,207
109	Subtotal	1,613	1,177	1,484	1,484	1,484	1,484	1,484

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
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FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	<u>Personnel</u>							
110	Other	2	2	2	2	2	2	2
	<u>Office of Property Assessment</u>							
111	Other	1	2	2	2	2	2	2
	<u>Auditing</u>							
112	Other	85	75	75	75	75	75	75
	<u>Board of Revision of Taxes</u>							
113	Other	0	1	1	1	1	1	1
	<u>Register of Wills</u>							
114	Court Costs, Fees & Charges	692	700	700	700	700	700	700
115	Recording Fees	2,189	2,200	2,200	2,200	2,200	2,200	2,200
116	Other	759	800	800	800	800	800	800
117	Subtotal	3,640	3,700	3,700	3,700	3,700	3,700	3,700
	<u>District Attorney</u>							
118	Other	2	2	2	2	2	2	2
	<u>Sheriff</u>							
119	Sheriff Fees	4,517	5,050	4,500	4,500	4,500	4,500	4,500
120	Commission Fees	4,641	4,700	4,700	4,700	4,700	4,700	4,700
121	Other	55	50	50	50	50	50	50
122	Subtotal	9,213	9,800	9,250	9,250	9,250	9,250	9,250
	<u>City Commissioners</u>							
123	Other	32	25	25	25	25	25	25
	<u>1st Judicial District - Clerk of Courts</u>							
124	Other Fines	168	350	350	350	350	350	350
125	Court Costs, Fees & Charges	1,759	1,750	1,750	1,750	1,750	1,750	1,750
126	Bail Forfeited	869	1,100	1,100	1,100	1,100	1,100	1,100
127	Cash Bail Fees	3,872	3,700	4,200	4,200	4,200	4,200	4,200
128	Other	0	125	125	125	125	125	125
129	Subtotal	6,668	7,025	7,525	7,525	7,525	7,525	7,525
	<u>1st Judicial District - Traffic Court</u>							
130	Traffic Court Fines	7,057	7,000	7,000	7,200	7,400	7,600	7,800

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	1st Judicial District - CP & Mun. Court							
131	Court Costs, Fees & Charges	17,894	18,000	18,250	18,250	18,250	18,250	18,250
132	Other Fines	1,139	1,200	1,500	1,500	1,500	1,500	1,500
133	Other	288	550	550	550	550	550	550
134	Subtotal	19,321	19,750	20,300	20,300	20,300	20,300	20,300
135	Other Adjustments	1,404	0	0	0	0	0	0
136	Total Locally Generated Non-Tax	301,755	301,302	275,807	275,361	275,986	276,394	276,975

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Managing Director</u>							
	Federal:							
1	Emergency Management	183	202	202	202	202	202	202
	<u>Police</u>							
	State:							
2	Police Training - Reimbursement	30	75	75	75	75	75	75
	<u>Streets</u>							
	Federal:							
3	Highways	205	350	350	350	350	350	350
4	Bridge Design	154	215	215	215	215	215	215
5	Delaware Valley Reg. Planning Comm.	185	185	185	185	185	185	185
	State:							
6	Snow Removal	2,500	2,500	2,500	2,500	2,500	2,500	2,500
7	PennDot Bridge Design	9	50	50	50	50	50	50
8	PennDot Highways	0	25	25	25	25	25	25
9	Subtotal	3,053	3,325	3,325	3,325	3,325	3,325	3,325
	<u>Public Health</u>							
	Federal:							
10	Medicare - Outpatient / HC's	1,732	2,124	2,124	2,124	2,124	2,124	2,124
11	Medicare - PNH	1,497	1,476	1,476	1,476	1,476	1,476	1,476
12	Medical Assistance - Outpatient / HC's	5,535	6,192	6,192	6,192	6,192	6,192	6,192
13	Medical Assistance - PNH	21,021	17,528	17,528	17,528	17,528	17,528	17,528
14	Summer Food Inspection	50	60	60	60	60	60	60
	State:							
15	County Health	6,351	13,706	9,706	9,706	9,706	9,706	9,706
16	Medical Assistance - Outpatient / HC's	4,516	5,066	5,066	5,066	5,066	5,066	5,066
17	Medical Assistance - PNH	14,605	14,068	14,068	14,068	14,068	14,068	14,068
18	Subtotal	55,307	60,220	56,220	56,220	56,220	56,220	56,220
	<u>Public Property</u>							
	Other Governments:							
19	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000
	<u>Philadelphia Prisons</u>							
	Federal:							
20	SSA Prisoner Incentive Payments	466	480	480	480	480	480	480
21	State Criminal Alien Assist. Program	72	125	75	75	75	75	75
22	Subtotal	538	605	555	555	555	555	555

