

CITY OF PHILADELPHIA



FY2017 - FY2021 FIVE YEAR FINANCIAL PLAN

PER COUNCIL APPROVED BUDGET

JAMES F. KENNEY
MAYOR

City of Philadelphia

Five Year Financial Plan FY2017-2021

**SUMMARY OF OPERATIONS
FISCAL YEARS 2015 TO 2021**

(Amounts in Thousands)

| FUND | | | | | | | | |
|---|--|-------------------|---------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
| General | | | | | | | | |
| NO. | ITEM | FY 2015 Actual | FY 2016 Estimate | FY 2017 Adopted | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| OPERATIONS OF FISCAL YEAR | | | | | | | | |
| <u>REVENUES</u> | | | | | | | | |
| 1 | Taxes | 2,777,020 | 2,931,425 | 3,071,895 | 3,210,457 | 3,283,465 | 3,359,240 | 3,429,985 |
| 2 | Locally Generated Non-Tax Revenues | 294,395 | 293,066 | 287,291 | 280,020 | 281,091 | 281,886 | 282,318 |
| 3 | Revenue from Other Governments | 649,321 | 679,722 | 697,010 | 720,084 | 743,264 | 758,609 | 783,671 |
| 4 | Sub-Total | 3,720,736 | 3,904,213 | 4,056,196 | 4,210,561 | 4,307,820 | 4,399,734 | 4,495,974 |
| 5 | Revenue from Other Funds of City | 39,031 | 62,410 | 75,571 | 63,270 | 63,622 | 63,988 | 64,370 |
| 6 | Total Revenue and Other Sources | 3,759,767 | 3,966,623 | 4,131,767 | 4,273,831 | 4,371,442 | 4,463,723 | 4,560,344 |
| <u>OBLIGATIONS/APPROPRIATIONS</u> | | | | | | | | |
| 7 | Personal Services | 1,508,678 | 1,566,424 | 1,565,831 | 1,572,299 | 1,576,097 | 1,576,320 | 1,576,320 |
| 8 | Personal Services-Pensions | 558,269 | 619,145 | 635,510 | 663,526 | 683,944 | 700,441 | 705,520 |
| 9 | Personal Services-Other Employee Benefits | 541,273 | 559,481 | 594,284 | 617,619 | 642,021 | 667,980 | 695,315 |
| 10 | Sub-Total Employee Compensation | 2,608,220 | 2,745,050 | 2,795,625 | 2,853,444 | 2,902,062 | 2,944,741 | 2,977,155 |
| 11 | Purchase of Services | 810,574 | 847,798 | 896,926 | 931,675 | 914,711 | 926,142 | 950,964 |
| 12 | Materials, Supplies and Equipment | 90,558 | 100,959 | 109,128 | 103,497 | 107,909 | 107,959 | 107,959 |
| 13 | Contributions, Indemnities, and Taxes | 150,747 | 193,131 | 189,395 | 190,254 | 189,418 | 190,407 | 190,865 |
| 14 | Debt Service | 131,968 | 141,398 | 153,950 | 161,652 | 178,920 | 189,895 | 199,505 |
| 15 | Advances & Misc. Pmts. / Labor Obligations | 0 | 0 | 10,000 | 20,000 | 40,000 | 60,000 | 70,000 |
| 16 | Sub-Total | 3,792,067 | 4,028,336 | 4,155,024 | 4,260,522 | 4,333,020 | 4,419,144 | 4,496,448 |
| 17 | Payments to Other Funds | 39,448 | 32,715 | 32,064 | 33,944 | 35,471 | 37,078 | 38,768 |
| 18 | Total - Obligations | 3,831,515 | 4,061,051 | 4,187,088 | 4,294,466 | 4,368,491 | 4,456,222 | 4,535,216 |
| 19 | Oper.Surplus (Deficit) for Fiscal Year | (71,748) | (94,428) | (55,321) | (20,635) | 2,951 | 7,501 | 25,128 |
| 20 | Prior Year Adjustments: | | | | | | | |
| 21 | Other Adjustments | 21,144 | 19,000 | 19,500 | 19,500 | 19,500 | 19,500 | 19,500 |
| 22 | Total Prior Year Adjustments | 21,144 | 19,000 | 19,500 | 19,500 | 19,500 | 19,500 | 19,500 |
| 23 | Adjusted Oper. Surplus/ (Deficit) | (50,604) | (75,428) | (35,821) | (1,135) | 22,451 | 27,001 | 44,628 |
| <u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u> | | | | | | | | |
| Fund Balance Available for Appropriation | | | | | | | | |
| 24 | June 30 of Prior Fiscal Year | 202,135 | 151,531 | 76,103 | 40,282 | 39,148 | 61,599 | 88,599 |
| Fund Balance Available for Appropriation | | | | | | | | |
| 25 | June 30 | 151,531 | 76,103 | 40,282 | 39,148 | 61,599 | 88,599 | 133,228 |

| City of Philadelphia | | SUPPORTING REVENUE SCHEDULES | | | | | | |
|--------------------------------------|--|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Five Year Financial Plan FY2017-2021 | | FISCAL YEARS 2015 TO 2021 | | | | | | |
| | | (Amounts in Thousands) | | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Taxes | | | | | | | | |
| NO. | AGENCY AND REVENUE SOURCE | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | A. Real Property | | | | | | | |
| 1 | 1. Current | 493,099 | 524,416 | 537,898 | 545,594 | 565,698 | 586,241 | 608,050 |
| 2 | 2. Prior | 43,350 | 48,954 | 57,023 | 57,364 | 57,328 | 57,328 | 57,328 |
| 3 | Subtotal | 536,449 | 573,370 | 594,921 | 602,958 | 623,026 | 643,569 | 665,378 |
| | B. Wage and Earnings | | | | | | | |
| 4 | 1. Current | 1,318,753 | 1,373,011 | 1,411,069 | 1,455,991 | 1,476,430 | 1,493,684 | 1,510,413 |
| 5 | 2. Prior | 7,094 | 6,500 | 7,033 | 7,224 | 7,224 | 7,224 | 7,224 |
| 6 | Subtotal | 1,325,847 | 1,379,511 | 1,418,102 | 1,463,215 | 1,483,654 | 1,500,908 | 1,517,637 |
| | C. Business Taxes | | | | | | | |
| 7 | 1. Business Income & Receipts | 438,235 | 435,207 | 441,568 | 445,698 | 455,130 | 467,582 | 476,925 |
| | 2. Net Profits | | | | | | | |
| 8 | a. Current | 14,692 | 19,820 | 21,418 | 21,614 | 21,541 | 21,434 | 21,340 |
| 9 | b. Prior | 6,464 | 3,000 | 3,083 | 3,116 | 3,116 | 3,116 | 3,116 |
| 10 | Subtotal | 21,156 | 22,820 | 24,501 | 24,730 | 24,657 | 24,550 | 24,456 |
| 11 | Total, Business Taxes | 459,391 | 458,027 | 466,069 | 470,428 | 479,787 | 492,132 | 501,381 |
| | D. Other Taxes | | | | | | | |
| 12 | 1. Sales | 134,729 | 143,817 | 148,739 | 154,141 | 159,581 | 165,111 | 170,630 |
| 13 | 2. Sales (Pension) | 0 | 8,817 | 13,740 | 19,142 | 39,580 | 45,112 | 50,629 |
| 14 | 3. Sales (Debt Service) | 14,729 | 15,000 | 15,000 | 15,000 | 0 | 0 | 0 |
| 15 | 4. Amusement | 19,005 | 19,617 | 20,543 | 21,681 | 23,030 | 24,439 | 25,856 |
| 16 | 5. Real Property Transfer | 203,370 | 237,527 | 249,608 | 269,125 | 276,473 | 285,956 | 293,162 |
| 17 | 6. Parking | 79,706 | 91,911 | 95,128 | 98,457 | 101,903 | 105,470 | 109,161 |
| 18 | 7. Smokeless Tobacco Tax | 749 | 753 | 757 | 760 | 764 | 768 | 772 |
| 19 | 8. Other | 3,045 | 3,075 | 3,106 | 3,137 | 3,169 | 3,200 | 3,232 |
| 20 | Subtotal | 455,333 | 520,517 | 546,620 | 581,444 | 604,499 | 630,056 | 653,442 |
| | E. Sugary Drink Tax | | | | | | | |
| 21 | 1. Current | 0 | 0 | 46,183 | 92,412 | 92,499 | 92,575 | 92,147 |
| 22 | Total Taxes | 2,777,020 | 2,931,425 | 3,071,895 | 3,210,457 | 3,283,465 | 3,359,240 | 3,429,985 |