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Director of Finance</u>							
	Federal:							
23	Medicare Part D-Retirees	181	200	200	200	200	200	
	State:							
24	Pension Aid - State Act 205	69,555	69,386	69,400	69,400	69,400	69,400	69,400
25	Juror Fee Reimbursement	486	500	500	500	500	500	500
26	State Police Fines (Phila. County)	598	700	700	700	700	700	700
27	Wage Tax Relief Funding	86,283	86,283	86,283	86,283	86,283	86,283	86,283
28	School District Pass-Thru (One-Time)	45,000	0	0	0	0	0	0
29	Gaming - Local Share Assessment	3,926	3,790	3,790	4,328	6,194	6,194	6,194
	Other Governments:							
30	PATCO Community Impact Fund	75	75	75	75	75	75	75
31	PAID - Parametric Garage	310	425	450	475	500	500	500
32	Parking - Community College	0	0	0	0	0	0	0
33	Reimbursement - Education Costs	1,000	1,500	1,000	0	0	0	0
34	PHA - Reimbursement	0	0	0	0	0	0	0
35	Subtotal	207,414	162,859	162,398	161,961	163,852	163,852	163,652
	<u>Revenue</u>							
	Federal:							
36	Reimb. - PILOT	0	3	3	3	3	3	3
37	Tinicum Wildlife Preserve	5	2	2	2	2	2	2
	Other Governments:							
38	PPA - Parking/Violations/Fines (on St.)	37,712	35,000	35,700	36,414	37,142	37,885	38,643
39	PPA - Love Park Garage	2,524	14	0	0	0	0	0
40	Burlington County Bridge Comm.	8	7	7	7	7	7	7
41	Subtotal	40,249	35,026	35,712	36,426	37,154	37,897	38,655
	<u>City Treasurer</u>							
	State:							
42	Retail Liquor License	1,142	1,100	1,142	1,142	1,142	1,142	1,142
43	Public Utility Tax Refund	3,627	3,809	3,809	3,809	3,809	3,809	3,809
44	Subtotal	4,769	4,909	4,951	4,951	4,951	4,951	4,951
	<u>Commission on Human Relations</u>							
	Federal:							
45	Deferred EEOC Cases	93	125	125	125	125	125	125
	<u>District Attorney</u>							
	State:							
46	Reimbursement - DA Salary	183	114	114	114	114	114	114

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2016-2020		FISCAL YEARS 2014 TO 2020						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>1st Judicial District</u>							
	Federal:							
47	Title IV-E	93	200	200	200	200	200	200
	State:							
48	Intensive Probation - Adult	3,747	3,650	3,650	3,650	3,650	3,650	3,650
49	Intensive Probation - Juvenile	1,232	821	821	821	821	821	821
50	Reimbursement - Court Costs	9,886	9,886	9,886	9,886	9,886	9,886	9,886
51	Reimbursement - Attorney Fees	73	82	82	82	82	82	82
52	Subtotal	15,031	14,639	14,639	14,639	14,639	14,639	14,639
53	PICA City Account	318,739	337,036	353,499	370,011	394,187	418,487	434,586
	<u>Totals</u>							
54	Federal	31,472	29,467	29,417	29,417	29,417	29,417	29,217
55	State	253,749	215,611	211,667	212,205	214,071	214,071	214,071
56	Other Governments	59,629	55,021	55,232	54,971	55,724	56,467	57,225
57	PICA Funding	318,739	337,036	353,499	370,011	394,187	418,487	434,586
58	Other Authorized Adjustments	2,420	2,156	2,000	2,000	2,000	2,000	2,000
59	Total, Revenue From Other Govts.	666,009	639,291	651,815	668,604	695,399	720,442	737,099