| City of Philadelphia | | SUPPORTING REVENUE SCHEDULES | | | | | | |
|--------------------------------------|---|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Five Year Financial Plan FY2017-2021 | | FISCAL YEARS 2015 TO 2021 | | | | | | |
| | | (Amounts in Thousands) | | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Office of Innovation & Technology</u> | | | | | | | |
| 1 | Cable Franchise Fees | 21,930 | 22,788 | 24,867 | 23,236 | 24,363 | 23,693 | 23,925 |
| 2 | Telephone Commissions | 1,651 | 675 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 3 | Other | 469 | 235 | 235 | 235 | 235 | 235 | 235 |
| 4 | Subtotal | 24,050 | 23,698 | 26,602 | 24,971 | 26,098 | 25,428 | 25,660 |
| | <u>Mavor</u> | | | | | | | |
| 5 | Other | 47 | 21 | 3 | 3 | 3 | 3 | 3 |
| | <u>Managing Director</u> | | | | | | | |
| 6 | Other | 893 | 10,000 | 4,600 | 600 | 600 | 600 | 600 |
| | <u>Police</u> | | | | | | | |
| 7 | Prior Year Reimb.- Special Services | 4,100 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 8 | Carry Arms Fees | 164 | 150 | 150 | 150 | 150 | 150 | 150 |
| 9 | Witness & Jury Fees | 60 | 70 | 70 | 70 | 70 | 70 | 70 |
| 10 | Other | 868 | 1,550 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 |
| 11 | Subtotal | 5,192 | 4,770 | 4,270 | 4,270 | 4,270 | 4,270 | 4,270 |
| | <u>Streets</u> | | | | | | | |
| 12 | Survey Charges | 625 | 629 | 879 | 829 | 879 | 879 | 879 |
| 13 | Streets Issued Permits | 4,762 | 4,750 | 4,750 | 4,750 | 4,750 | 4,750 | 4,750 |
| 14 | Prior Year Reimbursements | 17 | 25 | 25 | 25 | 25 | 25 | 25 |
| 15 | Collection Fee - Housing Authority | 1,351 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 16 | Disposal of Salvage (Recyclables) | 866 | 4 | 0 | 0 | 0 | 0 | 0 |
| 17 | Right of Way Fees | 1,123 | 90 | 3,790 | 2,690 | 2,690 | 2,690 | 2,690 |
| 18 | Commercial Property Collection Fee | 14,523 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 |
| 19 | Other | 658 | 800 | 800 | 800 | 800 | 800 | 800 |
| 20 | Subtotal | 23,925 | 23,798 | 27,744 | 26,594 | 26,644 | 26,644 | 26,644 |
| | <u>Fire</u> | | | | | | | |
| 21 | Emergency Medical Services | 35,783 | 42,300 | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| 22 | Other | 920 | 950 | 950 | 950 | 950 | 950 | 950 |
| 23 | Subtotal | 36,703 | 43,250 | 39,950 | 39,950 | 39,950 | 39,950 | 39,950 |
| | <u>Public Health</u> | | | | | | | |
| 24 | Payments for Patient Care (HC's) | 6,478 | 7,960 | 7,960 | 7,960 | 7,960 | 7,960 | 7,960 |
| 25 | Pharmacy Fees | 1,897 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 26 | Environment User Fees | 2,110 | 2,140 | 2,140 | 2,140 | 2,140 | 2,140 | 2,140 |
| 27 | Other | 562 | 500 | 500 | 500 | 500 | 500 | 500 |
| 28 | Subtotal | 11,047 | 12,600 | 12,600 | 12,600 | 12,600 | 12,600 | 12,600 |

| City of Philadelphia | | SUPPORTING REVENUE SCHEDULES | | | | | | |
|--------------------------------------|--|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Five Year Financial Plan FY2017-2021 | | FISCAL YEARS 2015 TO 2021 | | | | | | |
| | | (Amounts in Thousands) | | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Parks & Recreation</u> | | | | | | | |
| 29 | Other Leases | 17 | 60 | 60 | 60 | 60 | 60 | 60 |
| 30 | Rent from Land, Real Estate | 43 | 80 | 80 | 80 | 80 | 80 | 80 |
| 31 | Permits | 1,292 | 1,254 | 1,254 | 1,254 | 1,254 | 1,254 | 1,254 |
| 32 | Other | 558 | 375 | 375 | 375 | 375 | 375 | 375 |
| 33 | Subtotal | 1,910 | 1,769 | 1,769 | 1,769 | 1,769 | 1,769 | 1,769 |
| | <u>Public Property</u> | | | | | | | |
| 34 | Rent from Real Estate | 439 | 650 | 650 | 650 | 650 | 650 | 650 |
| 35 | PATCO Lease Payment | 3,281 | 3,290 | 3,425 | 3,485 | 3,550 | 3,615 | 3,615 |
| 36 | Sale/Lease of Capital Assets | 1,464 | 4,900 | 5,250 | 1,250 | 1,250 | 1,250 | 1,250 |
| 37 | Sale of Love Park Garage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 38 | Commission from Other Leases | 2,115 | 2,300 | 2,500 | 2,700 | 2,800 | 3,000 | 3,000 |
| 39 | Prior Year Refunds & Reimbursements | 2,542 | 3,370 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| 40 | Other | 42 | 50 | 50 | 50 | 50 | 50 | 50 |
| 41 | Subtotal | 9,883 | 14,560 | 13,475 | 9,735 | 9,900 | 10,165 | 10,165 |
| | <u>Human Services</u> | | | | | | | |
| 42 | Payments for Child Care - S.S.I. | 3,263 | 4,250 | 4,250 | 4,250 | 4,250 | 4,250 | 4,250 |
| 43 | Other | 180 | 100 | 100 | 100 | 100 | 100 | 100 |
| 44 | Subtotal | 3,443 | 4,350 | 4,350 | 4,350 | 4,350 | 4,350 | 4,350 |
| | <u>Philadelphia Prisons</u> | | | | | | | |
| 45 | Work Release | 69 | 100 | 100 | 100 | 100 | 100 | 100 |
| 46 | Inmate Account Fees | 290 | 325 | 325 | 325 | 325 | 325 | 325 |
| 47 | Other | 10 | 25 | 25 | 25 | 25 | 25 | 25 |
| 48 | Subtotal | 369 | 450 | 450 | 450 | 450 | 450 | 450 |
| | <u>Office of Supportive Housing</u> | | | | | | | |
| 49 | Payments for Patient Care | 769 | 750 | 750 | 750 | 750 | 750 | 750 |
| 50 | Other | 1 | 400 | 20 | 20 | 20 | 20 | 20 |
| 51 | Subtotal | 770 | 1,150 | 770 | 770 | 770 | 770 | 770 |
| | <u>Fleet Management</u> | | | | | | | |
| 52 | Sale of Vehicles | 278 | 275 | 275 | 275 | 275 | 275 | 275 |
| 53 | Fuel and Warranty Reimbursements | 4,032 | 2,500 | 3,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 54 | Other | 297 | 300 | 300 | 300 | 300 | 300 | 300 |
| 55 | Subtotal | 4,607 | 3,075 | 3,575 | 4,575 | 4,575 | 4,575 | 4,575 |

| City of Philadelphia | | SUPPORTING REVENUE SCHEDULES | | | | | | |
|--------------------------------------|--|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Five Year Financial Plan FY2017-2021 | | FISCAL YEARS 2015 TO 2021 | | | | | | |
| | | (Amounts in Thousands) | | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Licenses and Inspections</u> | | | | | | | |
| 56 | Amusement | 22 | 25 | 25 | 25 | 25 | 25 | 25 |
| 57 | Health and Sanitation | 16,249 | 17,350 | 17,400 | 17,500 | 17,500 | 17,500 | 17,500 |
| 58 | Police and Fire Protection | 578 | 875 | 875 | 875 | 875 | 875 | 875 |
| 59 | Street Use | 2,765 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 |
| 60 | Professional & Occupational | 1,191 | 800 | 800 | 800 | 800 | 800 | 800 |
| 61 | Building Structure & Equipment | 24,524 | 24,851 | 25,101 | 25,351 | 25,351 | 25,351 | 25,351 |
| 62 | Business | 953 | 200 | 200 | 200 | 200 | 200 | 200 |
| 63 | Other Licenses & Permits | 116 | 160 | 175 | 175 | 175 | 175 | 175 |
| 64 | Code Violation Fines | 1,020 | 1,125 | 1,125 | 1,125 | 1,125 | 1,125 | 1,125 |
| 65 | Other | 5,537 | 5,725 | 5,725 | 5,725 | 5,725 | 5,725 | 5,725 |
| 66 | Subtotal | 52,955 | 54,011 | 54,326 | 54,676 | 54,676 | 54,676 | 54,676 |
| | <u>Zoning Board of Adjustment</u> | | | | | | | |
| 67 | Zoning Permits | 255 | 350 | 350 | 350 | 350 | 350 | 350 |
| 68 | Accelerated Review Fees | 192 | 260 | 260 | 260 | 260 | 260 | 260 |
| 69 | Subtotal | 447 | 610 | 610 | 610 | 610 | 610 | 610 |
| | <u>Records</u> | | | | | | | |
| 70 | Recording of Legal Instrument Fees | 11,347 | 11,500 | 12,000 | 12,500 | 12,950 | 12,950 | 12,950 |
| 71 | Preparation of Records | 332 | 400 | 400 | 400 | 400 | 400 | 400 |
| 72 | Commission on Tax Stamps | 691 | 450 | 450 | 450 | 450 | 450 | 450 |
| 73 | Accident Investigation Reports | 1,255 | 1,200 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| 74 | Document Technology Fee | 2,102 | 2,450 | 2,450 | 2,450 | 2,450 | 2,450 | 2,450 |
| 75 | Other | 567 | 700 | 700 | 700 | 700 | 700 | 700 |
| 76 | Subtotal | 16,294 | 16,700 | 17,800 | 18,300 | 18,750 | 18,750 | 18,750 |
| | <u>Director of Finance</u> | | | | | | | |
| 77 | Prior Year Refunds | 28,252 | 200 | 200 | 200 | 200 | 200 | 200 |
| 78 | SWEEP Fines | 4,898 | 5,100 | 5,375 | 5,375 | 5,375 | 5,375 | 5,375 |
| 79 | Burglar Alarm Licenses | 2,984 | 2,800 | 2,965 | 2,965 | 2,965 | 2,965 | 2,965 |
| 80 | False Alarm Fines | 1,907 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 |
| 81 | Reimbursements - Other | 5,803 | 4,585 | 3,785 | 4,585 | 3,785 | 4,585 | 4,585 |
| 82 | Reimbursement - Prescription Program | 1,973 | 3,300 | 2,250 | 2,250 | 2,250 | 2,250 | 2,250 |
| 83 | Health Benefit Charges | 1,561 | 1,700 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 |
| 84 | Other | (3,020) | 610 | 10 | 10 | 10 | 10 | 10 |
| 85 | Subtotal | 44,358 | 20,205 | 18,245 | 19,045 | 18,245 | 19,045 | 19,045 |