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2016-2020

FISCAL YEARS 2014 TO 2020

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Funds								
No.	Agency and Revenue Source	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Water Fund</u>								
1	Services performed & costs borne by General Fund	7,714	8,048	8,432	8,796	9,176	9,573	9,987
2	Excess interest on Sinking Fund reserve	400	800	900	1,000	1,000	1,000	1,000
3	Sub-total	8,114	8,848	9,332	9,796	10,176	10,573	10,987
<u>Aviation Fund</u>								
4	Services performed & costs borne by General Fund	2,973	4,098	4,200	4,305	4,413	4,523	4,636
<u>Grants Revenue Fund</u>								
5	Services performed & costs borne by General Fund	203	750	750	750	750	750	750
6	HAVA Grant reimbursement	0	38	0	0	0	0	0
7	911 Surcharge	24,631	44,060	44,503	44,503	44,503	44,503	44,503
8	Sub-total	24,834	44,848	45,253	45,253	45,253	45,253	45,253
<u>Other Funds</u>								
9	Services performed & costs borne by General Fund	6,080	6,455	6,455	6,455	6,455	6,455	6,455
10	Total Revenue from Other Funds	42,001	64,249	65,240	65,809	66,297	66,804	67,331

**City of Philadelphia
General Fund
FY 2016- 2020 Five Year Financial Plan
Summary by Class**

<u>Expenditure Class</u>	<u>Actual FY 14</u>	<u>Budgeted FY 15</u>	<u>Projected FY 15</u>	<u>Projected FY 16</u>	<u>Projected FY 17</u>	<u>Projected FY 18</u>	<u>Projected FY 19</u>	<u>Projected FY 20</u>
Class 100 - Wages	1,450,615,388	1,433,918,993	1,503,412,324	1,534,426,099	1,556,355,816	1,562,833,739	1,562,833,739	1,562,833,739
Class 100 - Benefits	1,194,090,202	1,817,314,257	1,111,659,020	1,172,182,395	1,206,749,035	1,238,695,746	1,290,014,723	1,323,439,201
Class 200 - Contracts / Leases	787,615,378	814,897,458	832,965,743	832,668,004	833,961,684	849,379,681	826,384,588	824,638,334
Class 300/400 - Supplies, Equipment	88,813,051	92,612,203	95,046,486	97,082,184	96,587,517	96,943,808	96,943,808	96,943,808
Class 500 - Indemnities / Contributions	208,587,188	145,191,600	151,166,600	187,630,973	182,817,346	184,140,960	183,481,388	185,310,432
Class 700 - Debt Service	122,481,480	136,578,259	133,851,136	141,398,213	150,739,489	160,299,501	178,555,377	178,872,498
Class 800 - Payments to Other Funds	34,360,900	31,214,997	37,454,997	32,715,032	34,372,365	36,120,366	37,964,062	65,937,761
Class 900 - Advances / Misc. Payments	0	52,837,233	100	100	100	100	100	100
Total	3,886,563,587	4,524,565,000	3,865,556,406	3,998,103,000	4,061,583,352	4,128,413,901	4,176,177,785	4,237,975,873

City of Philadelphia
FY 2016 - 2020 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 14	Budgeted FY 15	Projected FY 15	Projected FY 16	Projected FY 17	Projected FY 18	Projected FY 19	Projected FY 20
Art Museum Subsidy	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000
Atwater Kent Museum	277,307	284,719	293,200	293,498	294,817	294,817	294,817	294,817
Auditing	7,461,087	8,072,137	8,335,478	8,295,335	8,431,962	8,431,962	8,431,962	8,431,962
Board of Ethics	767,906	1,004,854	1,028,580	1,066,989	1,071,403	1,071,403	1,071,403	1,071,403
Board of Revision of Taxes	1,053,347	832,587	1,015,860	855,554	855,554	855,554	855,554	855,554
City Commissioners	8,690,810	9,419,814	9,736,352	9,663,243	9,677,785	9,156,785	9,156,785	9,156,785
City Council	14,473,677	16,314,559	16,656,700	41,725,293	41,525,293	41,525,293	41,525,293	41,525,293
City Planning Commission	2,302,078	2,372,828	2,379,667	2,504,778	2,539,728	2,489,728	2,489,728	2,489,728
City Representative	969,947	1,019,088	1,029,351	1,033,931	1,040,111	1,040,111	1,040,111	1,040,111
City Treasurer	894,143	920,790	942,687	1,126,357	1,137,726	1,137,726	1,137,726	1,137,726
Civil Service Commission	176,380	174,135	178,227	177,937	179,476	179,476	179,476	179,476
Civil Service Comm - Provision for Future Labor Obligations	0	52,837,133	0	0	0	0	0	0
Commerce	2,697,175	2,750,102	7,885,960	4,763,346	4,147,125	4,147,125	4,147,125	4,147,125
Commerce - Convention Center Subsidy	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Commerce - Economic Stimulus	1,294,448	1,294,448	1,294,448	3,294,448	2,294,448	1,294,448	1,294,448	1,294,448
District Attorney	32,807,921	34,082,283	35,583,476	35,482,214	35,520,718	35,520,718	35,520,718	35,520,718
Finance	19,326,930	18,852,781	19,223,888	17,658,655	15,722,845	16,972,845	15,522,845	16,772,845
Finance-Budget Stabilization Reserve	0	0	0	0	0	0	0	26,029,000
Finance - Community College Subsidy	26,409,207	26,909,207	26,909,207	30,309,207	28,909,207	28,909,207	28,909,207	28,909,207
Finance - Employee Benefits	1,194,090,202	1,817,314,257	1,111,659,020	1,172,182,395	1,206,749,035	1,238,695,746	1,290,014,723	1,323,439,201
Finance - Hero Awards	18,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Finance - Indemnities	0	33,660,000	39,660,000	38,000,000	38,000,000	38,000,000	38,000,000	38,000,000
Finance - Refunds	100,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Finance - School District Contribution	114,050,100	69,110,300	69,110,300	79,184,673	79,259,046	79,332,660	79,923,088	80,502,132
Finance - Witness Fees	101,452	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Fire	247,991,912	206,759,668	227,332,346	219,082,796	219,563,389	226,738,696	227,335,140	227,967,371
First Judicial District	108,716,187	106,251,123	109,459,727	110,315,300	110,346,687	110,346,687	110,346,687	110,346,687
Fleet Management	50,062,898	47,808,114	48,840,155	46,612,500	48,680,887	48,680,887	48,680,887	48,680,887
Fleet Management - Vehicle Lease/Purchases	12,548,186	11,965,000	11,965,000	14,965,000	12,965,000	13,965,000	13,965,000	13,965,000
Free Library	35,736,303	38,674,193	40,198,080	40,100,988	40,580,990	40,580,990	40,580,990	40,580,990
Historical Commission	349,704	412,330	419,781	424,560	431,732	431,732	431,732	431,732
Human Relations Commission	1,783,651	2,099,907	2,116,623	2,147,096	2,190,207	2,190,207	2,190,207	2,190,207
Human Services	100,241,130	99,480,256	102,776,689	102,729,321	103,219,500	103,219,500	103,219,500	103,219,500
Labor Relations	479,327	627,484	640,379	572,466	574,313	574,313	574,313	574,313
Law	13,950,019	13,422,633	16,067,698	14,642,276	14,783,715	14,783,715	14,783,715	14,783,715
Licenses and Inspections	25,698,409	27,903,338	28,819,158	31,476,558	33,612,119	33,473,527	33,473,527	33,473,527
L+I: Board of Building Standards	62,431	72,792	72,792	73,970	75,419	75,419	75,419	75,419
L+I: Board of L+I Review	133,593	164,065	168,000	167,790	169,637	169,637	169,637	169,637
L+I: Zoning Board of Adjustment	357,092	357,397	378,052	372,290	372,290	372,290	372,290	372,290
Managing Director	34,393,911	34,733,180	35,368,203	35,595,543	35,347,886	34,972,886	34,972,886	34,972,886
Managing Director - Legal Services	40,596,067	41,827,017	42,603,468	43,159,131	43,159,131	44,159,131	44,159,131	44,159,131
Mayor	5,056,447	5,241,881	5,353,310	5,031,625	4,981,625	4,981,625	4,981,625	4,981,625
Mayor - Scholarships	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Mayor's Office of Community Empowerment and Opportunity	0	0	605,000	605,000	605,000	500,000	500,000	500,000
Mayor's Office of Transportation and Utilities	708,937	788,817	821,442	734,270	734,270	734,270	734,270	734,270