| City of Philadelphia | | SUPPORTING REVENUE SCHEDULES | | | | | | |
|--------------------------------------|------------------------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Five Year Financial Plan FY2017-2021 | | FISCAL YEARS 2015 TO 2021 | | | | | | |
| | | (Amounts in Thousands) | | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | Revenue | | | | | | | |
| 86 | Miscellaneous Fines | 235 | 75 | 75 | 75 | 75 | 75 | 75 |
| 87 | Non-Profit Org. Voluntary Payments | 2,536 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| 88 | Casino Settlement Payments | 3,411 | 1,578 | 1,578 | 1,578 | 1,057 | 1,057 | 1,057 |
| 89 | Other | 364 | 650 | 650 | 650 | 650 | 650 | 650 |
| 90 | Subtotal | 6,546 | 4,903 | 4,903 | 4,903 | 4,382 | 4,382 | 4,382 |
| | Procurement | | | | | | | |
| 91 | Performance Bonds | 15 | 10 | 110 | 110 | 110 | 110 | 110 |
| 92 | Master Performance Bonds | 58 | 30 | 30 | 30 | 30 | 30 | 30 |
| 93 | Bid Application Fees etc. | 135 | 110 | 110 | 110 | 110 | 110 | 110 |
| 94 | Other | 153 | 144 | 144 | 144 | 144 | 144 | 144 |
| 95 | Subtotal | 361 | 294 | 394 | 394 | 394 | 394 | 394 |
| | City Treasurer | | | | | | | |
| 96 | Interest Earnings | 634 | 3,800 | 1,500 | 1,700 | 1,900 | 1,900 | 1,900 |
| 97 | Other | 598 | 600 | 600 | 600 | 600 | 600 | 600 |
| 98 | Subtotal | 1,232 | 4,400 | 2,100 | 2,300 | 2,500 | 2,500 | 2,500 |
| | Commerce | | | | | | | |
| 99 | Other | 248 | 302 | 302 | 302 | 302 | 302 | 302 |
| | Law | | | | | | | |
| 100 | Legal Fees & Charges | 224 | 250 | 250 | 250 | 250 | 250 | 250 |
| 101 | Court Awarded Damages | 31 | 100 | 100 | 100 | 100 | 100 | 100 |
| 102 | Other | 71 | 50 | 50 | 50 | 50 | 50 | 50 |
| 103 | Subtotal | 326 | 400 | 400 | 400 | 400 | 400 | 400 |
| | Board of Ethics | | | | | | | |
| 104 | Other | 76 | 115 | 15 | 15 | 15 | 15 | 15 |
| | Inspector General | | | | | | | |
| 105 | Other | 579 | 85 | 0 | 0 | 0 | 0 | 0 |
| | City Planning Commission | | | | | | | |
| 106 | Other | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| | Free Library | | | | | | | |
| 107 | Library Fees & Fines | 299 | 277 | 277 | 277 | 277 | 277 | 277 |
| 108 | Other | 648 | 965 | 1,207 | 1,207 | 1,207 | 1,207 | 1,207 |
| 109 | Subtotal | 947 | 1,242 | 1,484 | 1,484 | 1,484 | 1,484 | 1,484 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2017-2021

FISCAL YEARS 2015 TO 2021

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------------|---|----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Personnel</u> | | | | | | | |
| 110 | Other | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| | <u>Office of Property Assessment</u> | | | | | | | |
| 111 | Other | 46 | 2 | 2 | 2 | 2 | 2 | 2 |
| | <u>Auditing</u> | | | | | | | |
| 112 | Other | 29 | 0 | 0 | 0 | 0 | 0 | 0 |
| | <u>Board of Revision of Taxes</u> | | | | | | | |
| 113 | Other | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| | <u>Register of Wills</u> | | | | | | | |
| 114 | Court Costs, Fees & Charges | 625 | 700 | 700 | 700 | 700 | 700 | 700 |
| 115 | Recording Fees | 2,262 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| 116 | Other | 753 | 800 | 800 | 800 | 800 | 800 | 800 |
| 117 | Subtotal | 3,640 | 3,700 | 3,700 | 3,700 | 3,700 | 3,700 | 3,700 |
| | <u>District Attorney</u> | | | | | | | |
| 118 | Other | 6 | 2 | 2 | 2 | 2 | 2 | 2 |
| | <u>Sheriff</u> | | | | | | | |
| 119 | Sheriff Fees | 6,264 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 120 | Commission Fees | 4,761 | 5,400 | 5,246 | 5,246 | 5,246 | 5,246 | 5,246 |
| 121 | Other | 48 | 50 | 50 | 50 | 50 | 50 | 50 |
| 122 | Subtotal | 11,073 | 9,950 | 9,796 | 9,796 | 9,796 | 9,796 | 9,796 |
| | <u>City Commissioners</u> | | | | | | | |
| 123 | Other | 91 | 25 | 25 | 25 | 25 | 25 | 25 |
| | <u>1st Judicial District - Clerk of Courts</u> | | | | | | | |
| 124 | Other Fines | 195 | 350 | 350 | 350 | 350 | 350 | 350 |
| 125 | Court Costs, Fees & Charges | 1,655 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 |
| 126 | Bail Forfeited | 805 | 600 | 600 | 600 | 600 | 600 | 600 |
| 127 | Cash Bail Fees | 3,656 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 128 | Other | 0 | 125 | 125 | 125 | 125 | 125 | 125 |
| 129 | Subtotal | 6,311 | 6,325 | 6,325 | 6,325 | 6,325 | 6,325 | 6,325 |
| | <u>1st Judicial District - Traffic Court</u> | | | | | | | |
| 130 | Traffic Court Fines | 6,421 | 6,000 | 6,400 | 6,800 | 7,200 | 7,600 | 7,800 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2017-2021

FISCAL YEARS 2015 TO 2021

(Amounts in Thousands)

FUND

General

REVENUE

Locally Generated Non - Tax

| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
|-----|--|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | 1st Judicial District - CP & Mun. Court | | | | | | | |
| 131 | Court Costs, Fees & Charges | 18,063 | 18,250 | 18,250 | 18,250 | 18,250 | 18,250 | 18,250 |
| 132 | Other Fines | 983 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 133 | Other | 285 | 550 | 550 | 550 | 550 | 550 | 550 |
| 134 | Subtotal | 19,331 | 20,300 | 20,300 | 20,300 | 20,300 | 20,300 | 20,300 |
| 135 | Other Adjustments | 237 | 0 | 0 | 0 | 0 | 0 | 0 |
| 136 | Total Locally Generated Non-Tax | 294,395 | 293,066 | 287,291 | 280,020 | 281,091 | 281,886 | 282,318 |