City of Philadelphia
FY 2016 - 2020 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 14	Budgeted FY 15	Projected FY 15	Projected FY 16	Projected FY 17	Projected FY 18	Projected FY 19	Projected FY 20
Mural Arts Program	1,586,246	1,451,425	1,463,579	1,646,016	1,616,016	1,616,016	1,616,016	1,616,016
Office of Arts and Culture and the Creative Economy	2,561,549	3,971,288	3,972,593	4,172,855	2,872,855	2,872,855	2,872,855	2,872,855
Office of Behavioral Health and Intellectual disAbilities	13,667,907	13,944,680	13,967,356	13,975,576	13,886,076	13,886,076	13,886,076	13,886,076
Office of Housing and Community Development	4,060,459	3,020,000	2,570,000	3,590,000	2,865,000	2,690,000	2,615,000	2,618,000
Office of Human Resources	5,497,266	6,017,301	6,168,002	6,433,623	6,275,580	6,437,580	6,275,580	6,275,580
Office of Innovation and Technology	46,822,613	51,689,680	52,028,719	53,379,584	53,538,386	54,063,666	53,513,666	53,513,666
Office of Innovation and Technology - 911	17,254,925	30,502,878	30,059,663	30,502,878	30,502,878	30,502,878	30,502,878	30,502,878
Office of Inspector General	1,400,719	1,524,569	1,561,422	1,668,811	1,668,811	1,606,311	1,606,311	1,606,311
Office of Property Assessment	10,875,784	14,286,177	13,933,748	13,285,146	12,494,865	12,494,865	12,494,865	12,494,865
Office of Supportive Housing	45,155,805	43,974,069	45,226,928	45,544,382	45,684,612	45,684,612	45,684,612	45,684,612
Office of Sustainability	0	0	0	835,327	835,327	835,327	835,327	835,327
Parks and Recreation	54,366,727	52,591,785	54,095,395	57,874,883	58,169,081	58,169,081	58,169,081	58,169,081
Police	607,073,462	592,509,659	613,403,272	643,009,937	651,626,870	651,626,870	651,626,870	651,626,870
Prisons	245,813,812	240,801,814	246,597,479	253,791,576	259,331,670	259,331,670	259,331,670	259,331,670
Procurement	4,808,359	4,695,453	4,793,879	4,837,672	4,869,720	4,869,720	4,869,720	4,869,720
Public Health	109,946,985	115,447,367	116,211,670	116,292,446	116,904,660	116,904,660	116,904,660	116,904,660
Public Property	75,641,833	57,716,741	64,247,114	59,893,332	60,838,595	62,023,912	63,271,164	64,583,632
Public Property - SEPTA Subsidy	66,016,000	70,415,000	70,415,000	74,215,000	78,315,000	82,801,000	87,534,000	92,537,000
Public Property - Space Rentals	19,098,115	20,521,298	20,521,298	20,624,429	20,432,717	21,404,733	21,813,510	22,231,300
Public Property - Utilities	30,200,402	30,976,166	30,976,166	33,092,334	30,138,338	31,144,890	32,185,261	33,260,589
Records	4,339,865	4,681,789	4,867,565	4,822,825	4,767,214	4,767,214	4,767,214	4,767,214
Register of Wills	3,289,563	3,333,341	3,605,652	3,522,195	3,522,195	3,522,195	3,522,195	3,522,195
Revenue	20,210,851	22,437,070	23,538,869	25,771,489	25,971,707	25,095,707	25,095,707	25,095,707
Sheriff	18,323,205	18,494,646	21,044,201	19,203,247	19,752,275	19,752,275	19,752,275	19,752,275
Sinking Fund Commission (Debt Service)	215,932,309	247,795,565	245,068,442	245,945,126	260,087,871	278,635,043	267,878,835	259,116,167
Streets - Sanitation	101,202,698	85,672,103	93,469,955	92,288,259	93,127,857	93,931,529	94,753,372	95,587,789
Streets - Transportation	36,754,656	31,941,321	36,481,321	33,118,461	33,397,842	33,397,842	33,397,842	33,397,842
Youth Commission	83,151	140,080	142,296	142,740	142,740	142,740	142,740	142,740
Total	3,886,563,587	4,524,565,000	3,865,556,406	3,998,103,000	4,061,583,352	4,128,413,901	4,176,177,785	4,237,975,873

City of Philadelphia
 General Fund
 FY 2016 - 2020 Five Year Financial Plan
 Estimated Fringe Benefit Allocation