| City of Philadelphia | | | SUPPORTING REVENUE SCHEDULES | | | | | |
|--------------------------------------|--|-------------------|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Five Year Financial Plan FY2017-2021 | | | FISCAL YEARS 2015 TO 2021 | | | | | |
| | | | (Amounts in Thousands) | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Governments | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Managing Director</u> | | | | | | | |
| | Federal: | | | | | | | |
| 1 | Emergency Management | 202 | 202 | 202 | 202 | 202 | 202 | 202 |
| | State: | | | | | | | |
| 2 | Special Event - Reimbursement | 0 | 0 | 4,000 | 0 | 0 | 0 | 0 |
| 3 | Subtotal | 202 | 202 | 4,202 | 202 | 202 | 202 | 202 |
| | <u>Police</u> | | | | | | | |
| | State: | | | | | | | |
| 4 | Police Training - Reimbursement | 549 | 1,730 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| | <u>Streets</u> | | | | | | | |
| | Federal: | | | | | | | |
| 5 | Highways | 1,191 | 185 | 350 | 350 | 350 | 350 | 350 |
| 6 | Bridge Design | 290 | 215 | 215 | 215 | 215 | 215 | 215 |
| 7 | Delaware Valley Reg. Planning Comm. | 151 | 185 | 185 | 185 | 185 | 185 | 185 |
| | State: | | | | | | | |
| 8 | Snow Removal | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 9 | PennDot Bridge Design | 195 | 50 | 50 | 50 | 50 | 50 | 50 |
| 10 | PennDot Highways | 0 | 0 | 25 | 25 | 25 | 25 | 25 |
| 11 | Subtotal | 4,327 | 3,135 | 3,325 | 3,325 | 3,325 | 3,325 | 3,325 |
| | <u>Public Health</u> | | | | | | | |
| | Federal: | | | | | | | |
| 12 | Medicare - Outpatient / HC's | 1,770 | 1,465 | 2,124 | 2,124 | 2,124 | 2,124 | 2,124 |
| 13 | Medicare - PNH | 1,409 | 1,265 | 1,476 | 1,476 | 1,476 | 1,476 | 1,476 |
| 14 | Medical Assistance - Outpatient / HC's | 7,681 | 5,269 | 5,092 | 5,092 | 5,092 | 5,092 | 5,092 |
| 15 | Medical Assistance - PNH | 16,561 | 20,546 | 20,528 | 20,528 | 20,528 | 20,528 | 20,528 |
| 16 | Summer Food Inspection | 0 | 60 | 60 | 60 | 60 | 60 | 60 |
| | State: | | | | | | | |
| 17 | County Health | 9,230 | 11,200 | 9,706 | 9,706 | 9,706 | 9,706 | 9,706 |
| 18 | Medical Assistance - Outpatient / HC's | 6,581 | 4,020 | 4,166 | 4,166 | 4,166 | 4,166 | 4,166 |
| 19 | Medical Assistance - PNH | 13,227 | 16,767 | 16,768 | 16,768 | 16,768 | 16,768 | 16,768 |
| 20 | Subtotal | 56,459 | 60,592 | 59,920 | 59,920 | 59,920 | 59,920 | 59,920 |
| | <u>Public Property</u> | | | | | | | |
| | Other Governments: | | | | | | | |
| 21 | PGW Rental | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| | <u>Philadelphia Prisons</u> | | | | | | | |
| | Federal: | | | | | | | |
| 22 | SSA Prisoner Incentive Payments | 447 | 480 | 480 | 480 | 480 | 480 | 480 |
| 23 | State Criminal Alien Assist. Program | 124 | 125 | 125 | 125 | 125 | 125 | 125 |
| 24 | Subtotal | 571 | 605 | 605 | 605 | 605 | 605 | 605 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2017-2021

FISCAL YEARS 2015 TO 2021

(Amounts in Thousands)

| FUND | | | | | | | | |
|---------------------------------------|---|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Governments | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Director of Finance</u> | | | | | | | |
| | Federal: | | | | | | | |
| 25 | Medicare Part D-Retirees | 54 | 200 | 200 | 200 | 200 | 200 | 200 |
| | State: | | | | | | | |
| 26 | Pension Aid - State Act 205 | 69,386 | 70,552 | 69,900 | 69,900 | 69,900 | 69,900 | 69,900 |
| 27 | Juror Fee Reimbursement | 184 | 500 | 500 | 500 | 500 | 500 | 500 |
| 28 | State Police Fines (Phila. County) | 533 | 700 | 700 | 700 | 700 | 700 | 700 |
| 29 | Wage Tax Relief Funding | 86,283 | 86,277 | 86,277 | 86,277 | 86,277 | 86,277 | 86,277 |
| 30 | Gaming - Local Share Assessment | 3,790 | 3,805 | 4,328 | 6,194 | 6,194 | 6,194 | 6,194 |
| | Other Governments: | | | | | | | |
| 31 | PATCO Community Impact Fund | 75 | 75 | 75 | 75 | 75 | 75 | 75 |
| 32 | PAID - Parametric Garage | 604 | 450 | 475 | 500 | 500 | 500 | 500 |
| 33 | Reimbursement - Education Costs | 1,500 | 1,000 | 0 | 0 | 0 | 0 | 0 |
| 34 | Subtotal | 162,409 | 163,559 | 162,455 | 164,346 | 164,346 | 164,346 | 164,346 |
| | <u>Revenue</u> | | | | | | | |
| | Federal: | | | | | | | |
| 35 | Reimb. - PILOT | 0 | 10 | 3 | 3 | 3 | 3 | 3 |
| 36 | Tinicum Wildlife Preserve | 5 | 2 | 2 | 2 | 2 | 2 | 2 |
| | Other Governments: | | | | | | | |
| 37 | PPA - Parking/Violations/Fines (on St.) | 38,045 | 38,806 | 39,582 | 40,374 | 41,181 | 42,005 | 42,845 |
| 38 | Burlington County Bridge Comm. | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| 39 | Subtotal | 38,057 | 38,825 | 39,594 | 40,386 | 41,193 | 42,017 | 42,857 |
| | <u>City Treasurer</u> | | | | | | | |
| | State: | | | | | | | |
| 40 | Retail Liquor License | 1,100 | 1,147 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| 41 | Public Utility Tax Refund | 3,809 | 3,809 | 3,809 | 3,809 | 3,809 | 3,809 | 3,809 |
| 42 | Subtotal | 4,909 | 4,956 | 4,909 | 4,909 | 4,909 | 4,909 | 4,909 |
| | <u>Commission on Human Relations</u> | | | | | | | |
| | Federal: | | | | | | | |
| 43 | Deferred EEOC Cases | 110 | 136 | 125 | 125 | 125 | 125 | 125 |
| | <u>District Attorney</u> | | | | | | | |
| | State: | | | | | | | |
| 44 | Reimbursement - DA Salary | 121 | 114 | 114 | 114 | 114 | 114 | 114 |

| City of Philadelphia | | SUPPORTING REVENUE SCHEDULES | | | | | | |
|---------------------------------------|---|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Five Year Financial Plan FY2017-2021 | | FISCAL YEARS 2015 TO 2021 | | | | | | |
| | | (Amounts in Thousands) | | | | | | |
| FUND | | | | | | | | |
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Governments | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>1st Judicial District</u> | | | | | | | |
| | Federal: | | | | | | | |
| 45 | Title IV-E | 25 | 200 | 200 | 200 | 200 | 200 | 200 |
| | State: | | | | | | | |
| 46 | Intensive Probation - Adult | 3,883 | 3,650 | 3,650 | 3,650 | 3,650 | 3,650 | 3,650 |
| 47 | Intensive Probation - Juvenile | 1,232 | 1,232 | 1,232 | 1,232 | 1,232 | 1,232 | 1,232 |
| 48 | Reimbursement - Court Costs | 9,886 | 10,075 | 10,075 | 10,075 | 10,075 | 10,075 | 10,075 |
| 49 | Reimbursement - Attorney Fees | 84 | 82 | 82 | 82 | 82 | 82 | 82 |
| 50 | Subtotal | 15,110 | 15,239 | 15,239 | 15,239 | 15,239 | 15,239 | 15,239 |
| 51 | PICA City Account | 346,474 | 370,346 | 384,722 | 409,113 | 431,486 | 446,007 | 470,229 |
| | <u>Totals</u> | | | | | | | |
| 52 | Federal | 30,020 | 30,545 | 31,367 | 31,367 | 31,367 | 31,367 | 31,367 |
| 53 | State | 212,573 | 218,210 | 220,782 | 218,648 | 218,648 | 218,648 | 218,648 |
| 54 | Other Governments | 58,231 | 58,338 | 58,139 | 58,956 | 59,763 | 60,587 | 61,427 |
| 55 | PICA Funding | 346,474 | 370,346 | 384,722 | 409,113 | 431,486 | 446,007 | 470,229 |
| 56 | Other Authorized Adjustments | 2,023 | 2,283 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 57 | Total, Revenue From Other Govts. | 649,321 | 679,722 | 697,010 | 720,084 | 743,264 | 758,609 | 783,671 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2017-2021

FISCAL YEARS 2015 TO 2021

(Amounts in Thousands)

| FUND | | | | | | | | |
|-----------------------------------|--|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Funds | | | | | | | | |
| No. | Agency and Revenue Source | FY 2015 Actual | FY 2016 Estimate | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| <u>Water Fund</u> | | | | | | | | |
| 1 | Services performed & costs borne by General Fund | 6,245 | 6,622 | 6,929 | 7,249 | 7,584 | 7,934 | 8,299 |
| 2 | Excess interest on Sinking Fund reserve | 746 | 800 | 900 | 1,000 | 1,000 | 1,000 | 1,000 |
| 3 | Sub-total | 6,991 | 7,422 | 7,829 | 8,249 | 8,584 | 8,934 | 9,299 |
| <u>Aviation Fund</u> | | | | | | | | |
| 4 | Services performed & costs borne by General Fund | 3,264 | 3,280 | 3,297 | 3,313 | 3,330 | 3,346 | 3,363 |
| <u>Grants Revenue Fund</u> | | | | | | | | |
| 5 | Services performed & costs borne by General Fund | 767 | 750 | 750 | 750 | 750 | 750 | 750 |
| 6 | HAVA Grant reimbursement | 38 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7 | 911 Surcharge | 23,786 | 44,503 | 57,240 | 44,503 | 44,503 | 44,503 | 44,503 |
| 8 | Sub-total | 24,591 | 45,253 | 57,990 | 45,253 | 45,253 | 45,253 | 45,253 |
| <u>Other Funds</u> | | | | | | | | |
| 9 | Services performed & costs borne by General Fund | 4,185 | 6,455 | 6,455 | 6,455 | 6,455 | 6,455 | 6,455 |
| 10 | Total Revenue from Other Funds | 39,031 | 62,410 | 75,571 | 63,270 | 63,622 | 63,988 | 64,370 |

**City of Philadelphia
General Fund
FY 2017- 2021 Five Year Financial Plan
Summary by Class**

| <u>Expenditure Class</u> | FY 2015 | FY 2016 | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Actual | Budget | Estimate | Budget | Estimate | Estimate | Estimate | Estimate |
| Class 100 - Wages | 1,508,678,147 | 1,534,426,099 | 1,566,424,169 | 1,565,831,450 | 1,572,299,048 | 1,576,097,048 | 1,576,320,088 | 1,576,320,088 |
| Class 100 - Benefits | 1,099,541,937 | 1,172,182,395 | 1,178,626,117 | 1,229,793,961 | 1,281,145,005 | 1,325,964,913 | 1,368,421,024 | 1,400,834,710 |
| Class 200 - Contracts / Leases | 810,573,820 | 832,668,004 | 847,797,414 | 896,925,892 | 931,674,849 | 914,710,429 | 926,141,793 | 950,963,835 |
| Class 300/400 - Supplies, Equipment | 90,558,633 | 97,082,184 | 100,958,553 | 109,127,541 | 103,497,275 | 107,909,125 | 107,959,025 | 107,959,025 |
| Class 500 - Indemnities / Contributions | 150,746,909 | 187,630,973 | 193,130,973 | 189,394,917 | 190,253,664 | 189,417,915 | 190,406,825 | 190,865,254 |
| Class 700 - Debt Service | 131,968,290 | 141,398,213 | 141,398,213 | 153,950,119 | 161,652,070 | 178,920,370 | 189,895,353 | 199,504,972 |
| Class 800 - Payments to Other Funds | 39,447,601 | 32,715,032 | 32,715,032 | 32,064,020 | 33,943,634 | 35,471,373 | 37,078,101 | 38,768,156 |
| Class 900 - Advances / Misc. Payments | 0 | 100 | 100 | 10,000,100 | 20,000,100 | 40,000,100 | 60,000,100 | 70,000,100 |
| Total | 3,831,515,337 | 3,998,103,000 | 4,061,050,571 | 4,187,088,000 | 4,294,465,645 | 4,368,491,273 | 4,456,222,309 | 4,535,216,140 |

City of Philadelphia
FY 2017 - 2021 Five Year Financial Plan
General Fund
Summary by Department

| Department | FY 2015 Actual | FY 2016 Budget | FY 2016 Estimate | FY 2017 Budget | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
|---|-------------------|-------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Art Museum Subsidy | 2,585,000 | 2,550,000 | 2,550,000 | 2,550,000 | 2,550,000 | 2,550,000 | 2,550,000 | 2,550,000 |
| Atwater Kent Museum | 230,906 | 293,498 | 293,498 | 294,817 | 294,817 | 294,817 | 294,817 | 294,817 |
| Auditing | 8,271,589 | 8,295,335 | 8,615,335 | 8,431,962 | 8,431,962 | 8,431,962 | 8,431,962 | 8,431,962 |
| Board of Ethics | 898,226 | 1,066,989 | 1,066,989 | 1,071,403 | 1,071,403 | 1,071,403 | 1,071,403 | 1,071,403 |
| Board of Revision of Taxes | 1,035,977 | 855,554 | 855,554 | 955,554 | 925,554 | 925,554 | 925,554 | 925,554 |
| City Commissioners | 9,219,448 | 9,663,243 | 9,838,243 | 10,039,785 | 9,677,785 | 9,156,785 | 9,337,785 | 9,337,785 |
| City Council | 14,635,452 | 41,725,293 | 16,725,293 | 16,725,293 | 16,725,293 | 16,725,293 | 16,725,293 | 16,725,293 |
| City Planning Commission | 2,278,413 | 2,504,778 | 2,504,778 | 2,539,728 | 2,489,728 | 2,489,728 | 2,489,728 | 2,489,728 |
| City Representative | 1,024,105 | 1,033,931 | 1,083,931 | 1,125,111 | 1,125,111 | 1,125,111 | 1,125,111 | 1,125,111 |
| City Treasurer | 924,877 | 1,126,357 | 1,126,357 | 1,180,726 | 1,180,726 | 1,180,726 | 1,180,726 | 1,180,726 |
| Civil Service Commission | 183,692 | 177,937 | 177,937 | 179,476 | 179,476 | 179,476 | 179,476 | 179,476 |
| Civil Service Comm - Provision for Future Labor Obligations | 0 | 0 | 0 | 10,000,000 | 20,000,000 | 40,000,000 | 60,000,000 | 70,000,000 |
| Commerce | 7,885,115 | 4,763,346 | 4,763,346 | 4,809,700 | 4,809,700 | 4,809,700 | 4,809,700 | 4,809,700 |
| Commerce - Convention Center Subsidy | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 |
| Commerce - Economic Stimulus | 1,294,448 | 3,294,448 | 3,294,448 | 3,354,448 | 2,294,448 | 2,294,448 | 2,294,448 | 2,294,448 |
| District Attorney | 35,561,390 | 35,482,214 | 35,520,792 | 36,944,070 | 36,924,302 | 36,924,302 | 36,295,718 | 36,295,718 |
| Finance | 22,318,952 | 17,658,655 | 19,958,655 | 12,979,577 | 14,734,577 | 13,254,577 | 14,504,577 | 14,504,577 |
| Finance - Community College Subsidy | 26,909,207 | 30,309,207 | 30,309,207 | 29,909,207 | 29,909,207 | 29,909,207 | 29,109,207 | 29,109,207 |
| Finance - Employee Benefits | 1,099,541,937 | 1,172,182,395 | 1,178,626,117 | 1,229,793,961 | 1,281,145,005 | 1,325,964,913 | 1,368,421,024 | 1,400,834,710 |
| Finance - Hero Awards | 18,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Finance - Indemnities | 0 | 38,000,000 | 41,200,000 | 40,675,000 | 40,675,000 | 40,675,000 | 40,675,000 | 40,675,000 |
| Finance - Refunds | 2 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Finance - School District Contribution | 69,110,300 | 79,184,673 | 104,184,673 | 104,263,617 | 104,342,364 | 104,735,115 | 105,200,525 | 105,658,954 |
| Finance - Witness Fees | 121,005 | 171,518 | 171,518 | 171,518 | 171,518 | 171,518 | 171,518 | 171,518 |
| Fire | 232,526,640 | 219,082,796 | 237,253,000 | 221,812,329 | 225,349,952 | 228,589,112 | 228,835,447 | 229,089,172 |
| First Judicial District | 117,976,545 | 110,315,300 | 110,315,300 | 110,303,140 | 110,303,140 | 110,303,140 | 110,303,140 | 110,303,140 |
| Fleet Management | 48,718,467 | 46,612,500 | 46,778,465 | 48,180,887 | 48,180,887 | 48,180,887 | 48,180,887 | 48,180,887 |
| Fleet Management - Vehicle Lease/Purchases | 11,946,483 | 14,965,000 | 14,965,000 | 12,965,000 | 13,965,000 | 13,965,000 | 13,965,000 | 13,965,000 |
| Free Library | 40,668,870 | 40,100,988 | 40,100,988 | 40,080,990 | 40,080,990 | 40,080,990 | 40,080,990 | 40,080,990 |
| Historical Commission | 384,361 | 424,560 | 424,560 | 431,732 | 431,732 | 431,732 | 431,732 | 431,732 |
| Human Relations Commission | 1,823,081 | 2,147,096 | 2,147,096 | 2,190,207 | 2,190,207 | 2,190,207 | 2,190,207 | 2,190,207 |
| Human Services | 96,543,925 | 102,729,321 | 102,729,321 | 103,219,500 | 103,219,500 | 103,219,500 | 103,219,500 | 103,219,500 |
| Labor Relations | 667,481 | 572,466 | 572,466 | 1,096,229 | 1,096,229 | 1,096,229 | 1,096,229 | 1,096,229 |
| Law | 15,742,910 | 14,642,276 | 15,976,276 | 16,592,715 | 15,192,715 | 15,192,715 | 15,192,715 | 15,192,715 |
| Licences & Inspections | 29,811,576 | 31,476,558 | 31,476,558 | 33,612,119 | 33,473,527 | 33,473,527 | 33,473,527 | 33,473,527 |
| L&I: Board of Building Standards | 63,025 | 73,970 | 73,970 | 75,419 | 75,419 | 75,419 | 75,419 | 75,419 |
| L&I: Board of L+I Review | 137,857 | 167,790 | 167,790 | 169,637 | 169,637 | 169,637 | 169,637 | 169,637 |
| L&I: Zoning Board of Adjustment | 373,802 | 372,290 | 372,290 | 372,290 | 372,290 | 372,290 | 372,290 | 372,290 |
| Managing Director | 35,106,107 | 35,595,543 | 37,025,496 | 39,048,607 | 38,973,607 | 38,973,607 | 38,973,607 | 38,973,607 |
| Managing Director - Legal Services | 42,923,209 | 43,159,131 | 44,695,131 | 45,793,831 | 46,717,381 | 46,781,431 | 45,845,131 | 45,845,131 |
| Mayor | 5,000,680 | 5,031,625 | 5,031,625 | 4,261,140 | 4,261,140 | 4,261,140 | 4,261,140 | 4,261,140 |
| Mayor - Scholarships | 199,500 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Mayor - Office of Chief Administrative Officer | 0 | 0 | 0 | 5,616,490 | 5,616,490 | 5,616,490 | 5,616,490 | 5,616,490 |
| Mayor - Office of Community Schools & Pre-K | 0 | 0 | 0 | 27,469,925 | 42,499,175 | 50,075,725 | 56,502,425 | 69,252,425 |
| Mayor - Planning and Development | 0 | 0 | 0 | 1,016,000 | 1,016,000 | 1,016,000 | 1,016,000 | 1,016,000 |