<u>Expenditure Category</u>	Actual FY 14	Budgeted FY 15	Projected FY 15	Projected FY 16	Projected FY 17	Projected FY 18	Projected FY 19	Projected FY 20
Unemployment Comp.	2,857,176	5,080,260	5,080,260	4,580,260	4,580,260	4,580,260	4,580,260	4,580,260
Employee Disability	56,043,748	64,103,778	56,000,000	58,088,800	59,512,042	60,970,581	62,465,291	63,997,071
Pension	435,378,465	466,588,737	465,640,390	498,430,800	508,032,984	513,129,720	521,982,384	529,027,872
Pension Obligation Bonds	211,014,165	110,413,101	110,413,101	113,270,454	113,270,454	113,270,454	113,270,454	113,270,454
FICA	67,451,109	68,825,236	71,092,563	72,431,454	73,156,571	73,516,601	73,593,664	73,593,664
Health / Medical	409,437,520	387,871,657	386,406,492	411,484,132	430,843,317	451,305,645	473,195,458	493,631,746
Group Life	7,124,743	7,750,000	7,925,193	8,100,386	8,100,386	8,100,386	8,100,386	8,100,386
Group Legal	4,107,181	4,183,450	7,965,388	4,849,842	4,849,842	4,849,842	4,849,842	4,849,842
Tool Allowance	94,250	125,000	135,633	146,267	146,267	146,267	146,267	146,267
Flex Cash Payments	581,845	1,000,000	1,000,000	800,000	800,000	800,000	800,000	800,000
Pension Relief-Sales Tax	0	1,373,038	0	0	3,456,912	8,025,990	27,030,717	31,441,639
Pension-PGW Sale-Net Proceeds	0	700,000,000	0	0	0	0	0	0
Total	<u>1,194,090,202</u>	<u>1,817,314,257</u>	<u>1,111,659,020</u>	<u>1,172,182,395</u>	<u>1,206,749,035</u>	<u>1,238,695,746</u>	<u>1,290,014,723</u>	<u>1,323,439,201</u>

CASH FLOW PROJECTIONS
GENERAL FUND - FY2016

OFFICE OF THE DIRECTOR OF FINANCE

Amounts in Millions

Projection	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 29	March 31	April 30	May 31	June 30	Total	Accrued	Estimated Revenues
REVENUES															
Real Estate Tax	7.9	8.6	6.8	6.6	6.5	14.2	45.7	326.0	116.8	24.5	10.0	7.5	581.1		581.1
Total Wage, Earnings, Net Profits	114.3	113.2	100.0	118.5	112.4	108.3	138.5	108.2	117.0	139.6	114.2	104.8	1389.1		1389.1
Realty Transfer Tax	22.6	20.2	17.9	16.4	15.9	19.4	16.9	12.9	18.3	19.7	19.6	22.3	221.9		221.9
Sales Tax	14.2	15.2	11.9	11.4	12.4	11.7	11.6	13.8	11.1	10.8	12.9	12.4	149.4		149.4
Business Income & Receipts Tax	3.4	6.1	14.5	10.3	0.3	5.6	13.9	7.5	47.0	227.2	111.3	6.8	453.9		453.9
Other Taxes	9.2	12.5	9.5	8.4	9.1	8.8	8.4	10.2	7.5	15.1	9.6	8.6	117.0		117.0
Locally Generated Non-Tax	23.0	22.0	18.9	19.3	22.8	19.6	22.0	24.7	27.5	19.4	24.6	31.8	275.8		275.8
Total Other Governments	2.5	48.4	66.0	69.6	16.5	9.7	6.8	11.8	9.3	13.4	13.1	14.0	281.1	17.2	298.3
Total PICG Other Governments	27.1	24.9	25.6	27.0	31.7	24.4	31.0	27.9	36.0	30.3	42.0	25.5	353.5		353.5
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	14.0	4.5	18.5		65.2
Total Current Revenue	224.2	271.1	270.8	287.6	227.7	221.7	294.8	543.0	390.5	500.0	371.4	238.3	3841.2	64.0	3905.1
Collection of prior year(s) revenue	23.5	27.9	0.1	15.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	66.9		
Other fund balance adjustments															
TOTAL CASH RECEIPTS	247.8	299.0	270.9	303.0	227.7	221.7	294.8	543.0	390.5	500.0	371.4	238.3	3908.1		