City of Philadelphia
FY 2017 - 2021 Five Year Financial Plan
General Fund
Summary by Department

| Department | FY 2015 Actual | FY 2016 Budget | FY 2016 Estimate | FY 2017 Budget | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Mayor's Office of Community Empowerment and Opportunity | 500,000 | 605,000 | 1,030,000 | 2,525,318 | 1,150,000 | 1,150,000 | 1,150,000 | 1,150,000 |
| Mayor's Office of Transportation and Utilities | 798,692 | 734,270 | 734,270 | 0 | 0 | 0 | 0 | 0 |
| Mural Arts Program | 1,458,245 | 1,646,016 | 1,646,016 | 1,679,016 | 1,659,016 | 1,659,016 | 1,659,016 | 1,659,016 |
| Office of Arts and Culture and the Creative Economy | 3,968,576 | 4,172,855 | 4,172,855 | 4,172,855 | 4,172,855 | 4,172,855 | 4,172,855 | 4,172,855 |
| Office of Behavioral Health and Intellectual disAbilities | 13,967,356 | 13,975,576 | 13,975,576 | 14,136,076 | 14,136,076 | 14,136,076 | 14,136,076 | 14,136,076 |
| Office of Housing and Community Development | 2,600,068 | 3,590,000 | 3,590,000 | 2,865,000 | 2,690,000 | 2,615,000 | 2,618,000 | 2,618,000 |
| Office of Human Resources | 5,938,890 | 6,433,623 | 6,433,623 | 6,425,580 | 6,437,580 | 6,275,580 | 6,275,580 | 6,275,580 |
| Office of Innovation and Technology | 51,917,083 | 53,379,584 | 53,867,582 | 52,072,341 | 53,416,121 | 52,866,121 | 52,866,121 | 52,866,121 |
| Office of Innovation and Technology - 911 | 11,956,848 | 30,502,878 | 30,502,878 | 43,239,878 | 30,502,878 | 30,502,878 | 30,502,878 | 30,502,878 |
| Office of Inspector General | 1,486,801 | 1,668,811 | 1,668,811 | 1,668,811 | 1,606,311 | 1,606,311 | 1,606,311 | 1,606,311 |
| Office of Property Assessment | 12,570,273 | 13,285,146 | 13,285,146 | 12,794,865 | 12,544,865 | 12,544,865 | 12,544,865 | 12,544,865 |
| Office of Supportive Housing | 45,178,263 | 45,544,382 | 45,721,917 | 46,657,206 | 46,657,206 | 46,657,206 | 46,657,206 | 46,657,206 |
| Office of Sustainability | 0 | 835,327 | 835,327 | 835,327 | 835,327 | 835,327 | 835,327 | 835,327 |
| Parks and Recreation | 56,719,070 | 57,874,883 | 58,205,968 | 59,882,081 | 59,882,081 | 59,882,081 | 59,882,081 | 59,882,081 |
| Police | 632,692,801 | 643,009,937 | 652,380,424 | 650,176,870 | 650,176,870 | 650,176,870 | 650,176,870 | 650,176,870 |
| Prisons | 246,159,162 | 253,791,576 | 254,413,576 | 258,831,670 | 258,831,670 | 258,831,670 | 258,831,670 | 258,831,670 |
| Procurement | 4,857,830 | 4,837,672 | 5,837,672 | 4,869,720 | 4,869,720 | 4,869,720 | 4,869,720 | 4,869,720 |
| Public Health | 113,479,766 | 116,292,446 | 122,031,824 | 123,844,038 | 123,844,038 | 123,844,038 | 123,844,038 | 123,844,038 |
| Public Property | 67,593,515 | 59,893,332 | 61,702,501 | 61,696,310 | 62,950,924 | 64,239,503 | 65,599,896 | 67,036,226 |
| Public Property - SEPTA Subsidy | 70,415,000 | 74,215,000 | 74,215,000 | 79,720,000 | 85,988,000 | 91,503,000 | 96,680,000 | 102,415,000 |
| Public Property - Space Rentals | 19,871,298 | 20,624,429 | 20,624,429 | 20,875,402 | 26,371,028 | 26,814,775 | 27,260,447 | 27,766,543 |
| Public Property - Utilities | 31,355,461 | 33,092,334 | 33,092,334 | 30,656,047 | 30,492,113 | 31,513,019 | 32,568,181 | 33,658,748 |
| Records | 4,495,535 | 4,822,825 | 4,822,825 | 4,767,214 | 4,767,214 | 4,767,214 | 4,767,214 | 4,767,214 |
| Register of Wills | 3,608,407 | 3,522,195 | 3,772,195 | 3,672,195 | 3,672,195 | 3,672,195 | 3,672,195 | 3,672,195 |
| Revenue | 23,022,718 | 25,771,489 | 26,179,489 | 30,203,839 | 29,318,539 | 29,050,939 | 29,050,939 | 29,050,939 |
| Sheriff | 22,187,839 | 19,203,247 | 22,203,247 | 20,142,275 | 20,142,275 | 20,142,275 | 20,142,275 | 20,142,275 |
| Sinking Fund Commission (Debt Service) | 238,388,830 | 245,945,126 | 242,945,126 | 275,339,734 | 297,687,050 | 290,403,955 | 300,611,249 | 314,126,830 |
| Streets - Sanitation | 107,128,376 | 92,288,259 | 93,702,331 | 92,512,350 | 93,297,857 | 93,301,529 | 94,123,372 | 94,957,789 |
| Streets - Transportation | 37,463,661 | 33,118,461 | 38,867,886 | 33,047,842 | 38,047,842 | 38,047,842 | 38,047,842 | 38,047,842 |
| Youth Commission | 72,413 | 142,740 | 142,740 | 0 | 0 | 0 | 0 | 0 |
| Total | 3,831,515,337 | 3,998,103,000 | 4,061,050,571 | 4,187,088,000 | 4,294,465,645 | 4,368,491,273 | 4,456,222,309 | 4,535,216,140 |

City of Philadelphia
 General Fund
 FY 2017 - 2021 Five Year Financial Plan
 Estimated Fringe Benefit Allocation

| <u>Expenditure Category</u> | <u>FY 2015 Actual</u> | <u>FY 2016 Budget</u> | <u>FY 2016 Estimate</u> | <u>FY 2017 Budget</u> | <u>FY 2018 Estimate</u> | <u>FY 2019 Estimate</u> | <u>FY 2020 Estimate</u> | <u>FY 2021 Estimate</u> |
|-----------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Unemployment Comp. | 2,544,017 | 4,580,260 | 4,580,260 | 4,580,260 | 4,580,260 | 4,580,260 | 4,580,260 | 4,580,260 |
| Employee Disability | 57,326,888 | 58,088,800 | 58,088,800 | 65,669,340 | 67,593,452 | 69,573,940 | 71,612,456 | 73,710,701 |
| Pension | 450,522,994 | 497,057,762 | 497,057,762 | 510,978,618 | 533,593,184 | 533,571,219 | 544,537,566 | 544,098,249 |
| Pension Obligation Bonds | 107,746,154 | 113,270,454 | 113,270,454 | 110,791,652 | 110,791,652 | 110,791,652 | 110,791,652 | 110,791,652 |
| FICA | 71,150,707 | 72,431,454 | 72,431,454 | 74,590,495 | 74,900,853 | 74,900,853 | 74,900,853 | 74,900,853 |
| Health / Medical | 394,558,639 | 411,484,132 | 410,484,132 | 435,547,675 | 456,647,793 | 479,069,853 | 502,990,344 | 528,226,837 |
| Group Life | 7,285,066 | 8,100,386 | 8,100,386 | 8,100,386 | 8,100,386 | 8,100,386 | 8,100,386 | 8,100,386 |
| Group Legal | 7,708,649 | 4,849,842 | 4,849,842 | 4,849,842 | 4,849,842 | 4,849,842 | 4,849,842 | 4,849,842 |
| Tool Allowance | 105,200 | 146,267 | 146,267 | 146,267 | 146,267 | 146,267 | 146,267 | 146,267 |
| Flex Cash Payments | 593,623 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| Pension Relief - Sales Tax | 0 | 1,373,038 | 8,816,760 | 13,739,426 | 19,141,316 | 39,580,641 | 45,111,398 | 50,629,663 |
| Total | 1,099,541,937 | 1,172,182,395 | 1,178,626,117 | 1,229,793,961 | 1,281,145,005 | 1,325,964,913 | 1,368,421,024 | 1,400,834,710 |

CASH FLOW PROJECTIONS
GENERAL FUND - FY2017

OFFICE OF THE DIRECTOR OF FINANCE

Amounts in Millions

| Projection | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 | Total | Accrued | Not Accrued | Estimated Revenues |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|-------------|-------------|--------------------|
| REVENUES | | | | | | | | | | | | | | | | |
| Real Estate Tax | 9.1 | 8.2 | 7.8 | 7.5 | 7.0 | 14.0 | 48.5 | 334.3 | 112.9 | 26.5 | 11.6 | 7.5 | 594.9 | | | 594.9 |
| Total Wage, Earnings, Net Profits | 121.7 | 111.3 | 105.1 | 122.6 | 116.8 | 110.3 | 141.0 | 115.4 | 123.0 | 145.6 | 118.3 | 111.5 | 1442.6 | | | 1442.6 |
| Realty Transfer Tax | 22.4 | 22.3 | 20.6 | 18.2 | 19.4 | 20.8 | 19.8 | 22.4 | 15.8 | 21.8 | 21.9 | 24.0 | 249.6 | | | 249.6 |
| Sales Tax | 16.5 | 27.9 | 12.8 | 12.2 | 14.2 | 11.0 | 13.8 | 15.3 | 12.2 | 10.1 | 16.2 | 13.5 | 175.7 | 1.8 | | 177.5 |
| Business Income & Receipts Tax | 3.7 | 3.6 | 14.7 | 12.0 | 1.5 | 4.9 | 12.7 | 8.0 | 46.4 | 223.7 | 102.8 | 7.4 | 441.6 | | | 441.6 |
| Sugary Drink Tax | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 30.8 | | | 46.2 |
| Other Taxes | 9.6 | 12.4 | 9.2 | 8.8 | 8.8 | 9.0 | 8.9 | 10.8 | 7.6 | 14.6 | 10.2 | 9.0 | 119.5 | 15.4 | | 119.5 |
| Locally Generated Non-tax | 24.3 | 24.4 | 20.7 | 21.6 | 23.1 | 20.6 | 25.1 | 24.4 | 27.9 | 22.2 | 27.0 | 26.1 | 287.3 | | | 287.3 |
| Total Other Governments | 11.8 | 59.8 | 69.6 | 13.7 | 56.3 | 6.3 | 7.8 | 18.1 | 16.0 | 8.6 | 13.8 | 7.2 | 289.1 | | 23.2 | 312.3 |
| Total PCA Other Governments | 28.3 | 26.1 | 30.2 | 28.3 | 34.5 | 25.8 | 30.9 | 34.1 | 39.6 | 34.2 | 45.9 | 26.9 | 384.7 | | | 384.7 |
| Interfund Transfers | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 30.5 | | 45.1 | 75.6 |
| Total Current Revenue | 247.6 | 295.9 | 290.7 | 246.2 | 281.2 | 222.7 | 308.5 | 576.2 | 415.1 | 515.6 | 375.3 | 271.3 | 4046.4 | 17.2 | 68.2 | 4131.8 |
| Collection of prior year(s) revenue | 27.7 | 31.7 | 0.4 | 18.3 | 0.1 | 0.0 | 0.6 | 0.2 | 0.0 | 0.1 | 0.0 | 0.0 | 79.2 | | | |
| Other fund balance adjustments | | | | | | | | | | | | | | | | |
| TOTAL CASH RECEIPTS | 275.3 | 327.6 | 291.2 | 264.5 | 281.2 | 222.7 | 309.1 | 576.5 | 415.1 | 515.7 | 375.3 | 271.3 | 4125.5 | | | |

| EXPENSES AND OBLIGATIONS | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 | Total | Vouchers Payable | Encumbrances | Estimated Obligations |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|------------------|--------------|-----------------------|
| Payroll | 81.5 | 117.0 | 174.7 | 117.0 | 117.0 | 128.1 | 117.0 | 117.0 | 164.6 | 117.0 | 117.0 | 128.1 | 1496.0 | 66.4 | 3.5 | 1565.8 |
| Employee Benefits | 31.5 | 45.2 | 67.5 | 45.2 | 45.2 | 49.4 | 45.2 | 45.2 | 63.5 | 45.2 | 45.2 | 49.5 | 577.7 | 16.1 | 0.5 | 594.3 |
| Pension | 3.7 | (7.9) | (6.5) | 67.8 | (6.6) | (1.1) | (7.2) | (5.6) | 479.5 | 120.0 | (2.4) | (8.5) | 625.3 | 10.2 | | 635.5 |
| Purchase of Services | 44.3 | 43.9 | 65.0 | 100.3 | 75.7 | 66.3 | 51.2 | 59.9 | 75.3 | 81.1 | 56.7 | 76.0 | 795.7 | 23.4 | 77.9 | 896.9 |
| Materials, Equipment | 3.9 | 6.0 | 10.8 | 8.7 | 7.0 | 7.2 | 7.3 | 6.4 | 7.4 | 7.5 | 6.7 | 9.9 | 88.7 | 4.0 | 16.4 | 109.1 |
| Contributions, Indemnities | 17.8 | 6.3 | 9.1 | 14.6 | 8.0 | 2.7 | 4.3 | 5.3 | 11.5 | 5.5 | 85.0 | 19.3 | 189.4 | | | 189.4 |
| Debt Service-Short Term | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.5 | | | 4.5 |
| Debt Service-Long Term | 20.8 | 79.3 | 0.5 | 0.0 | 0.0 | 14.3 | 9.2 | 24.7 | 0.5 | 0.0 | 0.0 | 0.0 | 149.5 | | | 149.5 |
| Interfund Charges | 1.7 | 1.0 | 0.0 | 0.0 | 0.0 | 1.0 | 0.1 | 1.3 | 0.0 | 0.0 | 0.1 | 0.6 | 10.0 | 22.1 | | 32.1 |
| Advances & Misc. Pmts. / Labor Obligations | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 10.0 | | | 10.0 |
| Current Year Appropriation | 206.0 | 291.6 | 322.0 | 354.4 | 247.2 | 268.6 | 228.0 | 255.0 | 803.2 | 377.2 | 309.6 | 283.9 | 3946.7 | 142.1 | 98.2 | 4187.1 |
| Prior Yr. Expenditures against Encumbrances | 51.8 | 25.6 | 16.8 | 9.9 | 5.5 | 3.3 | 7.5 | 5.0 | 4.6 | 2.1 | 0.8 | 1.6 | 134.5 | | | |
| Prior Yr. Salaries & Vouchers Payable | 68.0 | 43.3 | 29.9 | 19.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 160.3 | | | |
| TOTAL DISBURSEMENTS | 325.8 | 360.5 | 368.7 | 383.3 | 252.7 | 271.9 | 235.5 | 260.0 | 807.8 | 379.4 | 310.4 | 285.5 | 4241.5 | | | |
| Excess (Def) of Receipts over Disbursements | (50.4) | (32.9) | (77.6) | (118.8) | 28.5 | (49.2) | 73.6 | 316.5 | (392.7) | 136.3 | 64.9 | (14.2) | | | | |
| Opening Balance | 398.9 | 348.5 | 490.5 | 413.0 | 294.1 | 322.6 | 273.4 | 347.1 | 663.6 | 270.9 | 407.2 | 297.1 | | | | |
| TRAN | 0.0 | 175.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (175.0) | | | | |
| CLOSING BALANCE | 348.5 | 490.5 | 413.0 | 294.1 | 322.6 | 273.4 | 347.1 | 663.6 | 270.9 | 407.2 | 297.1 | 282.9 | | | | |