Amounts in Millions

EXPENSES AND OBLIGATIONS	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 29	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Estimated Obligations
Payroll	79.9	114.6	171.2	114.6	114.6	125.5	114.6	114.6	161.2	114.6	114.6	125.5	1465.5	65.4	3.5	1534.4
Employee Benefits	29.6	42.5	63.5	42.5	42.5	46.6	42.5	42.5	59.8	42.5	42.5	46.6	543.9	16.1	0.5	560.5
Pension	3.7	(1.8)	(1.8)	71.5	(1.8)	(1.8)	1.9	(1.8)	434.6	114.4	(1.8)	(3.9)	611.7			611.7
Purchase of Services	40.4	52.9	55.2	85.3	72.5	59.1	50.1	57.7	65.0	78.6	51.3	69.8	738.0	21.8	72.8	832.7
Materials, Equipment	3.2	5.7	9.7	7.3	6.3	5.6	6.9	5.6	6.1	7.3	5.8	9.0	78.5	4.0	14.6	97.1
Contributions, Indemnities	16.3	5.5	41.7	8.1	24.9	16.5	3.6	4.2	9.3	5.1	47.0	5.5	187.6			187.6
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.5	4.5			4.5
Debt Service-Long Term	19.3	61.9	0.9	0.1	0.1	13.4	8.8	20.5	0.9	4.9	1.0	5.1	136.9			136.9
Interfund Charges	2.8	1.1	0.0	0.0	0.0	1.0	0.1	0.0	0.0	1.5	0.7	3.4	10.6	22.1		32.7
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			0.0
Current Year Appropriation	195.4	282.7	340.5	329.3	259.1	265.9	228.5	243.2	737.0	368.9	261.2	265.5	3777.3	129.5	91.4	3998.1
Prior Yr. Expenditures against Encumbrances	48.6	23.4	13.7	7.8	3.4	2.6	3.6	5.1	3.2	2.1	0.9	1.4	115.8			
Prior Yr. Salaries & Vouchers Payable	57.8	63.7	26.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	148.1			
TOTAL DISBURSEMENTS	301.7	369.8	380.9	337.1	262.5	268.5	232.1	248.3	740.2	371.1	262.1	266.9	4041.2			
Excess (Def) of Receipts over Disbursements	(53.9)	(70.8)	(110.0)	(34.2)	(34.8)	(46.9)	62.7	294.7	(349.7)	128.9	109.4	(28.6)				
Opening Balance	373.4	319.5	423.7	313.7	279.6	244.7	197.9	260.6	555.3	205.6	334.5	268.9				
TRAN	0.0	175.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(175.0)	0.0				
CLOSING BALANCE	319.5	423.7	313.7	279.6	244.7	197.9	260.6	555.3	205.6	334.5	268.9	240.3				

CASH FLOW PROJECTIONS
 CONSOLIDATED CASH - ALL FUNDS - FY2016

OFFICE OF THE DIRECTOR OF FINANCE

Projection	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 29	March 31	April 30	May 31	June 30
General	319.5	423.7	313.7	279.6	244.7	197.9	260.6	555.3	205.6	334.5	268.9	240.3
Grants Revenue	(92.3)	0.2	(20.7)	(44.5)	(92.0)	(138.6)	(154.4)	(172.1)	(179.5)	(180.9)	(162.1)	(112.0)
Community Development	(5.5)	(4.3)	(3.0)	(1.6)	(3.2)	(1.3)	(4.0)	(4.1)	(6.3)	(2.8)	(3.2)	(6.0)
Vehicle Rental Tax	6.4	7.0	4.5	4.9	5.4	5.8	6.1	6.5	5.8	6.3	5.7	6.1
Hospital Assessment Fund	8.8	8.1	21.8	8.8	8.5	14.4	8.1	7.9	20.8	8.8	25.5	19.1
Housing Trust Fund	15.0	15.3	15.7	16.0	15.7	16.2	14.9	15.1	14.9	14.6	14.5	14.1
Other Funds	20.7	17.9	23.0	24.4	28.3	30.9	14.7	18.4	1.8	14.1	16.8	33.2
TOTAL OPERATING FUNDS	272.6	467.8	355.1	287.7	207.5	125.3	146.2	427.0	63.1	194.5	166.0	194.9
Capital Improvement	43.0	35.5	28.0	230.2	222.7	215.2	207.7	200.2	192.7	185.2	177.7	170.2
Industrial & Commercial Dev.	3.9	3.9	4.1	4.2	4.3	3.9	3.9	3.8	3.8	3.6	3.6	3.7
TOTAL CAPITAL FUNDS	46.9	39.4	32.1	234.3	226.9	219.0	211.5	203.9	196.4	188.8	181.3	173.9
TOTAL FUND EQUITY	319.6	507.2	387.2	522.0	434.4	344.3	357.7	631.0	259.5	383.3	347.3	368.7

City of Philadelphia
Fiscal Year 2016 Operating Budget
FY 2016-2020 Five Year Plan
General Fund Full-Time Positions

Department	Filled Positions 6/30/14	FY 2015 Adopted Budget	December 31, 2014 Actual	FY 2016 Proposed Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget
Atwater Kent Museum	3	4	3	4	4	4	4	4
Auditing	111	126	116	140	140	140	140	140
Board of Ethics	9	12	10	12	12	12	12	12
Board of Revision of Taxes	11	14	12	14	14	14	14	14
City Commissioners	84	98	90	98	98	98	98	98
City Council	169	195	182	195	195	195	195	195
City Planning Commission	30	32	30	32	32	32	32	32
City Representative	7	7	7	7	7	7	7	7
City Treasurer	14	14	13	16	16	16	16	16
Civil Service Commission	2	2	2	2	2	2	2	2
Commerce	27	27	19	34	33	33	33	33
<i>District Attorney Civilian</i>	447	448	459	449	449	449	449	449
<i>District Attorney Uniform</i>	17	15	13	15	15	15	15	15
District Attorney - Total	464	463	472	464	464	464	464	464
Finance	170	177	164	175	175	175	175	175
<i>Fire Civilian</i>	105	114	114	123	123	123	123	123
<i>Fire Uniform</i>	1,948	2,089	1,934	2,164	2,167	2,299	2,299	2,299
Fire - Total	2,053	2,203	2,048	2,287	2,290	2,422	2,422	2,422
First Judicial District	1,866	1,885	1,858	1,886	1,885	1,885	1,885	1,885
Fleet Management	264	283	264	287	287	287	287	287
Free Library	609	697	640	692	692	692	692	692
Historical Commission	6	6	5	6	6	6	6	6
Human Relations Commission	30	34	30	34	34	34	34	34
Human Services	382	451	439	449	449	449	449	449
Labor Relations	7	8	10	8	8	8	8	8
Law	146	152	146	154	160	160	160	160
Licenses & Inspections	296	353	326	384	421	425	425	425
L&I-Board of Building Standards	1	1	1	1	1	1	1	1
L&I-Board of L & I Review	2	2	2	2	2	2	2	2
L&I-Zoning Board of Adjustment	5	5	5	5	5	5	5	5
Managing Director	279	264	255	254	254	254	254	254
Mayor	44	46	50	41	41	41	41	41
Mayor's Office of Community Empowerment and Opportunity	0	0	0	0	0	0	0	0
Mayor's Office of Transportation and Utilities	13	14	12	13	13	13	13	13
Mural Arts Program	11	11	9	11	11	11	11	11
Office of Arts and Culture	2	2	2	3	3	3	3	3
Office of Behavioral Health and Intellectual disAbility	15	16	16	16	16	16	16	16
Office of Human Resources	79	92	81	91	91	91	91	91
Office of Innovation & Technology	259	305	256	295	299	299	299	299
Office of Inspector General	16	18	18	20	20	20	20	20
Office of Property Assessment	179	217	183	217	217	217	217	217
Office of Supportive Housing	154	159	140	159	159	159	159	159
Office of Sustainability	0	0	0	8	8	8	8	8
Parks & Recreation	600	701	607	706	706	706	706	706
<i>Police Civilian</i>	792	846	788	846	846	846	846	846
<i>Police Uniform</i>	6,303	6,525	6,232	6,525	6,525	6,525	6,525	6,525
Police - Total	7,095	7,371	7,020	7,371	7,371	7,371	7,371	7,371
Prisons	2,268	2,310	2,286	2,325	2,325	2,325	2,325	2,325
Procurement	47	50	45	51	51	51	51	51
Public Health	659	762	628	781	781	781	781	781
Public Property	133	159	138	159	159	159	159	159
Records	55	63	57	63	63	63	63	63
Register of Wills	62	63	64	63	63	63	63	63
Revenue	290	339	306	357	357	357	357	357
Sheriff	277	311	299	311	311	311	311	311
Streets	1,684	1,789	1,648	1,794	1,794	1,794	1,794	1,794
Youth Commission	2	2	1	2	2	2	2	2
TOTAL GENERAL FUND	20,991	22,315	21,015	22,499	22,547	22,683	22,683	22,683

Note: The Adopted and Proposed Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year.