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2017

OFFICE OF THE DIRECTOR OF FINANCE

| Projection | Amounts in Millions | | | | | | | | | | | |
|------------------------------|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 |
| General | 348.5 | 490.5 | 413.0 | 294.1 | 322.6 | 273.4 | 347.1 | 663.6 | 270.9 | 407.2 | 297.1 | 282.9 |
| Grants Revenue | (122.2) | (67.1) | (76.2) | (103.6) | (145.7) | (194.6) | (157.3) | (179.8) | (207.4) | (216.8) | (212.1) | (112.0) |
| Community Development | (5.7) | (5.6) | (3.9) | (1.9) | (4.2) | (3.5) | (6.8) | (4.4) | (5.9) | (3.6) | (2.7) | (6.4) |
| Vehicle Rental Tax | 6.9 | 7.5 | 2.4 | 2.8 | 3.3 | 3.7 | 4.1 | 4.4 | 4.8 | 5.2 | 5.7 | 6.2 |
| Hospital Assessment Fund | 11.7 | 10.9 | 21.9 | 10.3 | 9.9 | 11.6 | 10.3 | 8.9 | 21.0 | 9.2 | 26.2 | 16.5 |
| Housing Trust Fund | 18.3 | 18.9 | 19.3 | 17.8 | 20.2 | 21.7 | 19.8 | 19.8 | 19.5 | 19.1 | 19.3 | 18.1 |
| Other Funds | 7.2 | 7.4 | 6.6 | 6.6 | 7.3 | 7.1 | 7.0 | 7.4 | 7.6 | 7.4 | 7.2 | 7.5 |
| TOTAL OPERATING FUNDS | 264.9 | 462.5 | 383.0 | 226.1 | 213.4 | 119.5 | 224.2 | 520.0 | 110.6 | 227.9 | 140.7 | 212.8 |
| Capital Improvement | 132.4 | 122.9 | 113.4 | 103.9 | 94.4 | 84.9 | 75.4 | 65.9 | 56.4 | 46.9 | 37.4 | 27.9 |
| Industrial & Commercial Dev. | 3.9 | 3.9 | 4.0 | 4.0 | 4.2 | 4.2 | 4.2 | 4.2 | 4.2 | 4.1 | 4.1 | 4.0 |
| TOTAL CAPITAL FUNDS | 136.3 | 126.8 | 117.4 | 107.9 | 98.6 | 89.1 | 79.6 | 70.1 | 60.6 | 51.0 | 41.5 | 31.9 |
| TOTAL FUND EQUITY | 401.2 | 589.3 | 500.4 | 334.0 | 312.0 | 208.6 | 303.8 | 590.1 | 171.2 | 278.8 | 182.2 | 244.7 |

**City of Philadelphia
Fiscal Year 2017 Operating Budget
FY 2017-2021 Five Year Plan
General Fund Full-Time Positions**

| Department | Filled Positions 6/30/15 | FY 2016 Adopted Budget | January 2016 Actual | FY 2017 Adopted Budget | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate | FY 2021 Estimate |
|--|--------------------------------|------------------------------|---------------------------|------------------------------|---------------------|---------------------|---------------------|---------------------|
| Atwater Kent Museum | 2 | 4 | 2 | 4 | 4 | 4 | 4 | 4 |
| Auditing | 129 | 140 | 132 | 140 | 140 | 140 | 140 | 140 |
| Board of Ethics | 9 | 12 | 10 | 12 | 12 | 12 | 12 | 12 |
| Board of Revision of Taxes | 12 | 14 | 12 | 15 | 15 | 15 | 15 | 15 |
| City Commissioners | 91 | 98 | 93 | 104 | 104 | 104 | 104 | 104 |
| City Council | 176 | 195 | 175 | 195 | 195 | 195 | 195 | 195 |
| City Planning Commission | 29 | 32 | 28 | 32 | 32 | 32 | 32 | 32 |
| City Representative | 6 | 7 | 6 | 8 | 8 | 8 | 8 | 8 |
| City Treasurer | 14 | 16 | 15 | 16 | 16 | 16 | 16 | 16 |
| Civil Service Commission | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Commerce | 21 | 34 | 21 | 28 | 28 | 28 | 28 | 28 |
| <i>District Attorney Civilian</i> | 464 | 452 | 469 | 489 | 489 | 489 | 489 | 489 |
| <i>District Attorney Uniform</i> | 12 | 30 | 15 | 36 | 36 | 36 | 36 | 36 |
| District Attorney - Total | 476 | 482 | 484 | 525 | 525 | 525 | 525 | 525 |
| Finance | 160 | 175 | 162 | 116 | 128 | 128 | 128 | 128 |
| <i>Fire Civilian</i> | 108 | 123 | 111 | 123 | 123 | 123 | 123 | 123 |
| <i>Fire Uniform</i> | 2,042 | 2,164 | 2,225 | 2,167 | 2,167 | 2,167 | 2,167 | 2,167 |
| Fire - Total | 2,150 | 2,287 | 2,336 | 2,290 | 2,290 | 2,290 | 2,290 | 2,290 |
| First Judicial District | 1,842 | 1,886 | 1,815 | 1,908 | 1,908 | 1,908 | 1,908 | 1,908 |
| Fleet Management | 261 | 287 | 265 | 287 | 287 | 287 | 287 | 287 |
| Free Library | 642 | 692 | 647 | 692 | 692 | 692 | 692 | 692 |
| Historical Commission | 6 | 6 | 5 | 6 | 6 | 6 | 6 | 6 |
| Human Relations Commission | 30 | 34 | 32 | 34 | 34 | 34 | 34 | 34 |
| Human Services | 395 | 449 | 395 | 410 | 410 | 410 | 410 | 410 |
| Labor Relations | 7 | 8 | 8 | 16 | 16 | 16 | 16 | 16 |
| Law | 152 | 154 | 124 | 153 | 153 | 153 | 153 | 153 |
| Licenses & Inspections | 335 | 384 | 332 | 411 | 411 | 411 | 411 | 411 |
| L&I-Board of Building Standards | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| L&I-Board of L & I Review | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| L&I-Zoning Board of Adjustment | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Managing Director | 257 | 266 | 265 | 279 | 279 | 279 | 279 | 279 |
| Mayor | 51 | 49 | 41 | 44 | 44 | 44 | 44 | 44 |
| Mayor - Office of the Chief Administrative Officer | 0 | 0 | 0 | 63 | 63 | 63 | 63 | 63 |
| Mayor - Office of Community Schools & Pre-K | 0 | 0 | 0 | 26 | 38 | 50 | 62 | 62 |
| Mayor's Office of Community Empowerment and Opportunity | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| Mayor's Office of Transportation and Utilities | 12 | 13 | 10 | 0 | 0 | 0 | 0 | 0 |
| Mayor - Planning & Development | 0 | 0 | 0 | 3 | 3 | 3 | 3 | 3 |
| Mural Arts Program | 10 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| Office of Arts and Culture | 2 | 3 | 4 | 4 | 4 | 4 | 4 | 4 |
| Office of Behavioral Health and Intellectual disAbility | 14 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| Office of Human Resources | 82 | 91 | 83 | 90 | 90 | 90 | 90 | 90 |
| Office of Innovation & Technology | 261 | 295 | 265 | 283 | 283 | 283 | 283 | 283 |
| Office of Inspector General | 18 | 20 | 19 | 19 | 19 | 19 | 19 | 19 |
| Office of Property Assessment | 186 | 217 | 181 | 223 | 223 | 223 | 223 | 223 |
| Office of Supportive Housing | 135 | 159 | 136 | 162 | 162 | 162 | 162 | 162 |
| Office of Sustainability | 0 | 8 | 7 | 8 | 8 | 8 | 8 | 8 |
| Parks & Recreation | 598 | 706 | 592 | 720 | 720 | 720 | 720 | 720 |
| <i>Police Civilian</i> | 776 | 846 | 800 | 846 | 846 | 846 | 846 | 846 |
| <i>Police Uniform</i> | 6,285 | 6,525 | 6,211 | 6,525 | 6,525 | 6,525 | 6,525 | 6,525 |
| Police - Total | 7,061 | 7,371 | 7,011 | 7,371 | 7,371 | 7,371 | 7,371 | 7,371 |
| Prisons | 2,286 | 2,325 | 2,279 | 2,325 | 2,325 | 2,325 | 2,325 | 2,325 |
| Procurement | 44 | 51 | 45 | 51 | 51 | 51 | 51 | 51 |
| Public Health | 653 | 781 | 658 | 773 | 773 | 773 | 773 | 773 |
| Public Property | 137 | 159 | 145 | 159 | 159 | 159 | 159 | 159 |
| Records | 56 | 63 | 58 | 63 | 63 | 63 | 63 | 63 |
| Register of Wills | 64 | 64 | 65 | 71 | 71 | 71 | 71 | 71 |
| Revenue | 319 | 360 | 321 | 438 | 433 | 432 | 432 | 432 |
| Sheriff | 299 | 323 | 330 | 380 | 380 | 380 | 380 | 380 |
| Streets | 1,664 | 1,794 | 1,676 | 1,801 | 1,829 | 1,829 | 1,829 | 1,829 |
| Youth Commission | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| TOTAL GENERAL FUND | 21,166 | 22,553 | 21,329 | 22,796 | 22,843 | 22,854 | 22,866 | 22,866 |

Note: The Adopted and Proposed Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year.